



Dr. B.R. Ambedkar University Delhi

**Minutes of the 53rd Meeting of the
Board of Management
held on**

03.12.2025 at 02:30 PM

Conference Hall, Kashmere Gate Campus

Dr. B.R. Ambedkar University Delhi

(Established by Govt. of NCT of Delhi vide Act 9 of 2007)

No. AUD/26-5(5)/Gov./BoM/2025

Dated: 09.12.2025

The 53rd Meeting of the Board of Management was held on 03.12.2025 at 02:30 PM in the Conference Hall, Dr.B.R.Ambedkar University Delhi, Kashmere Gate Campus, Lothian Road, Delhi 110006.

The following were present:

1. Professor Anu Singh Lather, Vice Chancellor, Dr.B.R.Ambedkar University Delhi – Chairperson.
2. Sh. Pandurang K. Pole, IAS, Secretary, Directorate of Higher Education, GNCTD – Member (attended online)
3. Professor Satyaketu Sankrit, Dean, School of Letters and Dean, Academic Affairs, Dr.B.R.Ambedkar University Delhi- Member
4. Professor Kartik Dave, Dean, School of Management, Dr.B.R.Ambedkar University Delhi- Member
5. Professor Arun Kumar, Dean, School of Education Studies, Dr.B.R.Ambedkar University Delhi-Member
6. The Secretary, Department of Finance, GNCTD- Member (Represented by Shri.Jai Prakash, Deputy Secretary, Department of Finance.)
7. Shri R.P.Meena, Deputy Director, Directorate of Higher Education, GNCTD.
8. CMA Rajeev Talwar, Controller of Finance, Dr.B.R.Ambedkar University Delhi – Special Invitee
9. Col. Omkar Singh (Retd.), Registrar & Secretary, Board of Management, Dr.B.R.Ambedkar University Delhi.

Opening remarks by the Vice Chancellor

At the outset, the Vice Chancellor and Chair extended warm welcome to all the Members in the 53rd meeting of the Board of Management. The Vice Chancellor welcomed and introduced Prof. Arun Kumar, Dean(SSES) as the new Member in the BoM. The contribution of Prof. Babu P Ramesh as outgoing Member of the Board was appreciated and recorded. The Chair further informed the important events/ actions that have been carried out/ taken by the University since the last meeting of the Board of Management held on 24th September, 2025.

I. Notable Programmes/ Events

- (a) The University participated in Meri Dilli Utsav 2025, held at Dilli Haat, Pitampura, from 11–13 October 2025. The University exhibition stall showcased institutional initiatives, academic programmes, and student work, and the University received



the Award for Excellence in Providing Quality Education and Academic Leadership.

- (b) The Ch. Charan Singh Centre for Agribusiness & Rural Entrepreneurship (C3Agre) organised a National Rural Conclave on the theme “The Rising Rural: Mapping the Trajectories Towards Viksit Bharat” on 6–7 November 2025 at the India Habitat Centre (IHC). The conclave was attended by members of the University leadership, faculty member, and distinguished speakers including Shri Harsh Lohit, Ms. Archana Varma, IAS, and Dr. Abha Rani Singh, IRS.
- (c) The School of Global Affairs organised an exhibition titled Delhi Dehat on 28–29 November 2025, depicting the historical narrative and urban transition of rural Delhi through maps, artefacts, archival materials, and multimedia exhibits.\

II. Industry Exposure and Alumni Engagement

- (a) Students of BBA (4th Year), School of Management, undertook a Project Management visit to the National Highways Authority of India (NHAI) Headquarters on 15 October 2025, which included an expert interaction with Shri Deepak Saxena, Chief General Manager (IT Division) on India’s fully digital highway revolution driven by AI and Big Data. The students also visited and drove on the newly inaugurated Urban Extension Road (UER), linking classroom learning to real-world applications.
- (b) Various Schools of the University organised their Annual Alumni Meet from time to time.

III. Research Collaborations and Scholarly Output

- (a) A consultative meeting was held with Chung-Ang University, Seoul, in early October 2025 at the Kashmere Gate Campus to explore academic collaboration in emerging areas, including Artificial Intelligence, Traditional Knowledge Systems, and Global South–South cooperation.
- (b) On 26 November 2025, the School of Development Studies released its first set of seven Digital Working Papers under the Development Dialogues Seminar Series, authored by doctoral researchers and alumni.

IV. Faculty Capacity-Building Initiatives

- (a) A seminar titled “Stata Basics for Data Analysis”, organised by the Human Resource Development Centre (HRDC) on 29 September 2025.
- (b) A workshop on Learning Management Systems (Samarth LMS) was organised jointly by the HRDC and the IT Services Division of the University on 31 October 2025 at Karampura Campus.
- (c) A week-long Faculty Development Programme (FDP) on AI, Digital Governance and Techno-Politics, organised jointly by the School of Legal and Socio-Political Studies (SLPS), IQAC, and the AI Committee of the University from 3–8 November 2025, witnessed participation from 57 faculty members.
- (d) An Induction Training Programme for newly appointed faculty members, organised on 27 November 2025 by the HRDC in coordination with the Academic Services Division.

V. Citizenship and Community Engagement Activities

- (a) The University fraternity paid homage to Rashtrapita Mahatma Gandhi and Shri Lal Bahadur Shastri on 2 October 2025.
- (b) National Unity Day was observed on 31 October 2025 to commemorate the birth anniversary of Sardar Vallabhbhai Patel, during which a Unity March preceded with Oath taking ceremony was organised.
- (c) The University marked the 150th Anniversary of Vande Mataram on 7 November 2025 with a collective rendition of the National Song.
- (d) The University's National Service Scheme (NSS) unit conducted a Student Orientation Programme on 10 November 2025.
- (e) Constitution Day was observed on 26 November 2025 with a collective reading of the Preamble.

Thereafter, the Registrar & Secretary, BoM with the permission of the chair presented the agenda as seriatim.

Agenda 53.1: Confirmation of the Minutes of 52nd Meeting of the Board of Management held on September, 24, 2025.

It was submitted to the Board of Management that the Minutes of the 52nd Meeting of the Board of Management held on 24.09.2025 were circulated among all the members

vide email dated 26.09.2025 and hard copy of the same vide letter dated 17.10.2025. No comments were received on the Minutes.

Decision: The Board of Management confirmed the minutes of 52nd meeting of the Board of Management held on 24.09.2025.

Agenda 53.2: To note the Action Taken Report (ATR) on the Minutes of the 52nd Meeting of the Board of Management held on September, 24, 2025.

The Board of Management was informed that a total of 08 (eight) agenda items including one Confidential Agenda (Item No.52.5) were discussed in its last meeting held on 24.09.2025. The details of the agenda, decisions taken thereon and the Action Taken Report were placed before the Members for information (**Appendix-1**).

Decision 53.2: The Board of Management noted the Action Taken Report on the decisions taken in its 52nd meeting held on 24.09.2025 and advised to complete the pending actions on the decisions taken in earlier meetings on priority and time bound manner.

Items for Consideration

Agenda 53.3:

Matters emanating from the 40th Finance Committee held on 24.10.2025 and recommendation of the same

(Minutes of the 40th FC Meeting are placed at Appendix-2).

Agenda No.53.3.1: To consider the Revised Estimates for the Financial Year 2025-26 and Budget Estimates for the Financial Year 2026-27.

It was submitted to the Board of Management that as per Statute 13(3) of the University, *"The annual accounts and the budget of the University prepared by the Controller of Finance shall be laid before the Finance Committee for approval and thereafter submitted to the Board of Management"*.

In accordance with Statute 13(3), the Revised Estimates (RE) for the financial year 2025-26 and the Budget Estimates (BE) for the financial year 2026-27 were placed before the Finance Committee for its consideration and recommendation to the Board of Management for consideration and approval (**Appendix-3**). Brief summary of Revised Estimates and Budget Estimates is as follows:

(Amounts in Crore)

Budget Line	Budget Estimates Heads	Actual 2023-24	Actual 2024-25	BE 2024-25	RE 2025-26	BE 2026-27
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Demand No.6						
1	GIA-Salaries	54.91	60.89	66.50	93.79*	91.35
2	GIA-General	28.85	21.69	51.06	70.47*	54.89
	Total (1+2)	83.76	82.58	117.56	164.26	146.23
3	Incubation Centre in University	0	0	0.50	0.50	0.50
	Total GIA (1+2+3)	83.76	82.58	118.06	164.76	146.73
4	Expenditure from Internal Revenue Receipts (IRR)	8.91	10.42	14.72	29.87	32.75
	Total GIA + Expenditure from IRR	92.67	93.00	132.78	194.63	179.48
Demand No.11						
5	Construction of Rohini Campus	0	0	600.00	0	0
6	Construction of Dheerpur Campus	0	0	600.00	400.00	600.00
	GRAND TOTAL (1+2+3+4+5+6)	92.67	93.00	1332.78	594.63	779.48

**The GIA Salary and GIA General includes Rs.12.59 crores and Rs.10.47 crores respectively towards the deficit of Grant of previous financial year 2024-25.* The Finance Committee deliberated on the estimates of the University and recommended the Revised Estimates (RE) for the financial year 2025-26 and the Budget Estimates for the Financial Year 2026-27 to the Board of Management for its consideration and approval. The recommendations made by the Finance Committee in its 40th meeting held on 24.10.2025 regarding Revised Estimates for the Financial Year 2025-26 and Budget Estimates for the Financial Year 2026-27 were placed before the Board of Management for its consideration and approval.

Decision: The Board of Management deliberated on the recommendations made by the Finance Committee in its 40th meeting held on 24.10.2025 regarding consideration of the Revised Estimates for the Financial Year 2025-26 and Budget Estimates for the Financial Year 2026-27 and resolved to approve the same.

Agenda No.53.3.2: To consider the proposal for Procurement of Patient Transfer Ambulance Van for Dr.B.R.Ambedkar University Delhi.

Introduction

It was submitted to the Board of Management that Dr. B.R. Ambedkar University Delhi, currently catering over 4600 students, 450 employees and hostel for girls students across its four campuses located at Kashmere Gate, Karampura, Lodhi Road, and Qutub Institutional Area.

In order to ensure timely medical assistance and to effectively manage any medical emergencies arising within the university community, the University intends to purchase a well-equipped medical Ambulance Van.

However, in the event of medical emergencies-such as accidents, cardiac incidents, severe injuries, or other acute conditions-there is an evident gap in the University's emergency response capacity. Immediate and safe transportation to a Govt. Hospital or empanelled Hospitals / healthcare facility becomes crucial, especially considering the time-sensitive nature of such situations. At present there is a requirement of 02 Ambulance.

Objectives

Enhance Emergency Medical Response:

To ensure the timely and safe transportation of patients during medical emergencies to nearby Govt hospitals and empaneled hospitals/healthcare facilities.

Strengthen On-Campus Healthcare Infrastructure:

To augment the existing medical services provided by the University Health Centre by integrating mobile medical support.

Provide Immediate Care During Campus Events:

To offer on-site medical support and transportation during high-risk events such as sports activities, cultural festivals, seminars, and large public gatherings.

Ensure Student and Staff Safety:

To uphold the University's commitment to the health, safety, and well-being of its students, faculty, staff, and visitors.

Facilitate Compliance with Health and Safety Guidelines:

To align with national and institutional safety standards and preparedness measures, especially in educational University.

Promote Institutional Readiness:

To improve the University's (All Campus) preparedness in handling unforeseen health-related incidents and disasters, thereby contributing to overall campus resilience.

Financial Implication

Based on the current market rates from Google and showroom pricing confirmed through official sources, the financial outlay for the purchase of an Ambulance Van (standard model, without medical equipment) is as follows:

Showroom Price: Rs.8,25,000/-

Road Tax and Registration (Approx.): Rs.90,717/-

Insurance- Rs.21,285/-

Total Estimated Base Cost: Rs.9,38,002/-

The below is the approx. rental cost of two Ambulance Van:

Sl. No.	Requirement	Showroom price (Rs.)	RTO Registration (Rs.)	Insurance (Rs.)	On Road Price (Rs.)	Total Price for 2 nos. (Rs.)
1	Ambulance	8,25,000/-	90,717/-	21,285/-	9,38,002/-	18,76,004/-

The maximum ceiling rate will be Rs.19,20,000/- for purchase of Two Ambulance.

To outline the financial implications for procuring 02 Ambulances (standard model, without medical equipment) along with the salary of 02 drivers, which is as follows:-

Monthly Salary per Driver (Out sources Skilled): Rs.22,411

Number of Drivers: 2

Annual Salary per Driver = Rs.22,411 × 12 = Rs.268,932/-

Annual Salary for 02 Drivers = Rs.2,68,932×2 = Rs.5,37,864/-

The total financial implication will be as follow:

02 Ambulance Van - Rs.18,76,004/-

02 Drivers Annual Salary - Rs.5,37,864/-

Total amount - Rs. 24,12,868/-

In view of the above facts and justifications, it was proposed that the total financial implication will be Rs.24,12,868.

The agenda regarding consideration of purchase of Ambulance without Oxygen in AUD was submitted for recommendations of Finance Committee.

The Finance Committee deliberated on the agenda in detail. The Committee observed that **procurement should not be model-or brand-specific**, and therefore, instead of mentioning a particular make such as *Maruti Omni*, a **generic description** may be adopted to ensure transparency and competition in the procurement process.

After detailed discussion, the Committee decided as under:

1. Instead of limiting the purchase to the specific brand/model of *Maruti Omni Ambulance*, the University may procure a **Patient Transfer Ambulance (PTA) Vehicle** of equivalent or higher specifications suitable for patient transfer purposes, following due process as per the Government of NCT of Delhi procurement guidelines.
2. The Committee recommended that a **proposal for creation of regular driver posts** may be forwarded to the *Administrative Reforms Department, GNCTD* for consideration and approval.

3. **Noting the urgency of the matter**, the Finance Committee further recommended that **till the procurement process of University's own ambulance and creation of posts are completed**, a **Patient Transfer Ambulance (PTA) vehicle along with Driver may be hired through GeM** to ensure continuity of essential services.
4. The Finance Committee further discussed the **cost of engaging drivers through outsourcing** agency, and accordingly, **agreed to the revised budget estimates** after factoring in the applicable service charges and GST.
5. The FC also suggested that the University may write to the Health Secretary, GNCTD for stationing of CATs ambulance in the University vicinity.

With the above modifications and recommendations, the Finance Committee **recommended the proposal** for procurement/hiring of *Patient Transfer Ambulance Vehicle(s)* within the approved financial ceiling and as per the provisions of the GFR and GNCTD procurement guidelines.

The recommendations made by the Finance Committee in its 40th meeting held on 24.10.2025 regarding Procurement/Hiring of Patient Transfer Ambulance Van were placed before the Board of Management for consideration and approval.

Decision: The Board of Management deliberated on the recommendations made by the Finance Committee in its 40th meeting held on 24.10.2025 regarding procurement of Patient Transfer Ambulance Van for the University and resolved to approve the same.

Agenda No.53.3.3: To consider the estimates of arrears on account of CAS promotion to the teaching and non-teaching staff.

It was submitted to the Board of Management that the Finance Committee in its 40th meeting held on 24.10.2025 had deliberated on the matter pertaining to the estimates of arrears on account of CAS promotion to the teaching and non-teaching staff.

It was informed that, subsequent to the CAS promotions of faculty members and financial upgradation of non-teaching staff at the University, the arrears arising therefrom, w.e.f. the respective dates of promotion, are required to be paid by the University as per applicable norms.

Accordingly, a projected list of faculty members eligible for payment of CAS promotion arrears, indicating the tentative and estimated amounts has been prepared.

It is further submitted that the tentative calculation has been made in consultation with the Finance Division and the total estimated outlay for one year comes to approximately Rs.3,69,35,598/- (Rupees Three Crore Sixty-Nine Lakh Thirty-Five Thousand Five Hundred Ninety-Eight only). In view of this, even if the arrears are to be released for an average period of five years, the total financial implication is expected to be in the range of Rs. 15–17 crore approximately.

It is, however, reiterated that the above figures are purely indicative and provisional. The final and exact arrear amount will be determined only after the preparation of the due and drawn statements for each individual case, based on the actual dates of promotion and pay fixation details.

The above estimates were submitted for the recommendations of the Finance Committee.

The Finance Committee noted that in case the proposed RE of Rs.93.79 crores in GIA-Salaries Head does not get approved, then the University will not be in a position to release the Arrears to these employees in the current financial year. Therefore, the Finance Committee recommended that the Vice-Chancellor may be given the authority for taking a decision for release of arrears to the employees, subject to the availability of funds under the GIA-Salaries head. The proposal was recommended to the Board of Management for approval.

The recommendations made by the Finance Committee in its 40th meeting held on 24.10.2025 regarding estimates of arrears on account of CAS promotion to the teaching and non-teaching staff were placed before the Board of Management for consideration and approval.

Decision: The Board of Management deliberated on the recommendations made by the Finance Committee in its 40th meeting held on 24.10.2025 regarding consideration of estimates of arrears on account of CAS promotion to the teaching and non-teaching staff inter-alia release of arrears to the employees, subject to approval of RE 2025-26, availability of funds under the GIA-Salaries and resolved to approve the same.

Agenda No.53.3.4: To consider the estimates for setting up of Digitization Unit in Libraries of the University.

It was submitted to the Board of Management that the Finance Committee in its 40th meeting held on 24.10.2025 had deliberated on the estimates for setting up of Digitization Unit in Libraries of the University.

(i) Introduction & Background

Academic libraries worldwide are undergoing transformation in response to evolving user needs, rapid technological advancements, and the dynamic landscape of scholarly communication. Digitization and IT integration have become essential to ensure that academic libraries remain relevant, accessible, and capable of supporting contemporary learning and research environments.

Dr. B. R. Ambedkar University Delhi (AUD) recognizes the critical need to enhance its library services through a structured and sustainable digitization initiative.

The proposed digital transformation of the AUD Library aims to:

- Increase accessibility to rare and essential academic resources.
- Foster inclusivity in higher education.
- Improve operational efficiency.
- Promote sustainable information management practices.
- Establish the library as a central hub for innovation, learning, and research.

By leveraging advanced technologies such as Artificial Intelligence (AI), Optical Character Recognition (OCR), and Integrated Library Systems (ILS), the AUD Library seeks to align itself with international best practices in digital archiving and academic resource delivery.

(ii) Proposals / Objectives

Digital transformation of AUD Library is proposed through the creation of a digitization unit, implementation of an Integrated Library Management System (ILMS) and related infrastructural development and other activities

- **Objectives:** Digitize core reading and reference materials, especially out-of-print and rare resources.
- Implement an Integrated Library Management System (ILMS) to streamline library operations.
- Enable digital access to institutional research outputs and learning materials.
- Enhance user experience through technology-enabled and personalized services.
- Develop a sustainable, secure, and scalable digital infrastructure.
- Ensure preservation and long-term access to fragile academic resources.
- Integrate AI and machine learning tools for efficient content management and discovery.

The financial implication is as under:

S. No	Items	Estimated Cost (Rs.)
1	Hardware (Book scanner, server, storage systems)	24,00,000
2	Software (open source tools, OCR, metadata management)	0
3	Contingency & Miscellaneous Expenses	1,00,000
Total Estimated Cost		25,00,000

It was proposed to utilize the funds available under "Learning Enhancement" received from students as a component of the fees. Since the proposed expenditure is related to

the academic affairs and curriculum, as the digitization activity will provide 24/7 access to teaching materials to students and faculty of the University.

The Minutes of the 46th Library Committee Meeting are attached herewith. Approval of the Hon'ble Vice Chancellor, Dr. B. R. Ambedkar University Delhi, is enclosed.

This digitization Unit creation shall be fully compliant with GFR 2017, GNCTD procurement norms, and digitization standards. All processes will be executed in a transparent, technically sound, and accountable manner.

The legal implications and justification is as under:

1. Compliance with Copyright and Intellectual Property Laws Only out-of-copyright, public domain, or institution-owned materials will be digitized. Digitized content will be used exclusively for academic and research purposes, in compliance with the Copyright Act, 1957 (Section 52 – Fair Use for Education & Research).

2. Data Protection & Confidentiality

In cases where materials contain personal or sensitive data, access will be restricted as per the prevalent rules of the Govt. of India and digital personal data protection norms.

3. Preservation & RTI Compliance

Digitization ensures long-term preservation of records in alignment with the applicable guidelines of the Govt. of India related to digital archiving of public records.

4. Justification for Digitization

Physical documents are vulnerable to deterioration, loss, and theft; digitization ensures their permanent preservation. Enhances accessibility for students, researchers, and faculty on a 24x7 basis.

The recommendations of the Finance Committee were solicited for the establishment of a Digitization unit in the University Library with an estimated cost of ₹25.00 Lakhs out of the funds available under the Learning Enhancement head.

The agenda regarding setting of Digitization Unit in the University Library with an estimated cost of Rs.25 lakhs out of the funds available under the Learning Enhancement head was submitted for recommendations of Finance Committee and approval from BOM meeting.

After detailed deliberations, the Finance Committee recommended that all the codal formalities for procurement of all hardware/ miscellaneous items may be followed including taking up the matter to Technical Evaluation Committee (TEC), GNCTD for setting up of Digitisation Unit at the University. With the above, the Finance Committee recommended the proposal for approval by the Board of Management.

The recommendations made by the Finance Committee in its 40th meeting held on 24.10.2025 regarding estimates for setting up of Digitization Unit in Libraries of the

University were placed before the Board of Management for consideration and approval.

Decision: The Board of Management deliberated on the recommendations made by the Finance Committee in its 40th meeting held on 24.10.2025 regarding consideration of estimates for setting up of Digitization Unit in Libraries of the University and resolved to approve the same.

Agenda No.53.3.5: To consider the estimates of Rs.47.44 Lakhs on the repair/renovation of SVS training restaurant/ Kitchen at Karampura Campus from the Learning Enhancement Head.

It was submitted to the Board of Management that the Finance Committee in its 40th meeting held on 24.10.2025 had deliberated on the estimates of Rs. 47.44 Lakhs on the repair/renovation of SVS training restaurant/ Kitchen at Karampura Campus from the Learning Enhancement Head.

Introduction

As the existing training kitchen and restaurant of SVS was damaged as it was the part of the barrack which was partly dismantled for construction of SPS building, the estimates of Rs.47.44 lakhs on the repair/renovation of damaged roof and other Miscellaneous work of SVS training restaurant/ Kitchen at Karampura Campus of the University were submitted before the 39th meeting of the Finance Committee. The estimates were duly recommended by the 39th meeting of the Finance Committee held on 31.07.2025 and approved by the 50th meeting of the Board of Management held on 05.08.2025.

Proposal

Currently, SVS offers practically oriented courses such as “**Indian Cuisines and Culinary Skills**” in the B.Voc programme and “**Kitchen Operations Management**” in the M.Voc programme. These courses demand a well-equipped kitchen to ensure effective skill-based learning in line with the vocational education framework. Therefore, the repair/ renovation of the SVS training restaurant/ Kitchen at Karampura Campus of the University is very important and it will ensure:

1. **Enhancing Teaching Learning Quality**
2. **Supporting Programme Delivery and Enrolment**
3. **Strengthening Industry Collaboration and Employability**
4. **Institutional and Ranking Benefits**
5. **Ensuring optimal use of current infrastructure**

In view of the fact that SVS training restaurant/ Kitchen is integral part of the curriculum of B.Voc and M.Voc programmes of SVS, it is proposed to meet the expenditure of Rs.47.44 lakhs on repair/renovation of damaged roof and other Miscellaneous work of SVS training restaurant/ Kitchen at Karampura Campus from the Learning Enhancement head. The Finance Committee deliberated on the proposal and recommended the same to the Board of Management for approval.

The recommendations made by the Finance Committee in its 40th meeting held on 24.10.2025 regarding estimates of Rs. 47.44 Lakhs on the repair/renovation of SVS training restaurant/ Kitchen at Karampura Campus from the Learning Enhancement Head were placed before the Board of Management for consideration and approval.

Decision: The Board of Management deliberated on the recommendations made by the Finance Committee in its 40th meeting held on 24.10.2025 regarding consideration of estimates of Rs.47.44 Lakhs on the repair/renovation of SVS training restaurant/ Kitchen at Karampura Campus from the Learning Enhancement Head and resolved to approve the same.

Agenda No.53.3.6: To consider the enhanced rates of cash awards to faculty members under Ambedkar University Research Publication Incentive Scheme (AURPIS).

It was submitted to the Board of Management that the Finance Committee in its 40th meeting held on 24.10.2025 had deliberated on enhanced rates of cash awards to faculty members under Ambedkar University Research Publication Incentive Scheme (AURPIS).

Introduction

To promote the quality research in the University focused on individual's excellence in their published research work, as envisaged in the National Educational Policy 2020, Dr. B.R. Ambedkar University Delhi instituted Ambedkar University Research Publication Incentive Scheme to confer cash awards and certificates. The publications considered must be listed/indexed in UGC Care List II (Web of Science, Scopus, MLA) or UGC Care List 1. The awards will be granted for the journal papers published in each year (01st January — 31st December). The awards are conferred during the Shodhotsav Function held in September every year. The award is given in the following categories:

- (i) Distinguished Researcher Award
- (ii) Outstanding Researcher Award
- (iii) Commendable Researcher Award
- (iv) Good Research Award

Proposal

The approximate expenditure on the distribution of awards was Rs.3.51 lakh during the last financial year. To encourage the faculty members and to promote the research initiative with focus on the improved overall rankings, it is important to enhance the present rate of award in the Good Research Category from Rs.3,000/- to Rs.10,000/- with an estimated budget of Rs.7 lakh.

The Finance Committee deliberated on the proposal and after due deliberations, the Finance Committee recommended the proposal for approval by the Board of Management.

The recommendations made by the Finance Committee in its 40th meeting held on 24.10.2025 regarding enhanced rates of cash awards to faculty members under Ambedkar University Research Publication Incentive Scheme (AURPIS) are placed before the Board of Management for consideration and approval.

Decision: The Board of Management deliberated on the recommendations made by the Finance Committee in its 40th meeting held on 24.10.2025 regarding enhancement of rates of cash awards to faculty members under Ambedkar University Research Publication Incentive Scheme (AURPIS) and resolved to approve the same.

Agenda No.53.3.7: To report the status of Construction of Semi- Permanent Structure (SPS), (4 storeys) by PWD for additional Classrooms at Karampura campus from the University Development Fund.

It was submitted to the Board of Management that the Finance Committee in its 40th meeting held on 24.10.2025 had deliberated on the status of Construction of Semi-Permanent Structure (SPS), (4 storeys) by PWD for additional Classrooms at Karampura campus from the University Development Fund.

On the recommendations of the 32nd meeting of the Finance Committee held on 23.12.2022, the Board of Management in its 42nd meeting held on 23.12.2022 approved the revised estimates of Rs 21.78 Crores submitted by the PWD for construction of new Semi Permanent Structure (SPS) (4 storey) by PWD for additional class rooms at Karampura Campus. The estimates were further revised to Rs.23.72 cr, which were recommended by the 39th Finance Committee and approved by the 51st Board of Management.

Sl. No.	Amount released to PWD	Released on
1.	Rs 2,17,78,263/-	27.12.2022
2.	Rs 3,58,56,600/-	16.05.2023
3.	Rs 3,78,95,172/-	19.04.2024
4.	Rs 3,50,00,000/-	10.06.2024
5.	Rs 2,50,84,095/-	29.10.2024
6.	Rs.81,72,000/-	22.07.2025
7.	Rs.81,71,552/-	21.08.2025
8.	Rs.1,72,90,459/-	21.08.2025
Total	Rs.18,92,48,141/-	

The work was awarded to M/s SPS Infrabuild Pvt Ltd at their quoted amount of Rs. 17,29,04,589/- by PWD. The advance has been released to the PWD from the University Development Fund.

Further advance will be released in due course of time as per the executed work and demand raised by the PWD. An amount of Rs. 15,06,52,155/- has already been adjusted. The Utilisation Certificate for balance of Rs.3,85,95,986/- has been requested from PWD.

The classroom furniture work has been awarded by PWD in two phases, the work is under progress. The sanction order for signage has been issued to PWD.

The PWD has raised a demand for release of due payment and also submitted the utilisation certificate for the utilized amount. The total payment released to PWD so far is Rs.18,92,48,141/-.

The construction is at completion stage. The building is dedicated for official use by the Hon'ble Chief Minister on 20.09.2025. The Finance Committee noted the status of construction of SPS Building.

The recommendations made by the Finance Committee in its 40th meeting held on 24.10.2025 regarding status of Construction of Semi- Permanent Structure (SPS), (4 storeys) by PWD for additional Classrooms at Karampura campus from the University Development Fund were placed before the Board of Management for information.

Decision: The Board of Management deliberated on the recommendations made by the Finance Committee in its 40th meeting held on 24.10.2025 regarding construction of Semi-Permanent Structure (SPS), (4 storeys) by PWD for additional Classrooms at Karampura campus from the University Development Fund and resolved to approve the same.

Agenda No.53.3.8: To report the introduction of specific Fee Head named 'Facilities and Services Charges' in the revised fee structure to take care of welfare measure of students.

It was submitted to the Board of Management that the Finance Committee in its 40th meeting held on 24.10.2025 had noted the introduction of specific Fee Head named 'Facilities and Services Charges' in the revised fee structure to take care of welfare measure of students.

Introduction

The Student Welfare Fund (SWF) was created for the purpose of meeting the welfare of needy students, such as emergent medical assistance, purchase of books & study material, meeting boarding and lodging expenses equivalent to the amount that is required to avail of AUD hostel facilities and any other comparable needs of the student.

Since the welfare of the students is an inherence mandate of the University, the University discontinued collecting fee under Student Welfare Fund head by the Academic Year 2022-23. This was in line with vision and mission of the University.

The actual expenditure from accumulated balance under Student Welfare Fund during last 3 years is:

Financial Year	Expenditure (In Lacs) Rs.
2024-25	17.92
2023-24	20.24
2022-23	15.56

A Student Welfare Fund is essential for a university as it directly supports the holistic development, well-being, and inclusivity of students while significantly contributing to improved NAAC and NIRF rankings. In view of the above it is critical for the university to keep spending funds on Student Welfare.

Proposal

By the Academic Year 2023-24, with the approval of the Board of Management, the University revised the fee structure and a specific component was added i.e. "Facilities & Services Charges" to cater to the welfare measures of the students.

The above was reported for information of the Finance Committee. The funds from "Facilities & Services Charges" head will be transferred to the Student Welfare Fund head as per requirements. The SWF distribution will be done as per the policy in vogue. The Finance Committee noted the information.

Decision: The Board of Management deliberated on the recommendations made by the Finance Committee in its 40th meeting held on 24.10.2025 regarding introduction of specific Fee Head named 'Facilities and Services Charges' in the revised fee structure to take care of welfare measure of students and resolved to approve the same.

Agenda No.53.3.9: To report the outstanding amount pending against AIC-AUDF and ACIIE.

It was submitted to the Board of Management that the Finance Committee in its 40th meeting held on 24.10.2025 had noted the details of the outstanding amount pending against AIC-AUDF and ACIIE.

Introduction

The following Section 8 companies are operating at Dr. B.R. Ambedkar University Delhi, which are not for profit and dedicated to fostering innovation, incubation and entrepreneurship:

1. Atal Incubation Centre - Ambedkar University Delhi Foundation (AIC-AUDF) – GOI Niti Ayog initiative
2. AUD Centre for Incubation Innovation and Entrepreneurship (ACIIE) – GNCTD initiative

The following funds were released to the above Section 8 Companies which are outstanding as on date:

Outstanding against AIC-AUDF

- (a) **Host Institution contribution of Rs. 13.40 lakh** - On the recommendations of the 27th Finance Committee held on 21.05.2021 vide its Resolution No.27.4 which was approved by the Board of Management in its 31st meeting held on 25.05.2021 vide Resolution No. 31.5.6, an amount of Rs.13.40 lakhs was transferred from UDF to AIC-AUDF.
- (b) **Funds of Rs.98506/- for release of Salary** – On 21.10.2022 considering the fund crunch at AIC-AUDF, the University loaned an amount of Rs.98,506/- to the AID-AUDF for release of salary of their staff.

The AIC-AUDF is required to submit a Utilisation Certificate of Rs.13.40 lakh which were released as contribution of Host Institution, which they have not submitted even after requests made on various dates. Further, an amount of Rs.98,506/- needs to be returned to the University for adjustment from GIA.

Outstanding against ACIIE

An amount of Rs.10.40 lakh was released on 19.03.2018 and 14.09.2019 to the ACIIE as advance. The Finance Division requested the ACIIE on various dates to adjust the outstanding advances. However, there is no action from ACIIE's end.

The above was submitted for information to the Finance Committee. The Finance Committee noted the information.

The recommendations made by the Finance Committee in its 40th meeting held on 24.10.2025 regarding outstanding amount pending against AIC-AUDF and ACIIE were placed before the Board of Management for information.

Decision: The Board of Management deliberated on the recommendations made by the Finance Committee in its 40th meeting held on 24.10.2025 regarding outstanding amount pending against AIC-AUDF and ACIIE and resolved to approve the same.

Agenda 53.3.10: -To report the process of implementation of e-Office in Dr. B.R. Ambekar University Delhi, related estimates and engagement of NICS empanelled vendor

It was submitted to the Board of Management that the Finance Committee in its 40th meeting held on 24.10.2025 noted the process of implementation of e-Office in Dr. B.R.Ambekar University Delhi, related estimates and engagement of NICS empanelled vendor Introduction.

The Government of NCT of Delhi vide Circular No. F.6(457)/IT/e-OFFICE/2015/PART File-4/6702-08 dated 10 Sep 2025 issued guidelines for time-bound implementation of e-Office in—

- (i) Pure Government Departments
- (ii) PSU/Autonomous/ Local bodies
- (iii) Academic Institutions

As per Point No. 14 of the circular, departments may engage agencies through the tender process, GeM, or NICS empaneled vendors for the scanning of files/records. In this regard, the University has obtained in-principle approval from the competent authority to initiate the scanning of files/records.

The University is in coordination with NICS to obtain the proforma invoice for scanning approximately Rs.10 lakh pages. The estimated cost for the same is around Rs.20 lakh.

The above mentioned estimates are already part of the Revised Estimates 2025-26 for the purpose of IT related tasks.

The above was submitted for information to the Finance Committee. The Finance Committee noted that estimates for setting up of e-Office in the University are already part of the Revised Estimates 2025-26 for the purpose of IT related tasks.

The recommendations made by the Finance Committee in its 40th meeting held on 24.10.2025 regarding process of implementation of e-Office in Dr.B.R.Ambekdar University Delhi, related estimates and engagement of NICS empanelled vendor Introduction were placed before the Board of Management for information.

Decision: The Board of Management deliberated on the recommendations made by the Finance Committee in its 40th meeting held on 24.10.2025 regarding implementation process of e-Office in Dr.B.R.Ambekdar University Delhi, related estimates and engagement of NICS empanelled vendor and resolved to approve the same.

Agenda 53.4: To deliberate on the communication received from Directorate of Higher Education, GNCTD vide letter dated 03.09.2025 along with letter received from Deputy Director (Vigilance/HOO), Directorate of Vigilance, GNCTD regarding procurement.

It was submitted to the Board of Management that the Directorate of Higher Education, GNCTD vide letter dated 03.09.2025 (**Appendix-4**) has forwarded an communication received from Deputy Director (Vigilance/HOO), Directorate of Vigilance, GNCTD regarding procurement of IT equipment, wherein the Directorate of Vigilance has referred to the Departmental proceedings initiated against the officers/academicians wherein during the personal hearing before the Hon'ble Lieutenant Governor, Delhi being the Disciplinary Authority, the Hon'ble L.G., Delhi has observed/directed as under:

"I express my concern over assignment of ministerial duties to academicians, which is significantly in deviation from their designated roles and responsibilities leading to potentially compromising quality of education. Therefore, I advise to discontinue the practice of assigning ministerial tasks to academicians to preserve the integrity of academic functions. Further, Technical Evaluation Committees and Financial Evaluation Committees in all the departments should invariably have members of administrative and/ of finance background to ensure adherence of the provisions of General & Financial Rules in true letter and spirits."

The Deputy Director (Vig)/HOO vide above circular has requested all the Departments under GNCTD to ensure the compliance of the same in letter & spirit and to avoid the recurrence of such incidents.

2. It was submitted that the Dr.B.R.Ambedkar University Delhi has Schools and Centres which are headed by the Deans and Directors respectively. There are some Divisions such as Student Services Division, Academic Services Division, AES Division etc., which are also headed by the Deans. The Deans and Directors of the Schools/Divisions/Centre perform academic and administrative duties in light of the

provision laid down in the Act/Statutes/First Statute/Ordinances under the University Act along with the UGC Guidelines.

As per Clause 15.2 of UGC Regulations 2018, *Professors/ Associate Professors/ Assistant Professors involved in administration/ extension work can devote two hours per week from the teaching and learning hours*

As per DoPT guidelines, Ministerial servant means a *Government servant of a subordinate service whose duties are entirely clerical, and any other class of servant specifically defined as such by general or specific order of a local government.*

It is pertinent to submit that the Chair of the Committee discharges supervisory role in the committee in order to ensure that undue delay and avoidable official jargons are not coming in any kind of procurement which ultimately affects the Academic Affairs and the Research Activity in the University. Further, the Committee consists of Administrative and Financial Representative of Registrar and Controller of Finance along with the Deputy Registrars and Assistant Registrars of the General Administration Division to ensure that the guidelines of the GFR and CVC are fully complied with.

The presence of the Senior Member at the level of Dean in the Purchase Committee of the University is only to oversee that the academic interest are accorded due priority in the process.

It was also submitted that in the matter of the procurement of IT Items and finalization of Technical Specifications for such IT items, the University has a dedicated IT Advisory Committee which is not chaired by any academician of the University rather than the composition of the IT Advisory Committee has been carried out keeping in mind that majority of the members including the chair are from the outside of the University having the expertise in the relevant field including the members from the GNCTD, IT Department.

In view of the above facts to be read with the provisions contained under Section 10 of the University Act (for reference purpose only) the communication received from the Directorate of Higher Education, GNCTD conveying the directions/ observations of the Hon'ble LG was placed before the Board of Management for deliberations and consideration.

Decision: The Board of Management noted that the Technical Evaluation Committees, Financial Evaluation Committees and other such as Committees constituted in the University for carrying out the procurements consists of Administrative Officers/ Non-Teaching Staff and are only supervised by the Deans/Senior Faculty Members of the University.

Agenda No.53.5: To consider the nomination of two members in the Planning Board by the Board of Management of Dr.B.R.Ambedkar University Delhi.

It was submitted that the Board of Management in its 35th meeting held on 16.12.2021 had resolved to approve the re-constitution of the following Planning Board in light of

Minutes of the 53rd Meeting of the Board of Management held on 03.12.2025.

Section 25 (1), Section 25 (2) and Section 44 (c) of Dr.B.R. Ambedkar University Delhi Act:

- i) Vice-Chancellor, Chairperson
- ii) Pro Vice Chancellor-Member
- iii) One person to be nominated by the University Grants Commission for such term as it may specify-Member
- iv) Two persons nominated by the Board of Management, including at least one of BoM Member- Member
- v) One external member nominated by the Vice Chancellor administrator at Senior Position- Member
- vi) Two Deans & Two Directors nominated by the Vice Chancellor-Members
- vii) Dean (Planning), Member
- viii) Controller of Finance, Member
- ix) One member with engineering background to be nominated by the Vice Chancellor, Member
- x) Registrar, Member Secretary

In accordance with the decision taken by the Board of Management the University vide Notification No. AUD/Reg/2020-21 dated 27.12.2021 (**Appendix-5**) had notified the composition of the Planning Board. The University vide Notification No. AUD/15-8(79)/2019/382 dated 14.06.2022 (**Appendix-6**) had further notified the full composition of the Planning Board. The term of the Planning Board was three years with effect from 14.6.2022.

It is submitted that the term of the members in the Planning Board has completed on 13.06.2025. Accordingly, the Competent Authority has re-constituted the Planning Board which is as under:

Sl.	Composition of Planning Board	Proposed Members
i)	Vice-Chancellor, Chairperson	Prof. Anu Singh Lather
ii)	One person to be nominated by the University Grants Commission for such term as it may specify-Member	To be included later (Nomination awaited from the UGC)
iii)	Two persons nominated by the Board of Management, including at least one of BoM Member- Member	Nomination by the Board of Mangement.
iv)	One external member nominated by the Vice Chancellor administrator at Senior Position-Member	Prof. Alok Rai Director, IIM-C
v)	Two Deans nominated by the Vice Chancellor-	i) Prof. Satyaketu Sankrit

Sl.	Composition of Planning Board	Proposed Members
	Members	School of Letters (SoL) ii) Prof. Arun Kumar School of Education (SES)
vi)	Two Directors nominated by the Vice Chancellor-Members	i) Prof. Rukmini Sen Director (O&E) ii) Prof. Babu P. Remesh Director, Human Resource Development Centre (HRDC)
vii)	Dean (Planning), Member	Prof. Kartik Dave
viii)	Controller of Finance, Member	Shri Rajiv Talwar
ix)	One member with engineering background to be nominated by the Vice Chancellor, Member	Prof. Ashutosh Trivedi Delhi Technological University
x)	Registrar, Member Secretary	Col. Omkar Singh (Retd.)

It was submitted that the University vide letter F.No.AUD/26-6(1)/Gov/1stPB/01 dated 28.10.2025 has requested the UGC to nominate one member as at Sl. No. (ii).

In order to complete the composition of the Planning Board, the proposal pertaining to the nomination of two members as at Sl. No. (iii) was placed before the Board of Management for consideration.

Decision: The Board of Management deliberated on the names for its nomination in the Planning Board and resolved to nominate Prof. Dhananjay Singh, Member Secretary, ICSSR as a member of the Planning Board, of the University.

The Board considered the pending nominations of four Members from the Govt. and accordingly resolved that nomination of the second member in the Planning Board as at Sl No.(iii) shall be considered after receiving the nominee(s) from the Government.

Agenda No.53.6: To consider the proposal for amendment of Recruitment Rules for the Post of Internal Audit Officer.

It was submitted to the Board of Management that the University has one sanctioned post of Internal Audit Officer in 7th CPC Pay Level-12. As per Recruitment Rules for the said post approved by the Board of Management in its 28th meeting held on 08.09.2020, the post of Internal Audit Officer is to be filled "On nomination basis from Delhi Govt./ failing which by deputation from other government institution/ department".

Accordingly the University requested the Government of National Capital Territory of Delhi (GNCTD) for nominating an officer from Accounts cadre of GNCTD vide letters no. AUD/1-3(15)/HR/2018/193 dated 18.03.2021, AUD/1-3(7)/HR/2022/503 dated

09.08.2023, AUD/1-3(7)/HR/2022/121 dated 18.02.2025 and AUD/1-3(7)/HR/2022/396-397 dated 25.06.2025. As the GNCTD has not been able to nominate any officer of its Accounts Cadre to the post of Internal Audit Officer, therefore the University has also tried to fill up the post through Open Advertisement No. AUD/02/HR/2021 dated 16.08.2021, AUD/02/HR/2022 dated 25.01.2022, AUD/02/HR/2022 dated 22.09.2022 and AUD/(55)-1(20)/Rect./2025/ dated 08.07.2025 which were issued in newspapers as well as on the University website. Despite these efforts the post has remained vacant so far.

During Screening of applications received against the latest Advertisement No AUD/(55)-1(20)/Rect./2025/ dated 08.07.2025 it was observed that some of the applicants having experience of working in Finance & Accounts wings of Universities became ineligible because they did not belong to any of the "Organized Account Cadre/ Service" as required in the Recruitment Rules for the Post of Internal Audit Officer.

In order to ensure a larger pool of eligible candidates for the post of Internal Audit Officer, it is proposed that the Recruitment Rules may be amended by substituting the phrase

"Officers from any of the Organized Account Cadre / Service" in Point No. 11 of the Recruitment rules with the following phrase:

"Officers from Government Institution/departments having experience of working in Finance / Accounts / Audit"

The Proposal for amendment of Recruitment Rules for the Post of Internal Audit Officer is placed before the Board of Management for consideration.

Decision: The Board of Management considered and resolved to approve the amendment of Recruitment Rules for the Post of Internal Audit Officer. The Board further recommended to also include the 'Officers from Autonomous Bodies/PSUs' in 'analogous posts' for receiving large number of applications. Accordingly, the amended experience requirement will be as under:-

"From amongst the Officers from Government Departments/ Institutions/ Autonomous Organizations/ Public Sector Undertakings (PSUs) having experience of working in Finance / Accounts / Audit in Analogous posts".

Agenda No. 53.7: To consider the recommendations made by the Academic Council in its 40th meeting held on 24.11.2025 regarding conferment of degrees and diplomas to the Graduands in the 14th Annual Convocation of Dr.B.R.Ambedkar University Delhi scheduled to be held on 19.12.2025.

It was submitted to the Board of Management that the Academic Council in its 40th meeting held on 24.11.2025 had resolved to consider the conferment of

degrees/diplomas to Graduands in its 14th Annual Convocation of Dr.B.R.Ambedkar University Delhi who had successfully completed all the assessment requirements of the courses in the year 2025 and authorized the Vice Chancellor to approve and allow any additional case, if permissible as per rules for conferment of degrees/diplomas that can be included in the forthcoming 14th Annual Convocation scheduled to be held on 19.12.2025.

It was submitted that a total of 921(tentative) students will be conferred with the PhD, MBA, MVoc, MA, BBA, BVoc, BA (Hons) Degrees/ Diploma in various fields of studies during the 14th Annual Convocation of Dr.B.R.Ambedkar University Delhi scheduled to be held on 19.12.2025 at Dr.B.R.Ambedkar University Delhi, Kashmere Gate Campus, Lothian Road, Delhi. **(Appendix-7)**

The following details of the students who will be receiving degrees and diplomas were placed before the Board of Management.

PROGRAMMES	MALE	FEMALE	TOTAL(Tentative)
Undergraduate	174	116	290
Postgraduate	164	461	625
PG Diploma	0	2	2
Ph.D	1	3	4
TOTAL	339	582	921

It was submitted that the number of the students is likely to increase in view of the increase in UG/PG/M.Phil./Ph.D. degree cases which are under process.

The recommendations made by the Academic Council in its 40th meeting held on 24.11.2025 regarding conferment of degrees/diplomas to the students in the 14th Annual Convocation scheduled to be held on 19.12.2025 was placed before the Board of Management for consideration. The Academic Council further authorized the Vice Chancellor to confer the degrees which are in their penultimate stage.

Decision: The Board of Management considered the recommendation of the Academic Council in its 40th meeting held on 24.11.2025 regarding conferment of degrees/diplomas to the Graduands in the 14th Annual Convocation to be held on 19.12.2025 and approved the same.

The Board further considered the recommendation of the Academic Council authorizing the Vice Chancellor to confer the degrees which are in their penultimate stages and can be included in the forthcoming 14th Annual Convocation scheduled on 19.12.2025. 24

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Reporting Items

Agenda No. 53.8 : To report the relieving of Shri.Amit Vashist, Deputy Registrar appointed on deputation basis.

It was submitted to the Board of Management that Shri Amit Vashist, Deputy Registrar (On Deputation) has been relieved from his duties w.e.f. 29.10.2025 (A/N) **(Appendix-8)** to join his parent organization i.e., Shri.Vishwakarma Skill University, Dudhola, Palwal (Haryana) on completion of his deputation period of one year.

Decision: The Board of Management noted the same.

Agenda No. 53.9 : To report the relieving of Shri.Pramod, Junior Assistant on his request.

It was submitted to the Board of Management that Shri.Pramod, Junior Assistant has been relieved from his duties w.e.f. 31.10.2025 (A/N) **(Appendix-9)** on acceptance of his resignation request dated 24.10.2025, by the Competent Authority.

Decision: The Board of Management noted the same.

Ratification Items

Agenda 53.11: To ratify the decision taken by the Competent Authority in appointing the Dean/ Deputy Deans/ Directors in the various Schools/ Division/ Centre w.e.f. 21.02.2025 to till further orders.

It was submitted to the Board of Management that the following faculty member have been appointed as Dean and Directors in various Schools/Centres of the University w.e.f. 21.02.2025.

Sl. No	Name & Designation	School/ Division/ Centre	Date of Appointment	Notification No.
1.	Dr. Santosh Kumar Singh Associate Professor	Dean, International Affairs Division (IAD)	02.04.2025	No. AUD/3-5/(19)/2019/ Acad./1702 dated 02.04.2025
2.	Dr. Dharitri Chakravarty Associate Professor	Director, Centre for Research Methods (CRM)	02.04.2025	No. AUD/3-5/(19)/2019/ Acad./1702 dated 02.04.2025
3.	Dr. Robin Singhal Assistant Professor	Dy. Director, Ch. Charan Singh Centre for Agribusiness & Rural Entrepreneurship	15.05.2025	No. AUD/3-7/2011/ Notification/Acad./ 195 dated 15.05.2025
4.	Dr. Santosh Kumar Singh Associate Professor	Dean, Student Services – I (Admission)	23.05.2025	No. AUD/3-7/2011/ Notification/Acad./ 219 dated 23.05.2025
5.	Dr. Rekha Associate Professor	Dean, Student Services-II (Student Welfare)	23.05.2025	No. AUD/3-7/2011/

Sl. No	Name & Designation	School/ Division/ Centre	Date of Appointment	Notification No.
		Activities)		Notification/Acad./ 219 dated 23.05.2025
6.	Dr. Anand Burdhan Assistant Professor	Coordinator, Centre for Research & Archiving in India & Indigenous Language & Knowledge System (CRA-IILKS)	13.06.2025	No. AUD/3-7/2011/ Notification/Acad./ 285 dated 13.06.2025
7.	Dr. Anand Burdhan Assistant Professor	Coordinator, Centre for Community Knowledge (CCK)	26.06.2025	No. AUD/3-7/2011/ Notification/Acad./ 310 dated 26.06.2025
8.	Dr. Simran Kaur Assistant Professor	Dy. Dean, Student Services Division	02.07.2025	No. AUD/3-7/2023/ Acad./323 dated 02.07.2025
9.	Prof. Juhi Shukla Professor	Dean, School of Culture & Creative Expressions (SCCE)	17.07.2025	No. AUD/3-7/2011/ Notification/Acad./ 362 dated 17.07.2025
10.	Prof. Arun Kumar Professor	Dean, School of Education Studies (SES)	17.07.2025	No. AUD/3-7/2011/ Notification/Acad./ 363 dated 17.07.2025
11.	Prof. Honey Oberoi Vahali Professor	Director, Centre for Psychotherapy & Clinical Research (CPCR)	29.07.2025	No. AUD/3-5(19)/2023/ Acad./380 dated 29.07.2025
12.	Prof. Babu. P. Remesh Professor	Dean, School of Development Studies (SDS)	01.08.2025	No. AUD/3-7/2011/ Notification/Acad./ 307 dated 24.06.2025
13.	Dr. Sunita Badhwar Associate Professor	Director, Skill Development Centre (SDC)	20.08.2025	No. AUD/3-5(19)/2023/ Acad./429 dated 20.08.2025
14.	Prof. Arun Kumar Professor	Director, Lodhi Road Campus	21.08.2025	No. AUD/3-7/2011/ Notification/Acad./ 434 dated 21.08.2025

Sl. No	Name & Designation	School/ Division/ Centre	Date of Appointment	Notification No.
15.	Prof. Babu. P. Remesh Professor	Director, Karampura Campus	21.08.2025	No. AUD/3-7/2011/ Notification/Acad./435 dated 21.08.2025
16.	Dr. Renu Ghosh Associate Professor	Dean (Officiating), School of Vocational Studies (SVS)	10.11.2025	No. AUD/3-7/2011/ Notification/Acad./529 dated 10.11.2025
17.	Prof. Kartik Dave Professor	Dean, School of Design (SDes)	10.11.2025	No. AUD/3-7/2011/ Notification/Acad./530 dated 10.11.2025
18.	Prof. Anu Singh Lather Hon'ble Vice Chancellor	Dean, School of Legal and Socio-Political Studies (SLPS)	10.11.2025	No. AUD/3-7/2011/ Notification/Acad./527 dated 10.11.2025

It was stated that the appointments of Dean/ Deputy Deans/ Directors in different Schools/Centres of the University w.e.f. 21.02.2025 to till further orders have been approved by the Competent Authority. The above matter was placed before the Board of Management for ratification.

Decision: The Board of Management ratified the decision taken by the Competent Authority (Vice Chancellor) in appointing the Dean/ Deputy Deans/ Directors in the various Schools/ Division/ Centre w.e.f. 21.02.2025 to till further orders.

Agenda 53.12: To ratify the decision taken by the Competent Authority in approving the recommendations of the Selection Committee for the post of Professor, Associate Professor and Assistant Professor in various Schools on regular basis.

It was submitted to the Board of Management that the University vide Advertisement No. AUD/07/Acad./2024 dated 14.03.2024 had notified recruitment to various teaching (Assistant Professor/ Associate Professor/ Professor) posts on regular basis. On the basis of the recommendations made by the Selection Committees in various meetings held from time to time and as approved by the Vice Chancellor being Chairperson, Board of Management, and the following faculty members were appointed on regular basis:

Sl. No	Name of Faculty	Post	Discipline/ Subject	Category	School	Date of Joining	Office Order No.
1	Dr. Pooja	Associate	Law & Legal	29 SC	SLPS	25.03.2025	No. AUD/3-3(315)/

Sl. No	Name of Faculty	Post	Discipline/ Subject	Category	School	Date of Joining	Office Order No.
	Satyogi	Professor	Studies			(AN)	2025/Acad./215 dated 21.05.2025
2	Prof. Arun Kumar	Professor	Education	UR	SES	27.05.2025 (FN)	No. AUD/55-1(25)/ Rect./2024/271 dated 10.06.2025
3	Dr. Antara Bhatia	Assistant Professor	Literary Art/ Creative Writing	UR	SCCE	28.05.2025 (FN)	No. AUD/55-1(13)/ Rect./2024/270 dated 10.06.2025
4	Dr. Jasmine Sharma	Assistant Professor	English	UR	SOL	02.06.2025 (FN)	No. AUD/55-1(30)/ Rect./2024/269 dated 10.06.2025
5	Dr. Lalengkima	Assistant Professor	Economics	ST	SLS	05.06.2025 (FN)	No. AUD/55-1(29)/ Rect./2024/268 dated 10.06.2025
6	Dr. Kshama Divedi	Assistant Professor	Visual Art	UR	SCCE	10.06.2025 (AN)	No. AUD/55-1(10)/ Rect./2024/312 dated 26.06.2025
7	Dr. Parvendra Kumar	Associate Professor	Urban Studies	SC	SGA	19.06.2025 (FN)	No. AUD/55-1(25)/ Rect./2024/326 dated 02.07.2025
8	Prof. Juhi Shukla	Professor	Visual Art	UR	SCCE	19.06.2025 (FN)	No. AUD/55-1(15)/ Rect./2024/353 dated 15.07.2025
9	Mr. Sugam Agarwal	Assistant Professor	Economics	UR	SLS	20.06.2025 (FN)	No. AUD/55-1(28)/ Rect./2024/313 dated 27.06.2025
10	Dr. Mrityunjay Kumar Prabhakar	Associate Professor	Literary Art/ Creative Writing	UR	SCCE	27.06.2025 (FN)	No. AUD/55-1(13)/ Rect./2024/325 dated 02.07.2025
11	Dr. Sunita Badhwar	Associate Professor	Tourism & Hospitality/ Retail Management	UR	SVS	01.07.2025 (FN)	No. AUD/55-1(36)/ Rect./2024/355 dated 15.07.2025
12	Dr. Renu Ghosh	Associate Professor	Tourism & Hospitality/ Retail Management	UR	SVS	04.07.2025 (FN)	No. AUD/55-1(36)/ Rect./2024/354 dated 15.07.2025

Decision: The Board of Management considered its decision made in 8th Emergent Meeting held on 16.07.2010 to authorize the Vice Chancellor to approve the recommendations of the Selection Committees for various positions in future and to submit the same for ratification by the Board of Management in the subsequent meeting of the Board. Accordingly the Board ratified the decision taken by the Competent Authority (Vice Chancellor) in approving the recommendations of the Selection Committee for the post of Professor, Associate Professor and Assistant Professor in various Schools on regular basis.

Items for Reporting

Agenda No.53.13: To report the superannuation in respect of Prof. Sitansu S. Jena from the post of Professor (Vocational Education), School of Vocational Studies (SVS), Dr. B. R. Ambedkar University Delhi

It was submitted to the Board of Management that Prof.Sitansu S. Jena, School of Vocational Studies superannuated on 31.10.2025 (AN) on attaining the age of superannuation i.e. 65 years vide Notification No. AUD/3-3(341)/2018/Acad./504 dated 31.10.2025.

The Board of Management noted the information.

Agenda 53.14: To report the resignation of Dr.Parag Waknis from the post of Associate Professor (Economics), School of Liberal Studies (SLS), Dr. B. R. Ambedkar University Delhi.

It was submitted to the Board of Management that Dr.Parag Waknis tendered his resignation vide letter dated 13.10.2025 from the post of Associate Professor (Economics) in the School of Liberal Studies (SLS). The Competent Authority, Dr. B. R. Ambedkar University Delhi had accepted his resignation. Accordingly, Dr.Parag Waknis was relieved on 29.10.2025 (AN) vide Office Order No. AUD/3-3(331)/2018/526 dated 07.11.2025.

The Board of Management noted the information.

Agenda 53.15: To report the resignation of Dr.Nishant Kumar from the post of Assistant Professor (Ecology and Conservation Biology), School of Human Ecology (SHE), Dr. B. R. Ambedkar University Delhi.

It was submitted to the Board of Management that Dr.Nishant Kumar tendered his resignation vide letter dated 01.05.2025 from the post of Assistant Professor (Ecology & Conservation Biology), in the School of Human Ecology (SHE). The Competent Authority, Dr. B. R. Ambedkar University Delhi had accepted his resignation and the same has been communicated to Dr.Nishant Kumar vide letter No. AUD/3-3(410)/2023/305 dated 24.06.2025.

The Board of Management noted the information.

Agenda 53.16: To report the resignation of Prof. Lawrence Liang from the post of Professor, School of Legal and Socio-Political Studies (SLPS), Dr. B. R. Ambedkar University Delhi

It was submitted to the Board of Management that Prof. Lawrence Liang tendered his resignation vide letter dated 01.05.2025 from the post of Professor in the School of Legal and Socio-Political Studies (SLPS). The Competent Authority, Dr. B. R. Ambedkar University Delhi had accepted his resignation vide Office Order No. AUD/3-

3(277)/2016/Acad./531 dated 03.10.2025 and he will be relieved on 21.12.2025 (AN) after serving three months' notice period.

The Board of Management noted the information.

Agenda 53.17: To report the resignation of Prof. Abhay Kumar Dubey from the post of Professor (Re-employed), School of Letters (SOL), Dr. B. R. Ambedkar University Delhi

It was submitted to the Board of Management that Prof. Abhay Kumar Dubey tendered his resignation vide letter dated 20.05.2025 from the post of Professor (Re-employed), School of Letters (SOL). The Competent Authority, Dr. B. R. Ambedkar University Delhi had accepted his resignation w.e.f. 20.06.2025 (AN) and the same has been communicated to Prof. Abhay Kumar Dubey vide letter No. AUD/3-3(373)/2017/Acad./266 dated 09.06.2025.

The Board of Management noted the information.

Agenda 53.18: To report the resignation of Prof. M.S.Farooqi from the post of Professor (Social Entrepreneurship), School of Management (SOM), Dr. B. R. Ambedkar University Delhi

It was submitted to the Board of Management that Prof. M.S.Farooqi tendered his resignation vide email dated 05.12.2024 from the post of Professor (Social Entrepreneurship), School of Management (SOM). The Competent Authority of the Dr. B. R. Ambedkar University Delhi had accepted his resignation w.e.f. 06.01.2022 (AN) and the same was communicated to Prof. M.S.Farooqi vide letter No. AUD/3-3(157)/2017/Acad./390 dated 04.08.2025.

The Board of Management noted the information.

Agenda No.53.19: To report the confirmation of regular teaching faculty after completion of probation period in the university.

It was submitted to the Board of Management that the following teaching faculty members have completed their probation period.

Sl. No.	Name & Designation	School	Designation	Category	Date of Confirmation of Service
1.	Dr. Manisha Chaurasiya	SGA	Assistant Professor	OBC	16.08.2024
2.	Dr. Tanya Chaudhary	SGA	Assistant Professor	SC	16.08.2024
3.	Dr. Pavan Kumar	SGA	Assistant Professor	UR	17.08.2024

4.	Dr. Kavita	SGA	Assistant Professor	OBC	18.08.2024
5.	Dr. Bhawna Bali	SGA	Associate Professor	UR	23.08.2024
6.	Dr. Soma Sarkar	SGA	Assistant Professor	UR	28.08.2024
7.	Dr. Kamal Kumar	SGA	Assistant Professor	OBC	17.10.2024
8.	Ms. Fariha Siddiqui	SVS	Assistant Professor	OBC	23.10.2024
9.	Dr. Rekha Gulia	SVS	Assistant Professor	OBC	27.10.2024
10.	Dr. Priya Singh	SVS	Assistant Professor	UR	01.11.2024
11.	Dr. Vikas Mohan	SVS	Assistant Professor	UR	24.09.2025

The Board of Management noted the information.

Agenda No. 53.20: To report appointments made to the various Non-Teaching positions on Deputation basis in reference to the Advertisement No. AUD/(55)-1(20)/Rect./2025/ dated 08.07.2025.

It was submitted to the Board of Management that the University has made the following appointments to various Non-Teaching Posts on deputation basis advertised vide Advertisement No. AUD/(55)-1(20)/Rect./2025/ dated 08.07.2025:

A) Deputy Registrar (Interview held on 29.10.2025):

S. No	Form Number	Selected Candidate	Joining Status
01	CAUN9362	Mrs. Neha Govind	Joined on 28.11.2025
02	CAUN9276	Mr. Sanjay Agrawal	Joined on 27.11.2025
03.	CAUN9231	Mr. Jai Prakash Singh	Joined on 26.11.2025

B) Assistant Registrar (Interview held on 30.10.2025):

S. No	Form Number	Selected Candidate	Joining Status
01	CAUN9372	Mr. Praveen Kumar	Request for extension upto 01.01.2026 has been approved.
02	CAUN9389	Mr. Yogendra Kumar Singh	Request for two-month extension is under consideration.
03.	CAUN9311	Mr. Anshul Khairwa	Did not join.

C) Internal Audit Officer: None Found Suitable.

The Board noted that the Expenditure under the Grant-in-Aid head- "Salaries" would increase on account of Salaries, Children Education Allowance, Medical Reimbursement, Leave Travel Concession etc. to be paid to the abovementioned non-teaching staff.

The Board of Management noted the information.



Col. Omkar Singh (Retd.)

Registrar and Secretary, Board of Management

Dr. B.R.Ambedkar University Delhi

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Minutes of the 53rd Meeting of the Board of Management held on 03.12.2025.

Item No. 2/BoM(53)/03.12.2025

Action Taken Report (ATR) on the decisions of the 51st and 52nd Meetings of the Board of Management held on August 5, 2025 and September 24, 2025 respectively.

Item No.	Decision	ATR
51.3.4	<p>To consider empanelment of three Doctors on part time basis to enhance the Medical facilities for the students of the University.</p> <p>Decision: The Board of Management considered and resolved to approve the recommendations made by the Finance Committee in its 39th meeting held on 04.08.2025 regarding empanelment of three additional Doctors on part time basis to enhance the Medical facilities for the students of the University. The Board further resolved to consider and approve the recommendations made by the Finance Committee for keeping the remuneration for Physiotherapist at Rs.4200/- per visit with other terms and conditions of the existing engagement.</p>	<p>The Advertisement along with application form for empanelment of three doctors on visiting basis was uploaded on University website. The last date of the application form was 28.10.2025. As informed by the Recruitment and Promotion Cell, a total of 18 applications in various categories have been received and screening of received applications is being carried out by the Screening Committee and the interviews are expected to be conducted shortly.</p>
51.4	<p>To consider appointment of six Counsellors (Psychotherapists) at Centre for Psychotherapy and Clinical Research (CPCR).</p> <p>Decision: The Board of Management deliberated on the proposal regarding appointment of six Counsellors (Psychotherapists) at Centre for Psychotherapy and Clinical Research (CPCR). The Board noted the following:-</p>	<p>The Advertisement along with application form for appointment of Counsellors (Psychotherapists) at CPCR on visiting basis has been uploaded on University website. The last date of the application form was upto 28.10.2025. A total of 109 applications have been received</p>

<p>i) The University has proposed the appointment of Psychotherapists at CPCR for the mental well-being of the students of the University as there are some high risk students (suicidal) under the care of CPCR and others with similar life crisis are also on its waitlist.</p> <p>ii) The work of Counsellor (Psychotherapist) is of clinical cum academic nature and involves training and supervision of students at PG level which is integrally linked with research and curriculum/pedagogy of Master's Psychology programme.</p> <p>iii) The Board further noted that given the confidential and sensitive nature of work involving responsibility and accountability, the same cannot be outsourced to the third party.</p> <p>iv) The Board of Management noted that the Board in its 33rd meeting held on 27.09.2021 vide Agenda No. 33.5 had observed that the role and responsibilities of the Psychotherapist is of Clinical-Counselling in nature and since there shall no teaching involved in this, the position may be considered in the Non-Teaching cadre in the Pay Matix-10(old GP Rs.5400) and may be renamed as Counsellors (Psychotherapist). Since, there is approx.3000+ students currently enrolled with AUD, so proportionately, the number of Counsellors (Psychotherapist) may be increased to 6. The Board in principle approved and further recommended the University to send a proposal to create 6 positions of Counsellors (Psychotherapist) in the Pay Matrix 10 (old GP Rs.5400) to the</p>	<p>and a Screening Committee has been constituted for ascertaining eligibility of the applications and accordingly interviews are expected to be conducted shortly.</p>
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	<p>Directorate of Higher Education (DHE), Govt. of NCT of Delhi for approval.</p> <p>After detailed deliberations, the Board resolved to submit the proposal regarding appointment of Counsellors in the CPCR along with the detailed reply on the observations made by the Directorate of Higher Education, GNCTD regarding outsourcing of the Counselling Services to the 3rd Party, in view of the aforesaid observations.</p> <p>The Board took note of the recent sad incident of suicide in some of the higher educational institutions and also took note of the sensitivity of the issue as delineated by the Hon'ble Supreme Court of India on the issue of students mental well-being. The Board took special note of the directives issued by the Hon'ble Supreme Court of India in the Criminal Appeal No. 3177/2025 @ Special Leave Petition (Criminal) No. 6378/2024 titled Sukdeb Saha Vs The State of Andhra Pradesh and Others wherein all educational institutes have been inter-alia directed to adopt and implement a uniform mental health policy drawing cues from the UMEED draft guidelines, the MANODARPAN initiative and the National Suicide Prevention Strategy. It has been further directed that all the Educational Institutions with 100 or more enrolled shall appoint/engage at least one qualified counsellor/psychologist or social worker with demonstrable training in child and adolescent mental health.</p> <p>The Board further noted that Directorate of Higher Education, GNCTD has also been</p>	
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	<p>emphasizing on the mental well-being of all the students and to have a no tolerance policy in this regard.</p> <p>Hence, considering the sensitivity of the matter and pending approval from the GNCTD on the aforesaid proposal, the Board further resolved to appoint six Psychotherapists on visiting basis at a consolidated remuneration, and authorized the Vice Chancellor to take further action regarding the engagement of the Counsellors on visiting basis along with consolidated remuneration.</p>	
51.3.13	<p>To consider the estimates for setting up of Behavioural Science and Neurocognitive Laboratory at the University</p> <p>Decision: - The Board of Management considered and resolved to approve the recommendations made by the Finance Committee in its 39th Meeting held on 04.08.2025 for setting up of Behavioural Science and Neurocognitive Laboratory (BSNL) at the University. The Board further resolved to consider the recommendations made by the Finance Committee to authorize the Vice Chancellor to exercise the power as delegated to the Administrative Secretary of the Department vide GNCTD Finance Department OM dated 22.09.2015 for procuring furniture for the use of laboratories and classrooms without seeking relaxation from Finance Department on account of economy ban in line with the ibid OM of Finance Department,</p>	<p>On the basis of resolution made by the Board of Management in its 51st meeting, the process for setting up of Behavioural Science and Neurocognitive Laboratory at the University has been started and a committee has been constituted to oversee the purchase and procurement of test items. The first meeting of the said committee was held on 16.10.2025, in the meeting it was suggested to initiate the request for procurement of BSN Lab tests, equipment and apparatus and forward the same to the General Administration Division to commence the procurement process.</p> <p>In compliance of above, the</p>

	GNCTD.	procurement process is in under process in consultation with the School of Human Studies.
51.3.15	<p>To consider the increase in number of Professor of Practice to be appointed by the University as per the UGC guidelines for Engaging Professor of Practice in Universities and Colleges.</p> <p>Decision:- The Board of Management considered and resolved to approve the recommendations made by the Finance Committee in its 39th meeting held on 04.08.2025 for considering the Revised Estimated Expenditure of Rs.1.20 crores for engaging additional Professor of Practice (05 to 10) as per UGC guidelines for Engaging Professor of Practice in Universities and Colleges.</p>	<p>On the basis of resolution made by the Board of Management in its 51st meeting held on 05.08.2025, the University has given extension to 04 Professor of Practice and 01 of them has not shown his willingness to continue as Professor of Practice.</p> <p>It is further submitted that the University has notified the Rolling Advertisement for appointing the Professor of Practice on additional 05 posts as approved by the Board of Management.</p>
51.3.16	<p>To consider the proposal for Hiring of Four Vehicles for University use.</p> <p>Decision: The Board of Management considered and resolved to approve the recommendations made by the Finance Committee in its 39th Meeting held on 04.08.2025 for forwarding the proposal for hiring of four vehicles for University Use till such time the procurement gets materialised, to the Finance Department, GNCTD for prior approval.</p>	<p>The Estate Division has prepared a self-contained note on hiring of four vehicles for University use, incorporating all the details in the proposal and applicable guidelines and instructions issued by the Finance Department, GNCTD and provisions laid down in the General Financial Rules(GFR) 2017.</p> <p>The note will be forwarded to the Finance Department, GNCTD through Directorate of Higher Education, Govt. of NCT of Delhi for approval at the earliest.</p>

51.3.17	<p>To consider the proposal for purchase of four Electric Vehicles for University use.</p> <p>Decision: The Board of Management considered and resolved to approve the recommendations made by the Finance Committee in its 39th Meeting held on 04.08.2025 for forwarding the proposal for purchase of four Electric Vehicles for University Use, to the Finance Department, GNCTD for prior approval.</p>	<p>The Estate Division has prepared a self-contained note on purchase of four vehicles for University use, incorporating all the details in the proposal and applicable guidelines and instructions issued by the Finance Department, GNCTD and provisions laid down in the General Financial Rules(GFR) 2017.</p> <p>The note will be forwarded to the Finance Department, GNCTD through Directorate of Higher Education, Govt. of NCT of Delhi for approval at the earliest.</p>

51.20	<p>To consider the recommendation made by the committee constituted to examine the pending issues of the SHRM erstwhile DIHRM employees.</p> <p>Decision: The Board of Management deliberated on the recommendations made by the committee constituted to examine the pending issues of the SHRM erstwhile DIHRM employees in light of power conferred under Section 21(2)(iii) of Dr.B.R.Ambedkar University Delhi Act, 2007.</p> <p>After due deliberations, the Board of Management considered the recommendations of the committee and directed that the case of the employees as referred in the report be examined in light of the extant DoPT provisions to be read with clause 22 of the First Statute and other related provisions under the University Act/ Statute and then to be placed before the BoM in the next meeting for taking a final decision on the recommendation of the Committee.</p>	<p>On the basis of the resolution made by the BoM in its 51st meeting held on 05.08.2025, a committee has been constituted to look into the matters pertaining to the SHRM employees in light of the extant DoPT rules read with statute 22 of First statute of the University Act. The Committee met on 24.10.2025, 04.11.2025 and deliberated on the matter. The report of the Committee is awaited.</p>
51.22	<p>To suggest and select the mural painting to be placed outside the SPS building at Dr.B.R.Ambedkar</p>	<p>As stated by the EMU Division, the Local Purchase</p>

	<p>University Delhi, Kashmere Gate Campus, Delhi.</p> <p>Decision: After due deliberations, the Board resolved to approve the following designs for placing the mural painting at SPS Building:</p> <p>i) Panel 2: The Pilgrimage of Bharat</p> <p>ii) Panel 3: The Voice of India & Seva Dharma</p> <p>iii) Panel 4: The Eternal Flame</p> <p>The Board of Management further authorized the Vice Chancellor to select any one of the above design for mural painting for placing at SPS Building.</p>	<p>Committee(LPC) met on 06.11.2025 for finalizing the specifications of the mural paintings in consultation with Dr.Nokil Singh, Asst. Professor, School of Design. The meetings of the committee were held on 23.09.2025, 03.10.2025 and 07.11.2025.</p> <p>As stated the job description and material in which mural is to be proposed is under finalization.</p>
52.3	<p>To consider the draft Annual Report of the University for the Year 2024-25.</p> <p>Decision: The Board of Management considered the draft Annual Report as summarised above and presented by the Dean (Planning) and resolved to approve the Annual Report of the University for the Year 2024-25.</p>	<p>The Planning Division has initiated the process of finalizing and printing the Annual Report of the University for the year 2024-25 for placing the same before the University Court in its forthcoming meeting.</p>
52.4	<p>To consider the financial up gradation of the System Administrators in IT Cadre of Dr.B.R.Ambedkar University Delhi.</p> <p>Decision: The Board of Management deliberated on the proposal regarding financial up gradation of the System Administrators in IT Cadre of Dr.B.R.Ambedkar University Delhi. The Board noted that there are no specific guidelines available for the financial upgradation of the System</p>	<p>The decision of the Board of Management regarding financial up gradation has been communicated to the Sh.Deepak Bisla.</p> <p>Further, the Recruitment Rules(RRs) of the IT Cadre are being formulated by the University in light of the guidelines issued by the DIT, GNCTD and other organizations/universities.</p>

	<p>Administrators in the University as per available Recruitment Rules 2020 of the University. The Board further noted that the University has no sanctioned post of the System Analyst and there is no defined promotion channel. The Board also noted that the some of the Universities established by the GNCTD such as Delhi Teachers University have defined recruitment rules for the IT Cadre.</p> <p>After detailed deliberations, the Board of Management directed to revise the existing RR for the IT cadre of the University incorporating the feasibility of the promotion channel appropriately; within the ambit of the relevant provisions and the DOPT guidelines on the subject. The Board further authorized the Vice Chancellor for taking necessary action on the matter.</p> <p>In the meantime, the BoM directed to grant financial up gradation to the System Administrator from Level 10 to Level 11 as per the MACP (Minimum Assured Career Progression) scheme as applicable on completion of the prescribed qualifying service.</p>	
52.6	<p>To report the relieving of Shri Rustam Ali, Junior Assistant to join the post of Personal Assistant in Hon'ble Delhi District Courts.</p> <p>Decision: The Board of Management noted the information.</p>	The decision of the Board was noted.
52.7	<p>To report the relieving of Shri Prince Verma, Junior Assistant on his request.</p>	The decision of the Board was noted.

	Decision: The Board of Management noted the information.	
52.8	<p>To report the fresh contracts of six months in respect of Contractual Non-Teaching Employees.</p> <p>Decision: The Board of Management noted the information.</p>	The decision of the Board was noted.

**MINUTES
of
The 40th Meeting
of
The Finance Committee**

**Held on
24th October 2025 (Friday) at 11:30 AM
Conference Hall, Kashmere Gate Campus**



Dr. B.R. Ambedkar University Delhi

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The 40th Meeting of the Finance Committee, Dr. B.R. Ambedkar University Delhi (Dr. B R AUD) was held on 24th October 2025 (Friday) at 11:30 AM at the Conference Hall, Kashmere Gate Campus. The following attended the meeting:

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| 1. | Professor Anu Singh Lather
Vice Chancellor | Chairperson |
| 2. | Shri Manoj Kumar V.M.
Joint Secretary (Finance) | Representative of the Secretary (Finance)
Ex-Officio Member |
| 3. | Shri Krishan Kumar Chauhan
Deputy Controller of Accounts | Representative of the Secretary (Higher Education), Ex-Officio Member |
| 4. | Prof. Kartik Dave
Dean, School of Management | Nominated by the Board of Management |
| 5. | Sh. Rajeev Talwar
Controller of Finance | Secretary |

The following Special Invitee could not attend the meeting due to their pre occupation and the absence of leave was granted by the Chair.

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| 1. | Col. Omkar Singh, (Retd.) | Registrar |
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At the outset, the Vice Chancellor and Chairperson, Finance Committee extended a warm welcome to all the Members.

The Agenda items were discussed in detail.

Agenda 40.1: To confirm Minutes of the 39th Meeting of the Finance Committee held on 4th August 2025.

The Minutes of the 39th Meeting of the Finance Committee held on 4th August 2025 (**Appendix-1, Page-19**) were submitted for confirmation by the Finance Committee.

Decision: The Finance Committee confirmed the Minutes of its 39th Meeting.

Agenda 40.2: To note the Action Taken Report (ATR) on the decisions taken by the 39th Meeting of the Finance Committee held on 4th August 2025.

The following Action Taken Report (ATR) on the decisions taken by the 39th Meeting of the Finance Committee held on 4th August 2025 was submitted for information of the Finance Committee:

Agenda 39.1: To confirm Minutes of the 38th Meeting of the Finance Committee held on 13th May 2025.

Decision	Action Taken
The Finance Committee confirmed the Minutes of its 38 th Meeting.	Minutes confirmed and recorded.

Agenda 39.2: To note the Action Taken Report (ATR) on the decisions taken in the 38th Meeting of the Finance Committee held on 13th May 2025

Decision	Action Taken
The Finance Committee noted the Action Taken Report (ATR).	ATR noted and recorded.

Agenda 39.3: To consider Annual Accounts of the University for Financial Year 2024-25.

Decision	Action Taken
After detailed deliberations, the Finance Committee recommended the Annual Accounts for the financial year 2024-25 along with draft SAR of the CAG on Annual Accounts for the financial year 2023-24 vis-à-vis reply of the University vide letter dated 30.05.2025, for consideration and approval of the Board of Management.	The recommendations of the Finance Committee were duly approved by the 51st meeting of the Board of Management. The Annual Accounts and SAR has already been forwarded vide letter dated 26.09.2025 to the 1. Directorate of Audit, GNCTD 2. CAG 3. Directorate of Higher Education, GNCTD

Agenda 39.4: To consider empanelment of three Doctors on part time basis to enhance the Medical facilities for the students of the University.

Decision	Action Taken
After due deliberations the Finance Committee recommended the proposal to the Board of Management for consideration and approval. While recommending the proposal to the Board of Management, the Finance	The recommendations of the Finance Committee were duly approved by the 51st meeting of the Board of

Committee was of the view that the remuneration for the Physiotherapist may be kept at Rs.4200/- per visit with other terms and conditions of the existing engagement.	Management. The process of engagement of Doctors is underway.
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Agenda 39.5: To consider the revised cost of project from Rs.21.78 cr. to Rs 23.72 Cr and to report the status of Construction of Semi- Permanent Structure (SPS), (4 storeys) by PWD, GNCTD for additional Classrooms at Karampura campus.

Decision	Action Taken
<p>The Finance Committee noted the status of the construction of SPS Building at Karampura. After due deliberation on the proposal, the Finance Committee recommended the revised cost of Rs.23.72 cr on the construction of SPS building at Karampura by the PWD, GNCTD. The expenditure is to be met from the University Development Fund.</p> <p>The Finance Committee further advised that the University should monitor the physical and financial progress of the Project as per agreed terms and conditions with the PWD.</p> <p>The recommendations of the Finance Committee along with the advice may be placed before the Board of the Management for consideration.</p>	<p>The recommendations of the Finance Committee were duly approved by the 51st meeting of the Board of Management. The construction is at completion stage. The sanction order for signage has been issued to PWD. The building has been dedicated for use by the Hon'ble Chief Minister on 20.09.2025.</p>

Agenda 39.6: To consider the estimates of Rs.9.66 Crores on Comprehensive repair and renovation, of the Kashmere Gate Campus Building of the University by, PWD, GNCTD.

Decision	Action Taken
<p>The Finance Committee noted the dilapidated condition of the Kashmere Campus building, which require major repair. After due deliberation, the Finance Committee recommended the repair cost of Rs.9.66 crores to be met from the GIA. The Finance Committee recommended to include the cost in the Revised Estimates for the F.Y. 2025-26 with a direction that the work should be commenced only after the approval of the Revised Estimates from the GNCTD.</p>	<p>The recommendations of the Finance Committee were duly approved by the 51st meeting of the Board of Management. The cost has been included in the Revised Estimates for the F.Y. 2025-26.</p>

Agenda 39.7: To consider the estimates of Rs. 37.22 Lakhs on Construction of Internal road at Karampura Campus of the University.

Decision	Action Taken
<p>The Finance Committee noted the bad condition of the existing internal road of Karampura Campus building and need for repair of the same.</p> <p>After due deliberation, the Finance Committee recommended the repair the existing internal road at Karampura Campus at an estimated cost of Rs.37.22 lakhs to be met from the GIA. The Finance Committee</p>	<p>The recommendations of the Finance Committee were duly approved by the 51st meeting of the Board of Management. The cost has been included in the Revised Estimates for the</p>

recommended to include the cost in the Revised Estimates for the F.Y. 2025-26.	F.Y. 2025-26.
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Agenda 39.8: To consider the estimates of Rs. 47.44 Lakhs on the repair/renovation of damaged roof and other Miscellaneous work of SVS training restaurant/ Kitchen at Karampura Campus of the University.

Decision	Action Taken
<p>The Finance Committee noted the damage to the roof and SVS training restaurant/ Kitchen at the Karampura Campus, which resulted into inconvenience to the students enrolled in the B.Voc programme. The need for urgent repair of the same was also acknowledged by the Finance Committee.</p> <p>After due deliberation, the Finance Committee recommended the repair cost of Rs.47.44 lakhs to be met from the GIA. The Finance Committee recommended to include the cost in the Revised Estimates for the F.Y. 2025-26.</p>	<p>The recommendations of the Finance Committee were duly approved by the 51st meeting of the Board of Management. The cost has been included in the Revised Estimates for the F.Y. 2025-26.</p>

Agenda 39.9: To consider adoption of UGC OM dated 16.03.2016 permitting outstation experts/external Members to travel by own vehicle or hired taxi up to 350 kms. (each side) from residence/office to the University Campus and back.

Decision	Action Taken
<p>After due deliberations, the Finance Committee recommended the proposal for approval by the Board of Management.</p>	<p>The recommendations of the Finance Committee were duly approved by the 51st meeting of the Board of Management. The concerned Division is following the guidelines as per UGC OM dated 16.03.2016 for reimbursement of claims of outstation experts/ external members.</p>

Agenda 39.10: To consider engagement of Graduate Apprentice Trainee under National Apprenticeship Training Scheme.

Decision	Action Taken
<p>After due deliberations, the Finance Committee recommended the proposal for approval by the Board of Management.</p>	<p>The recommendations of the Finance Committee were duly approved by the 51st meeting of the Board of Management.</p>

Agenda 39.11: To report the Delegation of Financial Powers to Deputy Registrar(s) for the period from 07.01.2025 to 08.01.2025.

Decision	Action Taken
<p>The Finance Committee noted the decision taken by the Vice Chancellor and recommended the same for information of the Board of Management.</p>	<p>Recorded. No action is required</p>

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Agenda 39.12: To report the implementation of revised entitlements such as CEA, HRA, Gratuity etc., in line with enhancement of Dearness Allowance (DA) endorsed by the GNCTD.

Decision	Action Taken
The Finance Committee noted the enhancement of CEA, HRA, Gratuity, etc. as per the GNCTD OMs. The Finance Committee also noted that the GNCTD has recently revised the ceilings of reimbursement of telephone and purchase of briefcase/ ladies bag, etc. vide OM No.F.53/778/GAD/CN/2025/1950-1955 dated 09.07.2025 & OM No.2/1799/GAD/CTB/2025-26/2151-2160 dated 11.06.2025 respectively. The Finance Committee accordingly recommended that the Vice Chancellor be authorised to revise the ceilings of facilities and perks extended to the University employees as approved by the Board of Management in terms of the GNCTD guidelines.	The recommendations of the Finance Committee were duly approved by the 51st meeting of the Board of Management. A notification with revised the ceilings of reimbursement of telephone and purchase of briefcase/ ladies bag, etc. will be issued soon.

Agenda 39.13: To consider the estimates for setting up of Behavioural and Neurocognitive Laboratory at the University.

Decision	Action Taken
<p>After detailed deliberations, the Finance Committee recommended the proposal for consideration and approval by the Board of Management.</p> <p>The Finance Committee was further apprised of the GNCTD Finance Department OM dated 22.09.2015 wherein the Administrative Secretary of the Department has been authorised to procure furniture for the use of laboratories and classrooms of the Departments of GNCTD without seeking relaxation from Finance Department on account of economy ban.</p> <p>The Finance Committee recommended that the Vice Chancellor may be authorised for similar delegation with respect to procurement of furniture in setting up of laboratory or for classroom from the University internal resources.</p>	<p>The recommendations of the Finance Committee were duly approved by the 51st meeting of the Board of Management. A visit to the other labs in the neighboring educational institutions were made by the faculty at SOM. WS-4 at KG campus has been identified and space allocation request has been given. A proposal for procurement of Psychological tests and equipments has been made to Admn Division.</p>

Agenda 39.14: To consider the financial aspect related to the recommendations of the Committee constituted to examine the pending issues of the SHRM (erstwhile DIHRM) employees.

Decision	Action Taken
<p>After detailed deliberations on the financial aspect of the proposal, and in terms of the Clause 13 Sub Clause (2) which inter-alia provides that</p> <p>“All Proposalthose items which are not included in the budget, shall be examined by the Finance Committee before they are considered by the Board of Management”</p>	<p>The recommendations of the Finance Committee were duly approved by the 51st meeting of the Board of Management.</p>

The Finance Committee only considered the financial aspect of the proposal and recommended the same along with the entire proposal for consideration of the Board of Management.	
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Table Agenda 39.15: To consider the increase in number of Professor of Practice to be appointed by the University as per the UGC guidelines for Engaging Professor of Practice in Universities and Colleges.

Decision	Action Taken
The Finance Committee noted the Revised Estimated expenditure of Rs.1.20 crores in respect to the above proposal. After detailed deliberations, the Finance Committee recommended the proposal for consideration and approval by the Board of Management.	The recommendations of the Finance Committee were duly approved by the 51st meeting of the Board of Management. The estimates have been included in RE 2025-26.

Table Agenda 39.16: To consider the proposal for Hiring of Four Vehicles for University use.

Decision	Action Taken
After detailed deliberations, the Finance Committee recommended that the proposal may be submitted to the Finance Department, GNCTD for prior approval. The recommendations of the Finance Committee may be placed before the Board of Management for consideration.	The recommendations of the Finance Committee were duly approved by the 51st meeting of the Board of Management. A proposal will be submitted to the FD, GNCTD for procurement of four vehicles.

Table Agenda 39.17: To consider the proposal for purchase of four Electric Vehicles for University use.

Decision	Action Taken
After detailed deliberations, the Finance Committee recommended that the proposal may be submitted to the Finance Department, GNCTD for prior approval. The recommendations of the Finance Committee may be placed before the Board of Management for consideration.	The recommendations of the Finance Committee were duly approved by the 51st meeting of the Board of Management. A proposal will be submitted to the FD, GNCTD for procurement of four vehicles.

Decision: The Finance Committee noted the Action Taken Report (ATR).

Agenda 40.3 To consider the Revised Estimates for the Financial Year 2025-26 and Budget Estimates for the Financial Year 2026-27.

As per Statute 13(3) of the University, "The annual accounts and the budget of the University prepared by the Controller of Finance shall be laid before the Finance Committee for approval and thereafter submitted to the Board of Management".

In accordance with Statute 13(3), the Revised Estimates (RE) for the financial year 2025-26 and the Budget Estimates (BE) for the financial year 2026-27 are placed before the Finance Committee for its consideration and recommendation to the Board of Management for

consideration and approval (**Annexure-2, Page-55**). Brief summary of Revised Estimates and Budget Estimates is as follows:

(Amounts in Crore)

Budget Line	Budget Estimates Heads	Actual 2023-24	Actual 2024-25	BE 2024-25	RE 2025-26	BE 2026-27
Demand No.6						
1	GIA-Salaries	54.91	60.89	66.50	93.79*	91.35
2	GIA-General	28.85	21.69	51.06	70.47*	54.89
	Total (1+2)	83.76	82.58	117.56	164.26	146.23
3	Incubation Centre in University	0	0	0.50	0.50	0.50
	Total GIA (1+2+3)	83.76	82.58	118.06	164.76	146.73
4	Expenditure from Internal Revenue Receipts (IRR)	8.91	10.42	14.72	29.87	32.75
	Total GIA + Expenditure from IRR	92.67	93.00	132.78	194.63	179.48
Demand No.11						
5	Construction of Rohini Campus	0	0	600.00	0	0
6	Construction of Dheerpur Campus	0	0	600.00	400.00	600.00
	GRAND TOTAL (1+2+3+4+5+6)	92.67	93.00	1332.78	594.63	779.48

**The GIA Salary and GIA General includes Rs.12.59 crores and Rs.10.47 crores respectively towards the deficit of Grant of previous year 2024-25*

The proposal is submitted to the Finance Committee for consideration and recommendation to the Board of Management for consideration and approval.

Decision: The Finance Committee deliberated on the estimates of the University and recommended the Revised Estimates (RE) for the financial year 2025-26 and the Budget Estimates for the Financial Year 2026-27 to the Board of Management for its consideration and approval.

Agenda 40.4 To consider the proposal for Procurement of Maruti Omni Ambulance for Dr. BR Ambedkar University Delhi

Introduction

Dr. B.R. Ambedkar University Delhi (AUD), a public University established by the Government of NCT of Delhi, currently has over 4600 students, 450 staff members and hostel for students across its four campuses located at Kashmere Gate, Karampura, Lodhi Road, and SHRM.

In order to ensure timely medical assistance and to effectively manage any medical emergencies arising within the university community, the University intends to purchase a well-equipped medical Maruti Omni Ambulance Van.

However, in the event of medical emergencies-such as accidents, cardiac incidents, severe injuries, or other acute conditions-there is an evident gap in the University's emergency

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responrise capacity. Immediate and safe transportation to a Govt Hospital or empanelled Hospitals / healthcare facility becomes crucial, especially considering the time-sensitive nature of such situations.

Maruti Omni Ambulance - Quantity 02 Nos.

Objectives

Enhance Emergency Medical Response:

To ensure the timely and safe transportation of patients during medical emergencies to nearby Govt hospitals and empaneled hospitals/healthcare facilities.

Strengthen On-Campus Healthcare Infrastructure:

To augment the existing medical services provided by the University Health Centre by integrating mobile medical support.

Provide Immediate Care During Campus Events:

To offer on-site medical support and transportation during high-risk events such as sports activities, cultural festivals, seminars, and large public gatherings.

Ensure Student and Staff Safety:

To uphold the University's commitment to the health, safety, and well-being of its students, faculty, staff, and visitors.

Facilitate Compliance with Health and Safety Guidelines:

To align with national and institutional safety standards and preparedness measures, especially in educational University.

Promote Institutional Readiness:

To improve the University's (All Campus) preparedness in handling unforeseen health-related incidents and disasters, thereby contributing to overall campus resilience.

Financial Implication

Based on the current market rates from Goggle and showroom pricing confirmed through official sources, the financial outlay for the purchase of a Maruti Omni Ambulance (standard model, without medical equipment) is as follows:

Showroom Price: ₹ 8,25,000/-

Road Tax and Registration (Approx.): ₹90,717/-

Insurance- Rs. 21,285/-

Total Estimated Base Cost: 9,38,002/-

The below are the approx rental cost of Ambulance Van ECO:

Sl. No.	Requirement	Showroom price (Rs.)	RTO Registration (Rs.)	Insurance (Rs.)	On Road Price (Rs.)	Total Price for 2 nos. (Rs.)
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1	Maruti Omni Ambulance	8,25,000/-	90,717/-	21,285/-	9,38,002/-	18,76,004/-
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The maximum ceiling rate will be Rs.19,20,000/- for purchase of Two Ambulance.

To outline the financial implications for procuring 02 Maruti Omni Ambulances (standard model, without medical equipment) along with the salary of 02 drivers, which is as follows:-

Monthly Salary per Driver (Out sources Skilled): Rs.22,411

Number of Drivers: 2

Annual Salary per Driver = Rs.22,411 × 12 = Rs.268,932

Annual Salary for 02 Drivers = Rs.2,68,932×2= Rs.5,37,864

The total financial implication will be as follow:

02 Maruti Omni Ambulance	-	Rs.18,76,004
02 Drivers Annual Salary	-	Rs. 5,37,864
Total amount	-	Rs. 24,12,868

In view of the above facts and justifications, it is proposed that the total financial implication will be Rs.24,12,868 and the competent authority may kindly approve the purchase of a Maruti Omni Ambulance and driver salary.

The agenda regarding consideration of purchase of Ambulance ECO without Oxygen in AUD is submitted for recommendations of Finance Committee and for approval from BOM meeting.

Decision: The Finance Committee deliberated on the agenda in detail. The Committee observed that procurement should not be model- or brand-specific, and therefore, instead of mentioning a particular make such as *Maruti Omni*, a generic description may be adopted to ensure transparency and competition in the procurement process.

After detailed discussion, the Committee decided as under:

1. Instead of limiting the purchase to the specific brand/model of Maruti Omni Ambulance, the University may procure a Patient Transfer Ambulance (PTA) Vehicle of equivalent or higher specifications suitable for patient transfer purposes, following due process as per the Government of NCT of Delhi procurement guidelines.
2. The Committee recommended that a proposal for creation of regular driver posts may be forwarded to the Administrative Reforms Department, GNCTD for consideration and approval.
3. Noting the urgency of the matter, the Finance Committee further recommended that till the procurement process of University's own ambulance and creation of posts are completed, a Patient Transfer Ambulance (PTA) vehicle along with Driver may be hired through GeM to ensure continuity of essential services.
4. The Finance Committee further discussed the cost of engaging drivers through outsourcing agency, and accordingly, agreed to the revised budget estimates after factoring in the applicable service charges and GST.
5. The FC also suggested that the University may write to the Health Secretary, GNCTD for stationing of CATs ambulance in the University vicinity.

With the above modifications and recommendations, the Finance Committee recommended the proposal for procurement/hiring of Patient Transfer Ambulance Vehicle(s) within the approved financial ceiling and as per the provisions of the GFR and GNCTD procurement guidelines.

Agenda 40.5 To consider the estimates of arrears on account of CAS promotion to the teaching and non-teaching staff

Subsequent to the CAS promotions of faculty members and financial upgradation of non-teaching staff at the University, the arrears arising therefrom, w.e.f. the respective dates of promotion, are required to be paid by the Finance Division as per applicable norms.

Accordingly, the AS Division has prepared a projected list of faculty members eligible for payment of CAS promotion arrears, indicating the tentative and estimated amounts. The same is being forwarded so that the Finance Division may take necessary action at their end.

It is further submitted that the tentative calculation has been made in consultation with the Finance Division and the total estimated outlay for one year comes to approximately ₹3,69,35,598/- (Rupees Three Crore Sixty-Nine Lakh Thirty-Five Thousand Five Hundred Ninety-Eight only). In view of this, even if the arrears are to be released for an average period of five years, the total financial implication is expected to be in the range of ₹15-17 crore approximately.

It is, however, reiterated that the above figures are purely indicative and provisional. The final and exact arrear amount will be determined only after the preparation of the due and drawn statements for each individual case by the Finance Division, based on the actual dates of promotion and pay fixation details.

The above estimates are submitted for recommendations of the Finance Committee and subsequent approval of the Board of Management.

Decision: The Finance Committee noted that in case the proposed RE of Rs.93.79 crores in GIA-Salaries Head does not get approved, then the University will not be in a position to release the Arrears to these employees in the current financial year. Therefore, the Finance Committee recommended that the Vice-Chancellor may be given the authority for taking a decision for release of arrears to the employees, subject to the availability of funds under the GIA-Salaries head. The proposal was recommended to the Board of Management for approval.

Agenda 40.6 To consider the estimates for setting up of Digitization Unit in Libraries of the University

(i) Introduction & Background

Academic libraries worldwide are undergoing transformation in response to evolving user needs, rapid technological advancements, and the dynamic landscape of scholarly communication. Digitization and IT integration have become essential to ensure that academic libraries remain relevant, accessible, and capable of supporting contemporary learning and research environments.

Dr. B. R. Ambedkar University Delhi (AUD) recognizes the critical need to enhance its library services through a structured and sustainable digitization initiative.

The proposed digital transformation of the AUD Library aims to:

- Increase accessibility to rare and essential academic resources.
- Foster inclusivity in higher education.
- Improve operational efficiency.
- Promote sustainable information management practices.
- Establish the library as a central hub for innovation, learning, and research.

By leveraging advanced technologies such as Artificial Intelligence (AI), Optical Character Recognition (OCR), and Integrated Library Systems (ILS), the AUD Library seeks to align itself with international best practices in digital archiving and academic resource delivery.

(ii) Proposals / Objectives

Digital transformation of AUD Library is proposed through the creation of a digitization unit, implementation of an Integrated Library Management System (ILMS) and related infrastructural development and other activities

- **Objectives:** Digitize core reading and reference materials, especially out-of-print and rare resources.
- Implement an Integrated Library Management System (ILMS) to streamline library operations.
- Enable digital access to institutional research outputs and learning materials.
- Enhance user experience through technology-enabled and personalized services.
- Develop a sustainable, secure, and scalable digital infrastructure.
- Ensure preservation and long-term access to fragile academic resources.
- Integrate AI and machine learning tools for efficient content management and discovery.

The financial implication is as under:

<i>S. No</i>	<i>Items</i>	<i>Estimated Cost (₹)</i>
1	Hardware (Book scanner, server, storage systems)	24,00,000
2	Software (open source tools, OCR, metadata management)	0
3	Contingency & Miscellaneous Expenses	1,00,000
Total Estimated Cost		25,00,000

It is proposed to utilize the funds available under “Learning Enhancement” received from students as a component of the fees. Since the proposed expenditure is related to the academic affairs and curriculum, as the digitization activity will provide 24/7 access to teaching materials to students and faculty of the University.

The Minutes of the 46th Library Committee Meeting are attached herewith. Approval of the Hon’ble Vice Chancellor, Dr. B. R. Ambedkar University Delhi, is enclosed.

This digitization Unit creation shall be fully compliant with GFR 2017, GNCTD procurement norms, and digitization standards. All processes will be executed in a transparent, technically sound, and accountable manner.

The legal implications and justification is as under:

1. Compliance with Copyright and Intellectual Property Laws Only out-of-copyright, public domain, or institution-owned materials will be digitized. Digitized content will be used exclusively for academic and research purposes, in compliance with the Copyright Act, 1957 (Section 52 – Fair Use for Education & Research).

2. Data Protection & Confidentiality

In cases where materials contain personal or sensitive data, access will be restricted as per the prevalent rules of the Govt. of India and digital personal data protection norms.

3. Preservation & RTI Compliance

Digitization ensures long-term preservation of records in alignment with the applicable guidelines of the Govt. of India related to digital archiving of public records.

4. Justification for Digitization

Physical documents are vulnerable to deterioration, loss, and theft; digitization ensures their permanent preservation. Enhances accessibility for students, researchers, and faculty on a 24x7 basis.

The recommendations of the Finance Committee are solicited for the establishment of a Digitization unit in the University Library with an estimated cost of ₹25.00 Lakhs out of the funds available under the Learning Enhancement head.

The agenda regarding setting of Digitization Unit in Library with an estimates of Rs.25 lakhs is submitted for recommendations of Finance Committee and approval from BOM meeting.

Decision: After detailed deliberations, the Finance Committee recommended that all the codal formalities for procurement of all hardware/ miscellaneous items may be followed including taking up the matter to Technical Evaluation Committee (TEC), GNCTD for setting up of Digitisation Unit at the University. With the above, the Finance Committee recommended the proposal for approval by the Board of Management.

Agenda 40.7 To consider meeting the estimates of Rs. 47.44 Lakhs on the repair/renovation of SVS training restaurant/ Kitchen at Karampura Campus from the Learning Enhancement Head

Introduction

As the existing training kitchen and restaurant of SVS was damaged as it was the part of the barrack which was partly dismantled for construction of SPS building, the estimates of Rs.47.44 lakhs on the repair/renovation of damaged roof and other Miscellaneous work of SVS training restaurant/ Kitchen at Karampura Campus of the University were submitted before the 39th meeting of the Finance Committee. The estimates were duly recommended by the 39th meeting of the Finance Committee held on 31.07.2025 and approved by the 50th meeting of the Board of Management held on 05.08.2025.

Proposal

Currently, SVS offers practically oriented courses such as “**Indian Cuisines and Culinary Skills**” in the B.Voc programme and “**Kitchen Operations Management**” in the M.Voc programme. These courses demand a well-equipped kitchen to ensure effective skill-based learning in line with the vocational education framework. Therefore, the repair/ renovation of the SVS training restaurant/ Kitchen at Karampura Campus of the University is very important and it will ensure:

1. **Enhancing Teaching Learning Quality**
2. **Supporting Programme Delivery and Enrolment**
3. **Strengthening Industry Collaboration and Employability**
4. **Institutional and Ranking Benefits**
5. **Ensuring optimal use of current infrastructure**

In view of the fact that SVS training restaurant/ Kitchen is integral part of the curriculum of B.Voc and M.Voc programmes of SVS, it is proposed to meet the expenditure of Rs.47.44 lakhs on repair/renovation of damaged roof and other Miscellaneous work of SVS training restaurant/ Kitchen at Karampura Campus from the Learning Enhancement head. The proposal is submitted for consideration by the Finance Committee. The recommendations of the FC be placed before the BOM for approval please.

Decision: The Finance Committee recommended the proposal to the Board of Management for approval.

Agenda 40.8 To report the status of Construction of Semi- Permanent Structure (SPS), (4 storeys) by PWD for additional Classrooms at Karampura campus from the University Development Fund.

On the recommendations of the 32nd meeting of the Finance Committee held on 23.12.2022, the Board of Management in its 42nd meeting held on 23.12.2022 approved the revised estimates of Rs 21.78 Crores submitted by the PWD for construction of new Semi Permanent Structure (SPS) (4 storey) by PWD for additional class rooms at Karampura Campus. The estimates were further revised to Rs.23.72 cr, which were recommended by the 39th Finance Committee and approved by the 51st Board of Management.

Sl. No.	Amount released to PWD	Released on
1.	Rs 2,17,78,263/-	27.12.2022
2.	Rs 3,58,56,600/-	16.05.2023
3.	Rs 3,78,95,172/-	19.04.2024
4.	Rs 3,50,00,000/-	10.06.2024
5.	Rs 2,50,84,095/-	29.10.2024
6.	Rs.81,72,000/-	22.07.2025
7.	Rs.81,71,552/-	21.08.2025
8.	Rs.1,72,90,459/-	21.08.2025
Total	Rs.18,92,48,141/-	

The work was awarded to M/s SPS Infrabuild Pvt Ltd at their quoted amount of Rs17,29,04,589/- by PWD. The advance has been released to the PWD from the University Development Fund.

Further advance will be released in due course of time as per the executed work and demand raised by the PWD. An amount of Rs. 150,652,155/- has already been adjusted. The Utilisation Certificate for balance of Rs.38,595,986/- has been requested from PWD.

The classroom furniture work has been awarded by PWD in two phases, the work is under progress. The sanction order for signage has been issued to PWD.

The PWD has raised a demand for release of due payment and also submitted the utilisation certificate for the utilized amount. The total payment released to PWD so far is Rs.18,92,48,141/-.

The construction is at completion stage. The building was dedicated for official use by the Hon'ble Chief Minister on 20.09.2025.

Decision: The Finance Committee noted the status of construction of SPS Building.

Agenda 40.9 To report the introduction of specific Fee Head named 'Facilities and Services Charges' in the revised fee structure to take care of welfare measure of students

Introduction

The Student Welfare Fund (SWF) was created for the purpose of meeting the welfare of needy students, such as emergent medical assistance, purchase of books & study material, meeting boarding and lodging expenses equivalent to the amount that is required to avail of AUD hostel facilities and any other comparable needs of the student.

Since the welfare of the students is an inherence mandate of the University, the University discontinued collecting fee under Student Welfare Fund head by the Academic Year 2022-23. This was in line with vision and mission of the University.

The actual expenditure from accumulated balance under Student Welfare Fund during last 3 years is:

Financial Year	Expenditure (In Lacs) Rs.
2024-25	17.92
2023-24	20.24
2022-23	15.56

A Student Welfare Fund is essential for a university as it directly supports the holistic development, well-being, and inclusivity of students while significantly contributing to improved NAAC and NIRF rankings. In view of the above it is critical for the university to keep spending funds on Student Welfare.

Proposal

Daleev

By the Academic Year 2023-24, with the approval of the Board of Management, the University revised the fee structure and a specific component was added i.e. "Facilities & Services Charges" to cater to the welfare measures of the students.

The above is reported for information of the Finance Committee. The funds from "Facilities & Services Charges" head will be transferred to the Student Welfare Fund head as per requirements. The SWF distribution will be done as per the policy invogue.

Decision: The Finance Committee noted the information.

Agenda 40.10 To report the outstanding amount pending against AIC-AUDF and ACIIE
Introduction

The following Section 8 companies are operating at Dr. B.R. Ambedkar University Delhi, which are not for profit and dedicated to fostering innovation, incubation and entrepreneurship:

1. Atal Incubation Centre - Ambedkar University Delhi Foundation (AIC-AUDF) – GOI Niti Ayog initiative
2. AUD Centre for Incubation Innovation and Entrepreneurship (ACIIE) – GNCTD initiative

The following funds were released to the above Section 8 Companies which are outstanding as on date:

Outstanding against AIC-AUDF

- (a) **Host Institution contribution of Rs. 13.40 lakh** - On the recommendations of the 27th Finance Committee held on 21.05.2021 vide its Resolution No.27.4 which was approved by the Board of Management in its 31st meeting held on 25.05.2021 vide Resolution No. 31.5.6, an amount of Rs.13.40 lakhs was transferred from UDF to AIC-AUDF.
- (b) **Funds of Rs.98506/- for release of Salary** – On 21.10.2022 considering the fund crunch at AIC-AUDF, the University loaned an amount of Rs.98,506/- to the AID-AUDF for release of salary of their staff.

The AIC-AUDF is required to submit a Utilisation Certificate of Rs.13.40 lakh which were released as contribution of Host Institution, which they have not submitted even after requests made on various dates. Further, an amount of Rs.98,506/- needs to be returned to the University for adjustment from GIA.

Outstanding against ACIIE

An amount of Rs.10.40 lakh was released on 19.03.2018 and 14.09.2019 to the ACIIE as advance. The Finance Division requested the ACIIE on various dates to adjust the outstanding advances. However, there is no action from ACIIE's end.

The above is submitted for information to the Finance Committee

Decision: The Finance Committee noted the information.

Table Agenda 40.11 To report the process of implementation of e-Office in Dr. B.R. Ambekdar University Delhi, related estimates and engagement of NICSi empanelled vendor
Introduction

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The Government of NCT of Delhi vide Circular No. F.6(457)/IT/e-OFFICE/2015/PART File-4/6702-08 dated 10 Sep 2025 issued guidelines for time-bound implementation of e-Office in-

- (i) Pure Government Departments
- (ii) PSU/Autonomous/ Local bodies
- (iii) Academic Institutions

Proposal

As per Point No. 14 of the circular, departments may engage agencies through the tender process, GeM, or NICSI-empaneled vendors for the scanning of files/records. In this regard, the University has obtained in-principle approval from the competent authority to initiate the scanning of files/records.

The University is in coordination with NICSI to obtain the proforma invoice for scanning approximately 10 lakh pages. The estimated cost for the same is around ₹20 lakh.

The above mentioned estimates are already part of the Revised Estimates 2025-26 for the purpose of IT related tasks.

The above is submitted for information to the Finance Committee

Decision: The Finance Committee noted that estimates for setting up of e-Office in the University are already part of the Revised Estimates 2025-26 for the purpose of IT related tasks.

Table Agenda 40.12 To consider the enhanced rates of cash awards to faculty members under Ambedkar University Research Publication Incentive Scheme (AURPIS).

Introduction

To promote the quality research in the University focused on individual's excellence in their published research work., as envisaged in the National Educational Policy 2020, Dr. B.R. Ambedkar University Delhi instituted Ambedkar University Research Publication Incentive Scheme to confer cash awards and certificates. The publications considered must be listed/indexed in UGC Care List II (Web of Science, Scopus, MLA) or UGC Care List 1. The awards will be granted for the journal papers published in each year (01st January — 31st December). The awards are conferred during the Shodhotsav Function held in September every year. The award is given in the following categories:

- (i) Distinguished Researcher Award
- (ii) Outstanding Researcher Award
- (iii) Commendable Researcher Award
- (iv) Good Research Award

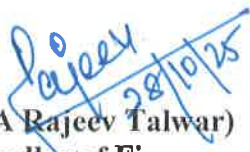
Proposal

The approximate expenditure on the distribution of awards was Rs.3.51 lakh during the last financial year. To encourage the faculty members and to promote the research initiative with focus on the improved overall rankings, it is important to enhance the present rate of award in the Good Research Category from Rs.3,000/- to Rs.10,000/- with an estimated budget of Rs.7 lakh.

The above is submitted for consideration before the Finance Committee. The recommendations of the Finance Committee will be submitted for approval before the Board of Management.

Decision: After detailed deliberations, the Finance Committee recommended the proposal for approval by the Board of Management.

The minutes are issued with the approval of the Chair, Finance Committee.


(CMA Rajeev Talwar)
Controller of Finance
Secretary (Finance Committee)

Dr. B. R. AMBEDKAR UNIVERSITY DELHI						
Summary of Revised Estimates (RE) 2025-26 and Budget Estimates (BE) 2026-27						
Amount in Rs.						
Budget Line	Budget Estimates Head	Actual 2023-24	Actual 2024-25	BE 2025-26	RE 2025-26	BE 2026-27
A	Grant-in-Aid(GIA) under Demand No. 6 - Education					
	Setting up of Ambedkar University (2202-03-102-88)					
1	GIA - Salaries (2202-03-102-88-00-36) (including deficit previous years of Rs. 12.59 crore)	54,91,39,122	59,37,46,573	80,58,88,745	93,78,99,700	91,34,79,870
2	GIA - General (2202-03-102-88-00-31)					
2.1	Academic Expenses	4,55,18,477	4,04,59,763	10,59,33,074	8,53,42,597	9,39,22,742
2.2	Administrative Expenses	19,72,53,991	15,34,77,448	24,71,91,452	27,05,34,214	29,17,04,959
2.3	Capital Expenses	4,57,16,157	2,12,57,361	23,98,11,677	24,41,19,869	16,32,31,247
2.4	GIA - General Deficit of Previous Year 2024-25 Grants	-	-	-	10,47,00,000	-
	Total GIA General (2.1+2.2+2.3)	28,84,88,625	21,51,94,572	59,29,36,203	70,46,96,679	54,88,58,949
	Total GIA - Salaries+General (1+2)	83,76,27,747	80,89,41,145	1,39,88,24,948	1,64,25,96,379	1,46,23,38,819
3	Setting up of Incubation Centre in University/ Colleges (2203-00-112-44-00-28)	-	-	50,00,000	50,00,000	50,00,000
	Total GIA under Demand No. 6 (1+2+3)	83,76,27,747	80,89,41,145	1,40,38,24,948	1,64,75,96,379	1,46,73,38,819
4	Expenditure from Internal Revenue Receipts (IRR)	8,91,14,746	23,65,55,570	13,84,20,065	29,86,89,072	32,74,52,694
	Total GIA and Expenditure form IRR (1+2+3+4)	92,67,42,493	1,04,54,96,715	1,54,22,45,013	1,94,62,85,451	1,79,47,91,513
B	GIA under Demand No. 11 - Urban Development Public Works					
5	Construction of Ambedkar University Delhi (AUD) Campus - Rohini (4202-01-203-88)	-	2,67,85,000	5,00,00,00,000	-	-
6	Construction of Ambedkar University Delhi (AUD) Campus - Dheerpur (4202-01-203-89)	-	4,05,33,000	5,00,00,00,000	4,00,00,00,000	6,00,00,00,000
	Total GIA Under Demand No. 11 (5+6)	-	6,73,18,000	10,00,00,00,000	4,00,00,00,000	6,00,00,00,000
	GRAND TOTAL (1+2+3+4+5+6)	92,67,42,493	1,11,28,14,715	11,54,22,45,013	5,94,62,85,451	7,79,47,91,513

Budget line	Budget Head			Budget Estimates		Last Eight Months of FY 2024-25 (01.08.2024 to 31.03.2025)	First Four Months of FY 2025-26 (01.04.2025 to 31.07.2025)	Revised Estimates	Budget Estimates
1	2	2023-24	2024-25	2025-26	2024-25	2025-26	2025-26	2025-26	2026-27
A	Grant-in-Aid(GIA) under Demand No. 6 - Education	4	4	5	6	7	8	9	
1	GIA-SALARIES (2202-03-102-88-00-36)								
1.1	Salary for Posts already Sanctioned by GNCTD or already Assessed by the AR Department.								
1.1.1	Salary for Teaching Staff								
1.1.1.1	Salary for posts filled on Regular/Deputation Basis.	39,73,77,739	42,88,62,838	48,71,62,956	25,74,37,449	19,22,36,654		55,07,37,000	57,79,66,000
1.1.1.2	Salary for posts filled on Contract or lying Vacant	3,60,33,314	4,07,81,518	11,65,09,818	2,31,92,086	1,26,99,860		4,99,48,000	8,12,80,000
	Sub-Total (1.1.1)	43,34,11,053	46,96,44,356	60,36,72,774	28,06,29,535	20,49,36,514		60,06,85,000	65,92,46,000
1.1.2	Salary for Non-Teaching Staff								
1.1.2.1	Salary for posts filled on Regular/Deputation Basis.	7,18,80,705	7,55,40,760	9,51,62,028	4,76,98,340	3,52,33,851		13,41,14,098	17,41,44,768
1.1.2.2	Salary for posts filled on Contract or lying Vacant	3,14,53,985	3,97,26,594	8,14,79,977	1,53,67,001	91,58,638		5,36,30,902	5,56,17,232
	Sub-Total (1.1.2)	10,33,34,690	11,52,67,354	17,66,42,005	6,30,65,341	4,43,92,489		18,77,45,000	22,97,62,000
	Sub - Total (1.1)	53,67,45,743	58,49,11,710	78,03,14,779	34,36,94,876	24,93,29,003		78,84,30,000	88,90,08,000
1.2	Other Allowances/Benefits								
1.2.1	Leave Travel Concession (LTC)	9,44,728	13,12,539	11,86,064	10,56,327	1,02,028		14,43,793	15,75,047
1.2.2	Leave Salary & Pension Contributions (LS&PC)	28,39,324	9,34,677	49,96,661	4,64,986	4,73,244		31,23,256	34,07,189
1.2.3	Children Education Allowance (CEA)	35,14,500	4,80,937	48,00,600	3,18,937	21,25,463		39,71,385	42,17,400
1.2.4	Medical Reimbursement	29,62,321	37,75,388	41,72,452	12,28,299	7,39,680		45,30,466	47,19,235
1.2.5	Staff Welfare Expenses	-	-	4,18,189	-	-		5,00,800	5,53,000
	Sub - Total (1.2)	1,02,60,873	65,03,541	1,55,73,966	30,68,549	34,40,415		1,35,69,700	1,44,71,871
1.3	Retirement Benefits								
1.3.1	Gratuity	2,93,314	1,74,548	50,00,000	88,141	92,970		50,00,000	50,00,000
1.3.2	Leave Encashment	18,39,192	21,56,774	50,00,000	16,87,611	1,59,318		50,00,000	50,00,000
	Sub - Total (1.3)	21,32,506	23,31,322	1,00,00,000	17,75,752	2,52,288		1,00,00,000	1,00,00,000
1.4	GIA - Salaries Deficit of Previous Year 2024-25 Grants		-	-	-	-		12,59,00,000	-
	Sub Total Salaries (1.1+1.2+1.3+1.4)	54,91,39,122	59,37,46,573	80,58,88,745	34,85,39,177	25,30,21,706		93,78,99,700	91,34,79,870

Budget line	Budget Head	2023-24	2024-25	Budget Estimates	Last Eight Months of FY 2024-25 (01.08.2024 to 31.03.2025)	First Four Months of FY 2025-26 (01.04.2025 to 31.07.2025)	Revised Estimates	Budget Estimates
2	GIA- GENERAL (2202-03-102-88-00-31)				2025-26	2025-26	2025-26	2026-27
2.1	ACADEMIC EXPENSES							
2.1.1	Consultative/Course/ Curricular/ Meetings	18,03,222	11,75,934	24,33,616	5,81,410	4,24,454	19,83,544	21,63,866
2.1.2	Guest Lectures	7,42,950	85,900	20,15,040	72,200	3,000	8,17,245	8,91,540
2.1.3	Field Based Learning/ Educational Tours	1,51,881	1,36,849	2,64,023	1,02,316	-	1,67,069	1,82,257
2.1.4	Professional Development of Faculty & Staff	18,121	1,63,527	26,08,656	1,59,527	36,066	2,15,152	2,34,712
2.1.5	Seed Money for Research work	3,66,582	3,38,680	30,00,000	1,88,421	15,000	4,03,240	4,39,898
2.1.6	New Initiatives	4,79,580	-	15,53,735	-	-	5,27,538	5,75,496
2.1.7	Research Projects	1,51,469	1,39,750	45,00,000	1,39,750	77,200	2,38,645	2,60,340
2.1.8	Seminars/Conferences/ Workshops/Functions/ Auda@ City/NAAC	38,92,063	31,00,011	64,83,229	25,64,753	5,09,055	64,81,269	73,10,476
2.1.9	Expenses fee/Examination	7,01,474	7,43,116	9,72,524	4,85,713	54,320	8,17,428	8,91,739
2.1.10	Stipends/Prizes/ Awards/Fellowship	60,31,239	1,42,12,960	2,25,79,200	1,30,72,573	59,76,258	2,38,11,039	2,47,63,480
2.1.11	Journals and periodicals	3,35,955	2,83,973	4,03,146	1,88,531	71,461	3,69,551	4,03,146
2.1.12	Selection Committee Meetings	98,69,827	13,63,761	45,37,519	12,58,359	7,26,652	1,08,56,810	1,18,43,792
2.1.13	Meetings of Statutory Bodies	4,69,259	3,89,183	9,00,010	2,83,140	30,696	5,16,185	5,63,111
2.1.14	Memberships & Subscriptions	5,04,889	1,25,080	6,44,294	91,450	50,000	5,55,378	6,05,867
2.1.15	Convocation	53,70,693	63,89,826	75,31,790	52,31,733	1,04,634	75,31,790	82,84,969
2.1.16	Earn while you learn Scheme	-	17,000	83,952	12,000	-	18,700	20,400
2.1.17	Gym/Games/Sports Items/Sport Day	20,468	48,539	51,460	33,927	22,450	62,015	67,652
2.1.18	AUD Research Fellowship Scheme	1,40,38,171	1,17,45,674	3,93,70,880	78,90,634	31,28,746	2,39,70,000	2,84,20,000
2.1.19	G - 20 Expenses	5,70,634	-	-	-	-	-	-
2.1.20	Professor of Practice	-	-	60,00,000	-	-	60,00,000	60,00,000
	Total (Academic Expenses - 2.1)	4,55,18,477	4,04,59,763	10,59,33,074	3,23,56,437	1,12,29,992	8,53,42,597	9,39,22,742

Budget line	Budget Head	Budget Estimates		Last Eight Months of FY 2024-25 (01.08.2024 to 31.03.2025)	First Four Months of FY 2025-26 (01.04.2025 to 31.07.2025)	Revised Estimates	Budget Estimates
		2023-24	2024-25	2025-26	2025-26	2025-26	2026-27
2.2	ADMINISTRATIVE EXPENSES						
2.2.1	Electricity /Solar Charges	1,74,60,264	1,56,77,156	3,97,41,354	35,66,068	1,92,06,290	2,09,52,317
2.2.2	Water Charges	25,70,162	18,26,356	30,84,194	3,80,605	28,27,178	30,84,194
2.2.3	Rent, Rates, & Taxes (Property Tax)	4,63,45,318	37,56,602	5,57,49,040	0	5,09,79,850	5,56,14,382
2.2.4	Postage	43,353	63,086	56,366	52,131	81,897	89,342
2.2.5	Telephone & Internet	31,97,437	27,16,714	84,85,427	11,31,129	38,65,611	42,17,030
2.2.6	Foreign Exchange Fluctuation	-	(1,177)	5,000	-	5,000	5,000
2.2.7	Advertisement & Publicity	74,181	16,78,480	35,00,000	5,49,904	30,00,000	35,00,000
2.2.8	Audit Fee	3,00,000	-	3,00,000	-	3,00,000	3,00,000
2.2.9	Recruitment Expenses	-	6,47,453	70,00,000	6,47,453	70,00,000	70,00,000
2.2.10	Creche	-	-	1,15,000	-	1,00,000	1,15,000
2.2.11	Hospitality Expenses	6,38,181	8,66,725	9,46,062	6,30,008	9,71,054	10,59,331
2.2.12	Legal Expenses	3,99,760	2,30,670	5,82,144	1,78,770	4,39,736	4,79,712
2.2.13	Misc Office Expenses	2,91,162	6,23,569	5,60,486	4,52,122	6,87,630	7,50,142
2.2.14	News Paper reimbursement	2,14,623	2,05,485	3,18,258	1,07,756	2,36,085	2,57,548
2.2.15	Office Contingency	3,35,627	9,22,212	7,19,166	7,94,253	10,14,433	11,06,654
2.2.16	Printing & Stationery	37,31,505	35,07,236	44,77,806	5,30,281	41,04,656	44,77,806
2.2.17	Professional Charges (Administrative Nature)	17,70,000	1,74,700	21,24,000	1,74,700	19,47,000	21,24,000
2.2.18	Security Expenses	4,70,677,90	5,17,43,612	5,71,89,186	3,49,55,992	5,69,17,973	6,20,92,334
2.2.19	TA/DA (Foreign)	17,77,549	1,49,455	21,33,059	-	19,55,304	21,33,059
2.2.20	TA/DA (Domestic)	13,40,388	6,43,192	16,08,466	4,50,222	14,74,427	16,08,466
2.2.21	Wages of Contract Employees	2,84,35,441	2,96,54,516	35,00,000	2,95,82,804	4,91,59,732	5,36,28,798
2.2.22	Vehicle (Taxi) Hiring Expenses	1,04,730	1,17,700	11,61,016	96,022	27,44,396	30,19,000
2.2.23	Maintenance of Govt. Vehicle	3,52,146	3,46,328	5,72,756	1,78,767	3,87,361	4,22,575
2.2.24	Rembursement of Mobile Set/Brief Case	10,66,119	6,36,587	12,83,172	4,66,285	11,72,731	12,79,343
2.2.25	AMCs/Repairs & Maintenance of Office Equipments	98,33,005	1,00,27,928	1,43,99,567	59,60,315	1,10,30,721	1,20,33,514
2.2.26	Repair and Maintenance of Computer	1,17,954	3,65,513	1,41,545	3,08,899	4,02,064	4,38,616
2.2.27	ERP Maintenance charges	5,48,700	7,77,030	12,50,400	5,31,000	26,18,357	26,18,357
2.2.28	Repair and Maintenance of Furniture	38,656	48,843	46,387	37,494	93,485	1,01,983
2.2.29	Repair, Maintenance of Building Various facilities	1,27,10,933	73,08,163	1,52,80,463	69,95,596	2,45,64,492	2,40,75,000
2.2.30	Housekeeping (Cleaning Material & Services)	1,53,19,137	1,58,98,009	1,83,82,964	1,13,23,392	1,74,87,810	1,90,77,611
2.2.31	Horticulture/Gardening/Green Initiatives	3,21,175	7,57,663	8,64,668	2,02,654	8,33,429	9,09,196
2.2.32	Prior Period Exp. & Finance Cost	7,51,941	20,38,322	9,07,421	14,68,395	22,42,154	24,45,986
2.2.33	Medicine Requirement	43,701	69,320	6,25,000	69,320	6,25,000	6,25,000
2.2.34	Atal Incubation Centre - AUD Foundation (AIC-AUDF)	-	-	-	-	-	-
2.2.35	Outreach and Extension Division	7,988	-	27,000	-	8,787	9,586
2.2.36	Bad Debts (Writte off)	45,065	-	54,078	-	49,572	54,078
	Total (Administrative Expenses-2.2)	19,72,53,991	15,34,77,448	24,71,91,452	10,31,55,290	27,05,34,214	29,17,04,959

Budget line	Budget Head	2023-24	2024-25	Budget Estimates	Last Eight Months of FY 2024-25 (01.08.2024 to 31.03.2025)	First Four Months of FY 2025-26 (01.04.2025 to 31.07.2025)	Revised Estimates	Budget Estimates
2.3	Capital Expenses							
2.3.1	ICT Hardware, Software & Equipments.							
2.3.1.1	Hardware	1,03,07,692	35,42,215	2,27,47,500	22,42,531	-	2,54,27,357	2,54,27,357
2.3.1.2	Software	7,70,991	9,31,060	16,35,440	8,85,040	1,35,359	20,41,114	21,47,046
2.3.1.3	Audio Visual Equipment			28,91,993	-	-	16,90,000	16,90,000
2.3.1.4	Buy your Own Device (BYOD) Scheme			50,00,000	-	-	50,00,000	50,00,000
	Sub -Total (2.3.1)	1,10,78,683	44,73,275	3,22,74,933	31,27,571	1,35,359	3,41,58,471	3,42,64,403
2.3.2	Library Books & Journals							
2.3.2.1	Books	7,35,198	9,48,843	3,50,00,000	7,29,392	16,627	3,50,00,000	3,50,00,000
2.3.2.2	Journals	2,82,49,988	1,42,25,805	4,00,00,000	1,15,28,640	13,570	1,75,00,000	1,75,00,000
	Sub -Total (2.3.2)	2,89,85,186	1,51,74,648	7,50,00,000	1,22,58,032	30,197	5,25,00,000	5,25,00,000
2.3.3	Furniture, Fixtures & Other Equipment							
2.3.3.1	Furniture & Fixtures	12,35,778	37,860	43,63,068	-	-	13,59,356	14,82,934
2.3.3.2	Scientific & Laboratory Equipment (Lab Equipments)	-	2,36,749	25,00,000	2,36,749	-	19,39,335	2,84,099
2.3.3.3	GYM/Sports Items	-	-	50,000	-	-	-	-
2.3.3.4	Electrical Installation	26,60,512	-	31,92,614	-	-	29,26,563	31,92,614
2.3.3.5	Office Equipment	17,55,998	13,34,829	24,31,062	4,53,059	47,733	19,31,598	21,07,198
	Sub -Total (2.3.3)	56,52,288	16,09,438	1,25,36,744	6,89,808	47,733	81,56,852	70,66,844
2.3.4	CAMPUS DEVELOPMENT Works							
2.3.4.1	SITC of Substation (500KVA X2 Nos) at Lodhi Road Campus	-	-	15,00,000	-	-	34,00,000	-
2.3.4.2	IT Division at Kashmere Gate, Lodhi Campus	-	-	50,00,000	-	-	3,55,11,546	-
2.3.4.3	RMO of Sub-station at Karampura Campus	-	-	20,00,000	-	-	45,06,000	7,00,000
2.3.4.4	Construction of SVS Kitchen at Karampura Campus	-	-	45,00,000	-	-	37,00,000	10,00,000
2.3.4.5	Construction of HT Panel/Meter Room and Toilet Restoration at Lodhi Road Campus.	-	-	-	-	-	42,00,000	15,00,000
2.3.4.6	Intallation of dual fuel kit and CAMC of 250 KVA & Toilet restoration at Karampura Campus	-	-	30,00,000	-	-	30,00,000	12,00,000
2.3.4.7	Renovation of Kashmere Gate Campus: Intallation Lift Admin Block, SITC of Furniture Committee Room No. 2.	-	-	65,00,000	-	-	2,09,87,000	-
2.3.4.8	Comprehensive repair of Kashmere Gate Campus through PWD and Revamp of IT Networking at Kashmere Gate	-	-	8,00,00,000	-	-	6,60,00,000	5,80,00,000
2.3.4.9	Repair & Maintenance work at Karampura Campus through PWD & Construction of STP and upgradation of sewer line & Conversion of DG sets	-	-	1,75,00,000	-	-	80,00,000	70,00,000
	Sub -Total (2.3.4)	4,57,16,157	2,12,57,361	12,00,00,000	1,60,75,411	2,13,289	14,93,04,546	6,94,00,000
	Total Capital Expenses (2.3.1+2.3.2+2.3.3+2.3.4)			23,98,11,677	1,60,75,411	2,13,289	24,41,19,869	16,32,31,247

Budget line	Budget Head			Budget Estimates		Last Eight Months of FY 2024-25 (01.08.2024 to 31.03.2025)	First Four Months of FY 2025-26 (01.04.2025 to 31.07.2025)	Revised Estimates	Budget Estimates
				2023-24	2024-25	2025-26	2024-25	2025-26	2026-27
2.4	GIA - General Deficit of Previous Year 2024-25 Grants					-	-	10,47,00,000	-
	Total General Expenses (2.1+2.2+2.3)			28,84,88,749	21,51,94,696	59,29,36,327	15,15,87,262	70,46,96,679	54,88,59,073
	Total GIA - Salaries & General (1+2)			83,76,27,871	80,89,41,269	1,39,88,25,072	50,01,26,439	1,64,25,96,379	1,46,23,38,943
3	Setting up of Incubation Centre in University/ Colleges (2203-00-112- 44)								
	Minor Civil and Electrical Works					10,00,000		10,00,000	10,00,000
3.1	(2203-00-112-44-00-28)			-	-	40,00,000	-	40,00,000	40,00,000
3.2	Professional Services (2203-00-112-44-00-28)			-	-	50,00,000	-	50,00,000	50,00,000
	Total Incubation Centre (3.1+3.2)					1,40,38,25,072	50,01,26,439	1,64,75,96,379	1,46,73,38,943
	Total GIA Under Demand No. 6 (1+2+3)			83,76,27,871	80,89,41,269				
4	Expenditure from Internal Revenue Receipts (IRR)								
4.1	Fees Refund			1,85,66,765	43,16,986	2,22,80,118	42,10,282	2,04,23,442	2,22,80,118
4.2	Fees Waiver			4,42,39,714	6,38,17,679	8,76,58,747	6,37,61,009	7,01,99,447	7,65,81,215
4.3	Student Welfare Fund			20,24,288	17,92,221	24,29,146	10,72,729	22,26,717	24,29,146
4.4	Application Fees			28,69,450	44,23,059	34,43,340	36,34,484	94,22,430	1,02,79,014
4.5	Scholarship			52,10,882	1,01,13,296	71,14,108	71,77,054	56,19,924	1,40,76,676
4.6	Learning Enhancement			82,25,342	96,82,585	98,70,410	84,64,179	1,06,50,844	1,16,19,102
4.7	Extra Mural			41,68,528	12,43,936	50,02,234	9,12,702	45,85,381	50,02,234
4.8	Course Material/Data Base			74,000	3,20,000	88,800	3,20,000	3,52,000	3,84,000
4.9	Co-Curricular			79,711	4,11,000	5,33,162	4,06,000	10,589	4,99,907
4.10	Facilities & Services Charges			-	26,75,800	-	26,64,200	1,47,58,980	1,77,10,776
4.11	Alumini Fees			-	3,98,000	-	3,96,500	4,37,800	4,77,600
4.11	University Development Fund (UDF)			36,56,066	13,73,61,008	-	7,73,22,668	15,10,97,109	16,48,33,210
	Sub -Total IRR (4.1 to 4.10)			8,91,14,746	23,65,55,570	13,84,20,065	17,03,41,807	29,86,89,072	32,74,52,694
	Total GIA + Expenditure from IRR (1+2+3+4)			92,67,42,617	1,04,54,96,839	1,54,22,45,137	67,04,68,246	1,94,62,85,451	1,79,47,91,637
B	GIA under Demand No. 11 - Urban Development Public Works								
5	Construction of Ambedkar University Delhi (AUD) Campus - Rohini (4202-01-203-88)			-	2,67,85,000	5,00,00,00,000	2,67,85,000	-	-
6	Construction of Ambedkar University Delhi (AUD) Campus - Dheerpur (4202-01-203-89)			-	4,05,33,000	5,00,00,00,000	4,05,33,000	4,00,00,00,000	6,00,00,00,000
	Sub Total GIA under Demand No. 11 (5+6)			-	6,73,18,000	10,00,00,00,000	6,73,18,000	4,00,00,00,000	6,00,00,00,000
	Grand Total (1+2+3+4+5+6)			92,67,42,617	1,11,28,14,839	11,54,22,45,137	73,77,86,246	5,94,62,85,451	7,79,47,91,637



No. AUD/Finance/2-116/REBE/2025-26/2565

Dated: 28.08.2025

To,

The Assistant Director (Planning)

The Directorate of Higher Education,
Board of Technical Education Building,
Ground Floor, Near Ring Road,
Prem Bari Pul, Muni Maya Ram Marg, Pitam Pura, Delhi – 110088.

Subject: Revised Estimates 2025-26 and Budget Estimates 2026-27.

Sir,

Kindly refer to your letter No F.No. DHE-9(132)/Plg./RE-BE/2025/3534-54 dated 13.08.2025 on the subject cited above.

In this regard, kindly find enclosed herewith the Revised Estimates (RE) for the financial year 2025-26 and Budget Estimates (BE) for financial year 2026-27 in respect of the following heads for which Grant-in-Aid (GIA) is to be released to the Dr. B.R. Ambedkar University Delhi:

A. Grant-in-Aid (GIA) Heads under Demand No. 6- Education:**a) Setting up of Ambedkar University (2202-03-102-88)****1. GIA – Salaries (2202-03-102-88-00-36)****2. GIA – General (2202-03-102-88-00-31)****b) Setting up of Incubation Centre in University/ Colleges (2203-00-112- 44-00-28)****B. Grant-in Aid (GIA) under Demand No. 11 – Urban Development Public Works:****a) Construction of Ambedkar University Delhi (AUD) Campus - Rohini (4202-01-203-88)****b) Construction of Ambedkar University Delhi (AUD) Campus -Dheerpur (4202-01-203-89)****C. Expenditure from Internal Revenue Receipts (IRR) of the University.**

Further, it may be noted that the Revised Estimates (RE) 2025-26 & Budget Estimates (BE) 2026-27 being submitted to the Directorate.

Further, the status of applicability of various statements and submission thereof is as follows:

Statement No.	Demand No. 6	Demand No. 11
I	Submitted	Submitted
II (i)	Submitted	Not Applicable
II (ii)	Not Applicable	Not Applicable
II (iii)	Not Applicable	Not Applicable
II (B)	Not Applicable	Not Applicable
III	Submitted	Not Applicable
IV	Submitted	Not Applicable
V	Not Applicable	Not Applicable
VI (A)	Not Applicable	Not Applicable
VI (B)	Not Applicable	Not Applicable
VII	Not Applicable	Submitted
VIII	Submitted	Not Applicable
IX	Submitted	Not Applicable

Further, Shri Deepak Kapoor, Assistant Registrar (Finance), (Email ID: deepakkapoor@aud.ac.in and Mobile No. 9654088988) is hereby authorised for co-ordination with the Directorate in this regard.

With regards,

Yours Sincerely,



(Rajeev Talwar)
Controller of Finance

Enclosed: As above

Head- wise details of budget requirement and justification for substantial variations are as follows:

1. GIA – Salaries (2202-03-102-88-00-36):

- a) GIA requirement under RE 2025-26 has been increased to Rs. 93.79 crore **(including deficit of previous year's grant of Rs. 12.59 crore)** against Rs. 68.00 crore sanctioned by GNCTD under BE 2025-26 in view of vacant positions being filled by the University.
- b) GIA requirement under BE 2026-27 has been estimated at Rs. 91.35 crore as it is expected that many positions would be filled up during coming months.
- c) RE/BE requirements under this head are for posts already sanctioned by the Government of NCT of Delhi or already assessed by AR Department.
- d) Reasonable assumptions have been made in respect of expected increase in rates of Dearness Allowance (DA), House Rent Allowance (HRA), Children Education Allowance (CEA), etc as per 7th CPC.

2. GIA – General (2202-03-102-88-00-31):

GIA of Rs. 25.00 crore was sanctioned by the Government of NCT of Delhi under BE 2025-26. Now requirement under RE 2025-26 has been increased to Rs. 70.47 crore **(including deficit of previous year's grant of Rs. 10.47 crore)** and an amount of Rs. 54.89 crore is being demanded under BE 2026-27. In comparison to GIA sanctioned under BE 2025-26, budget demanded under RE 2025-26 and BE 2026-27 has increased substantially due to following reasons:

a) Requirement for Capital Expenses:

The GIA head – "Creation of Capital Assets" was discontinued by the Government of NCT of Delhi w.e.f. financial year 2021-22 therefore as approved by the Board of Management in its 41st meeting held on 02.08.2022, GIA for Capital expenses to be incurred by the University is being demanded under GIA head – "General".

There would be requirement of GIA amounting to Rs. 24.41 crore for Capital Expenditure under RE 2025-26 and Rs. 16.32 crore under BE 2026-27 for creation/ upgradation of following capital assets at existing campuses of the University at Kashmere Gate, Karampura, Lodhi Road and erstwhile Delhi of Heritage Research and Management (DIHRM). This has also been included under GIA head – "General":


Assistant Registrar (Finance)
Dr. B.R. Ambedkar University Delhi
Lothian Road, Kashmere Gate
Delhi-110006


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Lothian Road, Kashmere Gate,
Delhi-110006

- (i) Procurement and installation of Information and Communication Technology (ICT) hardware, software and audio visual equipment.
- (ii) Procurement of Library Books and Journals included print books and print journals as well as e-book and e-journals.
- (iii) Procurement and installation of Furniture and Fixtures, office/ lab equipment, Gym/Sports items, Electrical installation etc.
- (iv) Civil/ electrical works to be executed through Engineering & Maintenance Unit and Campus Development Division of University.

- b) Non-net Stipend for PhD. Students and requirement for Ambedkar University Research Fellowship Scheme (AUDMRFS) has been included under GIA Head "General".
- c) GIA requirement for Professor of Practice, as recommended by the Finance Committee in its 35th Meeting held on 13.03.2024, has been included under GIA Head "General".
- d) GIA requirements under rest of Budget lines have been estimated keeping in view year on year increase in actual expenditure during previous years and increase in activities of the University.

3. Deficit of previous year's grant - As per Budget Estimates (BE) 2024-25, an amount of ₹92 crore was approved by the Government of NCT of Delhi (GNCTD), comprising ₹62 crore under GIA-Salary and ₹30 crore under GIA-General. This allocation was subsequently revised in the Revised Estimates (RE) 2024-25 to ₹87 crore, comprising ₹62 crore under GIA-Salary and ₹25 crore under GIA-General. However, in comparison to the expenditure of Rs.83.04 crores, the University received only ₹59.99 crore (including unadjusted advances & interest) under GIA-Salary and ₹12.74 crore under GIA-General, **leaving a shortfall of ₹12.59 crore and ₹10.47 crore respectively.** Thus, a shortfall of ₹23.06 crore has arisen against the RE 2024-25 allocation.

4. Setting up of Incubation Centre in University/ Colleges (2203-00-112- 44-00-28):

Funds required for AUD Centre for Incubation, Innovation and Entrepreneurship (ACIIE) have been demanded under this head.

5. Construction of Ambedkar University Delhi (AUD) Campus -Dheerpur (4202-01-203-89):

An amount of Rs. 400.00 crore is being demanded under RE 2025-26 and an amount of Rs. 600.00 crore is being demanded under BE 2025-26 with the expectation that major construction work would be carried out during next financial year.

- 6. Expenditure from Internal Revenue Receipts (IRR)** includes various items of expenditure having direct impact on the students like fee refund, fee waiver, Scholarship, Learning enhancement activities like field trips etc.

Further, it is intimated that, budget requirement for erstwhile "Delhi Institute of Heritage Research and Management (DIHRM)", now ,merged with the University and renamed as "School of Heritage Research and Management (SHRM)", has also been included under relevant GIA heads of the University.


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Lothian Road, Kashmere Gate,
Delhi-110006

Statement - I				
Department wise abstract for RE 2025-26 and BE 2026-27				
Demand No. : 6				
Name of Department: Dr. B. R. Ambedkar University Delhi				
(Rs. in thousands)				
	Major Head of Account	Budget Estimates 2025-26	Revised Estimates 2025-26	Budget Estimates 2026-27
(I)	Establishment & Other Committed Expenditure			
(A)	Revenue Section			
1	Setting up of Ambedkar University - GIA - Salaries (2202-03-102-88-00-36) (including deficit of Previous Years Grants of Rs. 12.59 crore)	805889	937900	913480
2	Setting up of Ambedkar University - GIA - General (2202-03-102-88-00-31) (including deficit of Previous Years Grants of Rs. 10.47 crore)	592936	704697	548859
3	Setting up of Incubation Centre in University/ Colleges (2203-00-112- 44-00-28)	5000	5000	5000
	A - Total Revenue Sction (1+2+3)	1403825	1647597	1467339
(B)	Capital Section	-	-	-
(C)	Loan & Advances	-	-	-
	Total - Establishment & other Committed Expenditure (A + B +C)	1403825	1647597	1467339
(II)	Programme/Projects Expenditure			
(A)	Revenue Section			
1	State Schemesand Projects including Autonomous Bodies	-	-	-
2	Centrally Sponsored Schemes	-	-	-
(B)	Capital Section	-	-	-
(C)	Loan & Advances	-	-	-
	Total - Programme/ Projects Expenditure (A+B+C)	1403825	1647597	1467339
	Grand Total (I + II)			
	Total Revenue	1403825	1647597	1467339
	Total Capital	-	-	-

Assistant Registrar (Finance)

Deputy Registrar (Finance)
Dr. B. R. Ambedkar University Delhi

Statement - II (i)												
Detailed Head Wise Statement of Gross Budget Estimates for RE 2025-26 and BE 2026-27 (Establishment & Other Committed Expenditure)												
Demand No. 6												
Name of Department : Dr. B. R. Ambedkar University Delhi												
	Major/Sub Major/Minor/Sub/Detailed head/Object head as available in DDG (15 Digit)	Voted / Charged	Actual		Budget Estimates	Last Eight Months of FY 2024-25 (01.08.2024 to 31.03.2025)	First Four Months of FY 2025-26 (01.04.2025 to 31.07.2025)	Revised Estimates	Budget Estimates	Reasons for Variation between columns		
			2023-2024	2024-2025	2025-2026	2024-25	2025-2026	2025-2026	2026-2027	5 & 8	10	8 & 11
	1	2	3	4	5	6	7	8	9			11
(i)	Establishment & Other Committed Expenditure											
(A)	Revenue Section											
1 (i)	Setting up of Ambedkar university GIA - Salaries (2202-03-102-88-00-36)		549139	593747	805889	348539	253022	812000	913480			
1 (ii)	Setting up of Ambedkar University - GIA - Salaries (2202-03-102-88-00-36) (Deficit of Previous Years Grants)		000000	000000	000000	000000	000000	125900	000000			
2 (i)	Setting up of Ambedkar University GIA - General (2202-03-102-88-00-31)		288489	215195	592936	151587	53110	599997	548859			
2 (ii)	Setting up of Ambedkar University GIA - General (2202-03-102-88-00-31) (Deficit of Previous Years Grants)		000000	000000	000000	000000	000000	104700	000000			
3	Setting up of Incubation Centre in University/ Colleges (2203-00-112-44-00-28)		000	000	5000	-	-	5000	5000			
	(A) - Total Revenue Section - GIA - Salaries & General (1+2)		837628	808941	1403825	500126	306131	1647597	1467339			

Separate Sheet enclosed

 Assistant Registrar (Finance)
 Deputy Registrar (Finance)
 Dr. B.R. Ambedkar University Delhi Dr. B. R. Ambedkar University Delhi
 Lothian Road, Kashmere Gate Lothian Road, Kashmere Gate,
 Delhi-110006 Delhi-110006

Statement - III													
Abstract of Nominal Rolls - Revised Estimates 2025-26													
Demand No.: 06													
Name of Department: Dr. B.R. Ambedkar University Delhi													
Major Head: GIA - Salaries													
(Rs. in thousands)													
Group of Post	Particulars of the Posts filled	No. of Post	Pay Level	Salaries			Total	Allowances					RE 2025-26 (Column 14X12 & 4)+12
				Basic Pay	Other components			DA	Transport Allowances	H.R.A	NPS	Other Allowances	
1	2	3	4	5	6	7	7	8	9	10	11	12	14
A	Professor/Librarian	24	14	4758	0	4758	4758	2668	288	1386	951	1800	10031
A	Associate Professor/Dy. Librarian	49	13A	7595	0	7595	7595	4101	531	2130	1490	3675	15847
A	Assistant Professor/Sports Officer	105	10 to 12	9450	0	9450	9450	5135	1194	2532	1706	7350	20017
	Sub Total filled Posts	178		21803	0	21803	21803	11903	1993	6048	4147	12825	45895
	Vacant Posts												563562
A	Professor	9	14	1,188	0	1,188	1,188	666	89	346	258	630	2548
A	Associate Professor	18	13A	2,431		2,431	2,431	1,337	206	729	528	1260	5231
	Assistant Professor/Asstt. Lib./Sports Officer	36	10	2,083		2,083	2,083	1,146	403	625	452	2788	4708
A		63		5,702	0	5,702	5,702	3,149	699	1,700	1,237	4,678	12,487
	Sub Total vacant Posts												54,626
	Grand Total filled & Vacant Posts	241		27,505	0	27,505	27,505	15,052	2,692	7,748	5,384	17,503	58382
													6,18,188


 Deputy Registrar (Finance)
 Dr. B.R. Ambedkar University Delhi
 Lothian Road, Kashmere Gate, Delhi-110006

Major Head: GIA - Salaries

(Rs. in thousands)

Group of Post	Particulars of the Posts filled	No. of Post	Pay Level	Salaries			Allowances						Grand Total (Col.7+13) +12	RE 2025-26 (Column 14X12 & 3)
				Basic Pay	Other components	Total	DA	Transport Allowances	H.R.A	NPS	Other Allowances	Total (8 to 11)		
1	2	3	4	5	6	7	8	9	10	11	12	13	14	
HAG	Vice-Chancellor	1	HAG	210	0	210	116	0	63	21	216	200	410	5130
A	Registrar/ COF/ Director (IT)	3	14	512		512	282	22	154	111	225	568	1080	13186
A	Dy. Registrar Sr. Scale	5	13	673		673	370	43	202	146	300	761	1434	17511
A	Dy. Registrar/Executive Eng. (Civil)	2	12	181		181	100	14	54	39	120	208	389	4782
A	Asstt. Registrar Sr. Scale	2	11	157		157	86	14	47	34	120	182	339	4187
A	Asstt. Registrar	14	10	840		840	462	101	252	182	700	997	1837	22742
B	Section Officer/ Jr. System Admn.	25	7	875		875	481	90	263	190	750	1024	1899	23535
B	Sr. Assistant/ Staff Nurse/ Security Supervisor	33	6	1155	0	1155	635	119	347	250	825	1351	2506	30892
C	Technical Assistant/Lib. Asstt./Sport Coach/Studio Asstt	10	5	250	0	250	138	36	75	55	250	304	554	6892
C	Asstt	50	4	1000		1000	550	180	300	217	1000	1247	2247	27964
C	Jr. Library Assistant	2	3	45		45	25	7	13	10	40	55	100	1238
C	Jr. Assistant/LDC/Driver	19	2	361		361	199	37	108	78	40	422	783	9433
D	MTS	56	1	560		560	308	87	168	39	840	602	1162	14781
	Sub Total filled Posts	222		6819	0	6819	3750	750	2046	1372	5426	7918	14737	182273
A	Registrar/Dy. Registrar/ Internal Audit Officer	3	12	236	0	236	130	22	71	64	120	287	523	1690
A	Asstt. Registrar/ Medical Officer/ Sys. Admin.	7	10	397		397	216	50	118	109	175	493	890	2845
B	Asstt. Account Officer	1	8	48	0	48	26	4	14	13	20	57	104	333
B	Section Officer/ Security Officer	7	7	245		245	135	25	74	53	105	286	531	1699

Dr. P. B. ...
Assistant Registrar (Finance)
Dependable Registrar (Finance)
B. R. Ambedkar University Delhi

B	Sr. Assistant/ Office Sup./PS/RA	18	6	630		630	347	58	189	137	180	730	1360	4260
C	Office Asstt./Accountant	2	5	58	0	58	32	7	18	16	20	73	131	414
C	Jr. Library Assistant	1	3	22		22	12	4	7	5	10	28	50	160
C	Driver/ Jr. Lib. Asstt.	1	2	20		20	11	1	6	4	10	23	42	137
	Sub Total vacant Posts	40		1657	0	1656.6	909	171	496	401	640	1976	3633	11539
	Grand Total filled & Vacant Posts	262		8476	0	8,476	4,659	921	2541	1773	6,066	9,895	18,370	1,93,811
	Grand Total Teaching and Non-Teaching Staff													8,12,000




Assistant Registrar (Finance) Dr. B. R. Ambedkar University Delhi
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Deputy Registrar (Finance)
 Dr. B. R. Ambedkar University Delhi
 Lothian Road, Kashmir Gate
 Delhi-110006

Statement - IV														
Abstract of Nominal Rolls - Budget Estimates 2026-27														
Demand No.: 06														
Name of Department: Dr. B.R. Ambedkar University Delhi														
Major Head: GIA - Salaries														
(Rs. in thousands)														
Group of Post	Particulars of the Posts filled	No. of Post	Pay Level	Salaries			Allowances					Total (8 to 11)	Grand Total (Col.7+13)	BE 2026-27 (Column 14X12 & 6) +12
				Basic Pay	Other components	Total	DA	Transport Allowances	H.R.A	NPS	Other Allowances			
1	2	3	4	5	6	7	8	9	10	11	12	13	14	
A	Professor/ Librarian	24	14	4900	0	4900	2800	285	1411	1031	1824	5527	10427	126946
A	Associate Professor/Dy. Librarian	49	13A	7588	0	7588	4930	583	2277	1694	3724	9484	17072	208588
A	Assistant Professor/Sports Officer	105	10 to 12	8693	0	8693	6200	1258	2608	1907	7980	11973	20665	255961
	Sub Total filled Posts	178		21181	0	21181	13930	2126	6295	4632	13528	26983	48164	591494
	Vacant Posts													
A	Professor	9	14	1,188	0	1,188	810	95	356	274	684	1536	2724	17027
A	Associate Professor	18	13A	2,503		2,503	1,627	220	751	578	1368	3176	5679	35442
	Assistant Professor/Asstt. Lib./Sports Officer	36	10	2,162		2,162	1,433	420	630	499	2736	2982	5144	33600
A	Sub Total vacant Posts	63		5,853	0	5,853	3,870	735	1,737	1,352	4,788	7,693	13,547	86,068
	Grand Total filled & Vacant Posts	241		27,034	0	27,034	17,800	2,861	8,033	5,984	18,316	34,677	61,711	6,77,563

 Assistant Registrar (Finance)
 Deputy Registrar (Finance)
 Dr. B.R. Ambedkar University Delhi Dr. B. R. Ambedkar University Delhi
 Lothian Road, Kashmere Gate Lothian Road, Kashmere Gate,
 Delhi-110006 Delhi-110006

Abstract of Nominal Rolls - Budget Estimates 2026-27

Name of Department: Dr. B.R. Ambedkar University Delhi
Major Head: GIA - Salaries

Assistant Registrar (Finance)

B	Section Officer/ Security Officer	7	7	324	0	324	194	25	97	90	140	406	730	2330
B	Sr. Assistant/Off. Sup./PS/RA	18	6	686	0	686	350	58	175	163	270	746	1432	4567
C	Sports Coach/Off. Asstt./ Accountant/ Librarian/ Steno/Surv.	2	5	60	0	60	36	7	18	18	40	79	139	458
C	Jr. Library Assistant	1	3	23	0	23	14	4	7	7	20	31	54	182
C	Jr. Assistant	1	2	20	0	20	12	1	6	6	20	25	46	158
	Sub Total vacant Posts	40		1818	0	1818	1029	171	515	481	985	2196	4014	13027
	Grand Total filled & Vacant Posts	262		9498	0	9498	5,629	992	3156	2882	6,156	12659	22157	235918
	Grand Total Teaching and Non-Teaching Staff													9,13,480




Assistant Registrar (Finance) Deputy Registrar (Finance)
 Dr. B.R. Ambedkar University Delhi
 Lothian Road, Kashmir Gate Lothian Road, Kashmir Gate,
 Delhi-110006 Delhi-110006

Estimated Strength of Establishment and Provision therefor

(Rs. in thousands)

Demand No.: 06

Name of Department: Dr. B.R. Ambedkar University Delhi
(Strength as on 1st March)

2025									
Level No. as per 7th pay Commissi	Scale of pay	Gazetted/ Non- Gaz.	Regular/Temp./A dhoc.	Group A B C	Total No. of Posts	No. of employees in position	Estimated Sanctioned Strength		Budget Estimates 2025-26
							2025	2026	
1	2	3	4	5	6	7	8	9	10
14	144200-218200	Non-Gazetted	Regular/Temp.	A	33	33	33	33	4,69,644
13A	131400-217100	Non-Gazetted	Regular	A	67	67	67	67	4,69,644
10 to 12	79800-211500	Non-Gazetted	Regular	A	141	141	141	141	4,69,644
				Total	241	241	241	241	4,69,644
1. Salary									
(a) Officers									
						Pay			4,69,644
(b) Staff									
						Pay			
Total Salary									
2. Allowance (other than OTA&TE)									
									4,780
3. Wages									
4. D.T.E.									
5. F.T.E.									
Total (1 to 5)							4,74,424	6,17,738	6,18,189
Grand Total Teaching and Non-Teaching Staff									
							593747	805889	8,12,000
									9,13,481

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Delhi-110006

Deputy Registrar (Finance)
Dr. B.R. Ambedkar University Delhi
Lothian Road, Kashmere Gate
Delhi-110006

Estimated Strength of Establishment and Provision therefor

Demand No.: 06

Name of Department: Dr. B.R. Ambedkar University Delhi
(Strength as on 1st March)

(Rs. in thousands)

2025													
Level No. as per 7th pay Commissi	Scale of pay	Gazetted/ Non- Gaz.	Regular/Temp./Adhoc.	Group A B C	Total No. of Posts	No. of employee s in position	Estimated Sanctioned		Actuals 2024-25 10	Budget Estimates 2025-26 11	Revised Estimates 2025-26 12	Budget Estimates 2026-27 13	
							2025	2026					
1	2	3	4	5	6	7	8	9					
HAG	210000	Non-Gazetted	Regular (Tenure)	A	1	1	1	1			5049	5175	
14	144200-218200	Non-Gazetted	Regular (Tenure)	A	3	3	3	3			12961	14252	
13	118500-214100	Non-Gazetted	Regular	A	5	5	5	5			17211	18608	
12	78800-209200	Non-Gazetted	Regular	A	5	5	5	5			6232	6721	
10 to 11	67700-208700	Non-Gazetted	Regular/Temp.	A	23	23	23	23			28779	33671	
8	47600-151100	Non-Gazetted	Regular/Temp.	B	1	1	1	1			313	331	
7	44900-142400	Non-Gazetted	Regular	B	32	32	32	32	115267	176642	24379	31497	
6	35400-112400	Non-Gazetted	Regular/Temp./Adhoc.	B	51	51	51	51			34147	41564	
5	29200-92300	Non-Gazetted	Temp.	C	12	12	12	12			7036	8921	
4	25500-81100	Non-Gazetted	Regular/Temp.	C	50	50	50	50			26964	32754	
3	21700-69100	Non-Gazetted	Regular/Temp.	C	3	3	3	3			1348	1460	
2	19900-63200	Non-Gazetted	Regular/Temp.	C	20	20	20	20			9520	13177	
1	18000-56900	Non-Gazetted	Regular/Temp.	D	56	56	56	56			13941	21766	
	Total			Total	262	262	262	262	115267	176642	187880	229897	
								1. Salary					
								(a) Officers					
								Pay			70232	78427	
								(b) Staff					
								Pay			117648	151470	
								Total Salary	115267	176642			
								2. Allowance (other than OTA&TE)	4056	11509	5931	6021	
								3. Wages					
								4. D.T.E.					
								5. F.T.E.					
								Total (1 to 5)	119323	188151	193811	235918	


Assistant Registrar (Finance)
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Lothian Road, Kashmiri Gate
Delhi-110006

Deputy Registrar (Finance)
Dr. B. R. Ambedkar University Delhi
Lothian Road, Kashmir Gate,
Delhi-110006

Proposed Estimated Receipts and Expenditure of Autonomous Bodies/ Grantee Institutions/ PSUs for RE 2025-26 & BE 2026-27										Statement - IX
Name of Institutions : Dr. B. R. Ambedkar University Delhi										(Rs. in Lakh)
A	Opening Balance as on 1st April, 2025									
1	Opening Balance of Internal Revenue Receipts Accounts			4,673						
2	Opening Balance of GIA from GNCTD Accounts									
	Total A			4,673						
S.No.	Description	Actual 2024-25	BE 2025-26	Actuals for First Four Months of FY 2025-26 (01.04.2025 to 31.07.2025)			RE 2025-26	BE 2026-27		
1	2	3	4	5	6	7				
B	Receipts									
1	Sell, Fee from Students, Property Tax etc.	2202	2200	270	2205	2205		2205		
1.1	Fee From Students	3	3	1	3	3		3		
1.2	Licence Fee	33	27	2	33	33		33		
1.3	Misc. Income	33	50	14	33	33		33		
1.4	Income from Internal Revenue Receipts	2271	2280	287	2274	2274		2274		
	Total (1.1+1.2+1.3+1.4)									
2	Interest Income									
2.1	Interest Income from Internal Revenue Receipts	155	205	5	155	155		155		
2.2	Interest Income from GNCTD - GIA Accounts	29	59	12	29	29		29		
	Total (2.1+2.2)	184	264	17	184	184		184		
3	Grant from Govt. of India									
3.1	Grant from GNCTD	4750	14038	2,325	14022	14022		14755		
3.2	Other Receipts	0	0	0	0	0		0		
3.3	Setting up of Incubation Centre in University/ Colleges	0	0	0	0	0		0		
	Total (3.1+3.2+3.3)	4750	14038	2325	14022	14022		14755		
	Total Receipts (1+2+3)	7205	16582	2629	16480	16480		17213		
C	Expenditure									
1	Salary	5937	8059	2530	8408	8408		9351		
2	Wages	973	791	256	1236	1236		1348		
3	Essential Administrative Expenses	1179	5138	275	4377	4056		4056		
4	Other Expenditure	0	0	0	0	0		0		
4a	Expenditure from Internal Revenue Receipts	2366	1384	341	2987	3275		3275		
4b	Setting up of Incubation Centre in University/ Colleges	0	50	0	50	50		50		
	Total Expenditure (1 to 4)	10455	15422	3402	17058	17058		18080		

Assistant Registrar (Finance)
Dr. B. R. Ambedkar University Delhi
Lothian Road, Kashmir Gate
Date: 4/8/2025

Deputy Registrar (Finance)
Dr. B. R. Ambedkar University Delhi
Lothian Road, Kashmir Gate,
Date: 4/8/2025

Statement - I				
Department wise abstract for RE 2025-26 and BE 2026-27				
Demand No. : 11				
Name of Department: Dr. B. R. Ambedkar University Delhi				
(Rs. in thousands)				
	Major Head of Account	Budget Estimates 2025-26 *	Revised Estimates 2025-26 *	Budget Estimates 2026-27 *
(I)	Establishment & Other Committed Expenditure	0	0	0
(A)	Revenue Section			
(B)	Capital Section			
1	Construction of Ambedkar University Delhi (AUD) Campus - Rohini (4202-01-203-88)	5000000	0	0
2	Construction of Ambedkar University Delhi (AUD) Campus - Dheerpur (4202-01-203-89)	5000000	4000000	6000000
	Total Capital Section (1+2)	10000000	4000000	6000000
(C)	Loan & Advances	0	0	0
	Total - Establishment & other Committed Expenditure (A + B + C)	10000000	4000000	6000000
(II)	Programme/Projects Expenditure			
(A)	Revenue Section			
1	State Schemes and Projects including Autonomous Bodies	0	0	0
2	Centrally Sponsored Schemes	0	0	0
(B)	Capital Section			
(C)	Loan & Advances			
	Total - Programme/ Projects Expenditure (A+B+C)	0	0	0
	Grand Total (I + II)	10000000	4000000	6000000
	Total Revenue	0	0	0
	Total Capital	10000000	4000000	6000000


 Assistant Registrar (Finance)
 Dr. B.R. Ambedkar University Delhi
 Lothian Road, Kashmere Gate
 Delhi-110006


 Deputy Registrar (Finance)
 Dr. B. R. Ambedkar University Delhi
 Lothian Road, Kashmere Gate,
 Delhi-110006

Statement - VII									
List of Works Costing Rs. 5.00 Crore and above									
Demand No. : 11									
Name of Department: Dr. B. R. Ambedkar University Delhi									
(Rs. in thousands)									
SN	Scheme/Head of Account upto 15 digit	Work Description	Estimated Cost of Work	Tender Cost	Actual Expenditure to the end of 2024-25	Physical Progress as on 30.06.2025 (%)	Probable Expenditure during 2025-26	Total of 6 & 8	Budget Estimates 2026-27
1	2	3	4	5	6	7	8	9	10
1	Construction of Ambedkar University Delhi (AUD) Campus - Rohini (4202-01-203-88)	Construction of new Campus of the University at Rohini by PWD	11070000	0	26785	0	093215	120000	60000000
2	Construction of Ambedkar University Delhi (AUD) Campus - Dheerpur (4202-01-203-89)	Construction of new Campus of the University at Dheerpur by PWD	11970000	0	40533	0	109467	150000	60000000


 Assistant Registrar (Finance)
 Dr. B.R. Ambedkar University Delhi
 Lothian Road, Kashmere Gate
 Delhi-110006


 Deputy Registrar (Finance)
 Dr. B. R. Ambedkar University Delhi
 Lothian Road, Kashmere Gate,
 Delhi-110006

Directorate of Higher Education
Govt. of NCT of Delhi
BTE Block, DTTE Building Complex,
Muni Maya Ram Marg,
Pitampura, Delhi-110034

REGISTRATION NO. 1616
11/9/21

F.N.DHE 23(32)/Misc./2020/4505-10

03.09.2025
Dated: 27.08.2025

To

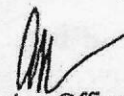
1. The Registrar, Delhi Teachers University, Delhi Teachers University, P-625 & 745, Outram Lane, Delhi - 110009.
- ✓ 2. The Registrar, Ambedkar University Delhi, Lothian Road, Kashmiri Gate Delhi-110006.
3. The Registrar, National Law University, Sector-14, Dwarka, New Delhi-110078.
4. The Registrar, GGSIP University, Dwarka, Sector-14, Delhi-110078
5. The Registrar, Delhi Sports University, Camp Office, 4, Sham Nath Marg, Ludlow Castle, Civil Lines, Delhi-110054.
6. 12 Delhi University Colleges funded by GNCTD.

Sir/Madam,

Please find enclosed herewith copy of circular dated 28.08.2025 received from Deputy Director (Vig)/HOO, Directorate of Vigilance, Government of NCT of Delhi for compliance of the same in letter and spirit.

This issues with the prior approval of Director (HE).

Yours sincerely,


(Administrative Officer)

Encl:As Above

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cat Cleary f keep up-
15/8



Sh. Maheshji
Asst(P)

URGENT

Mono
17/9/2025

GOVERNMENT OF NATIONAL CAPITAL TERRITORY OF DELHI

[DIRECTORATE OF VIGILANCE]4TH LEVEL, C WING, DELHI SECRETARIAT, I.P. ESTATE, NEW DELHI-110002
(PHONE No.23392257/23392303 & FAX No.23392354/23392353)

No.F.01/28/DOV/Admn./2023/9900-03

Dated: 28/08/2025

CIRCULAR

In a matter of procurement of IT items, the procurement committee which also consisted of Academicians, did not obtain clearance from TEC. of IT Department and concurrence of Finance Department.

2. Departmental proceedings were initiated against the officers / academicians and during personal hearing before the Hon'ble Lieutenant Governor, Delhi being, the Disciplinary Authority, the Hon'ble L.G., Delhi has observed / directed as under :-

"I express my concern over assignment of ministerial duties to academicians, which is significantly in deviation from their designated roles and responsibilities leading to potentially compromising quality of education. Therefore, I advise to discontinue the practice of assigning ministerial tasks to academicians to preserve the integrity of academic functions. Further, Technical Evaluation Committees and Financial Evaluation Committees in all the departments should invariably have members of administrative and / of finance background to ensure adherence of the provisions of General & Financial Rules in true letter and spirits."

3. Accordingly the above directions / observation of Hon'ble Lieutenant Governor, Delhi are conveyed to all the Additional Chief Secretaries / Principal Secretaries / Secretaries / Head of Departments of all departments / Autonomous Bodies etc. of Govt. of NCT of Delhi with the request to ensure the compliance of the same in letter & spirit and to avoid the recurrence of such incidents.


(Buniyad Singh)

Deputy Director(Vig)/HOO

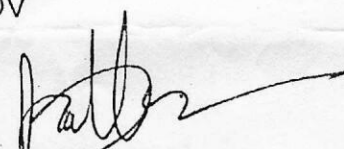
All ACS/Pr. Secretaries/Secretaries/HoDs of
all Departments & Autonomous Bodies of Govt. of NCT of Delhi.

No.F.01/28/DOV/Admn./2023/9900-03

Dated: 28/08/2025

Copy to

1. Pr. Secretary to Hon'ble L.G., Delhi.
2. S.O. to Chief Secretary, Delhi.
3. PS to Pr. Secretary (Vig.) / Spl. Secretary (Vig.), DOV
4. Guard File.


(Buniyad Singh)

Deputy Director(Vig)/HOO



Date: 27.12.2021

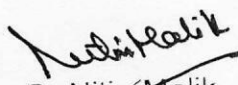
F.No.AUD/Reg/2020-21

NOTIFICATION

This is to notify that the Board of Management in its 35th meeting vide Resolution No.35.6 has resolved to approve the following constitution of the Planning Board in light of the Section 25(1), 25(2) and Section 44 (C) of the University Act.

- i) Vice Chancellor-Chairperson
- ii) Pro Vice Chancellor-Member
- iii) One person to be nominated by the University Grants Commission for such term as it may specify-Member
- iv) Two persons nominated by the Board of Management, including at least one of BoM member-Members
- v) One external member nominated by the Vice Chancellor – administrator at Senior position-Member
- vi) Two Deans & Two Directors nominated by the Vice Chancellor-Members
- vii) Dean, Planning-Member
- viii) Controller of Finance-Member
- ix) One member with engineering background to be nominated by the Vice Chancellor
- x) Registrar-Member Secretary

This issues with the approval of the Competent Authority.


Dr. Nitin Malik
Registrar

Copy to:

- i) Office of the Vice Chancellor for kind information
- ii) All Deans/Directors of the Schools/Centres
- iii) Dean(Planning)/Dean(AS)/Dean(SS)/Dean(AES)
- iv) Controller of Finance
- v) Director(IT)
- vi) All Deputy Registrars/Assistant Registrar/SA(IT)
- vii) Webmaster for uploading on AUD intranet
- viii) Office Copy



F.No. AUD/15-8(79)/2019/382

Dated: 14th June, 2022

NOTIFICATION

Consequent upon the approval of the Competent Authority and in continuation of the Notification No. AUD/Reg/2020-21 dated 27.12.2021, the following constitution of the Planning Board, Dr. B R Ambedkar University Delhi, is notified as under:

01	Vice Chancellor, Chairperson	Prof. Anu Singh Lather
02	Pro Vice Chancellor, Member	
03	One person to be nominated by the University Grants Commission for such term as it may specify - Member	Prof. Dhananjay Singh Centre for English Studies, School of Language Literature and Culture Studies, Jawaharlal Nehru University, New Delhi - 110067.
04	Two persons nominated by the Board of Management, including at least one of BoM Member- Members	i) Padma Shri Prof. Raghuvendra Tanwar Indian Council of Historical Research ii) Prof. Yogesh Singh Vice Chancellor University of Delhi
05	One external member nominated by the Vice Chancellor administrator at Senior Position - Member	Prof. Alok Rai, Vice Chancellor Lucknow University, Lucknow
06	Two Deans nominated by the Vice Chancellor- Members	i) Prof. Satyaketu Sankrit School of Letters (SoL.) ii) Prof. Lawrence Liang School of Law, Governance & Citizenship (SLGC)
	Two Directors nominated by the Vice Chancellor - Members	i) Prof. Babu P Ramesh Director, Centre for Research Methodology(CRM) ii) Prof. Abhey K Dubey Director, Centre for Research and Archiving in India & Indigenous Languages & Knowledge System(CRA-III.KS)
07	Dean (Planning), Member	Prof. Kartik Dave
08	Controller of Finance, Member	Sh. Rajiv Talwar
09	One member with engineering background to be nominated by the Vice Chancellor, Member	Prof. Ashotosh Trivedi Delhi Technological University
10	Registrar, Member Secretary	Dr. Nitin Malik

2. The tenure of the members of the Planning Board shall be of three years with effect from the date of issue of this Notification.

This issue with the approval of Competent Authority.

Nitin Malik
(Dr. Nitin Malik)
Registrar
14/06/2022
Hona

Copy to:

- All the members by name
- Office of the Vice Chancellor for kind information.
- All Deans/Directors of the Schools/Centres
- Dean(Planning)/Dean(AS)/Dean(SS)/Dean(AES)
- Controller of Finance
- Director (IT)
- All Deputy Registrars/Assistant Registrar/SA(IT)
- Webmaster for uploading on AUD intranet
- Office copy.

LIST OF STUDENTS PROPOSED TO BE AWARDED DEGREES
IN THE 14th CONVOCATION

Appendix-7

Sl.No.		Enrollment No.	Student Name English	Name of Degree In English
1	1	SKG212E0081	Shubhashree Sahu	Bachelor of Arts (Honours) in English
2	2	SKG222E0034	Atishay Jain	Bachelor of Arts in English
3	3	SKG222E0037	Divya	Bachelor of Arts in English
4	4	SKG222E0043	Iqra	Bachelor of Arts in English
5	5	SKG222E0049	Neha Mittal	Bachelor of Arts in English
6	6	SKG222E0050	Nishchaya	Bachelor of Arts in English
7	7	SKG222E0057	Tania Sihag	Bachelor of Arts in English
8	1	SKG192E0248	Charu Sharma	Bachelor of Arts (Honours) in Sociology
9	2	SKG202E0256	Shallesh Singh	Bachelor of Arts (Honours) in Sociology
10	3	SKG212E0227	Manav Verma	Bachelor of Arts (Honours) in Sociology
11	4	SKG212E0255	Vinay	Bachelor of Arts (Honours) in Sociology
12	5	SKG222E0211	Abhinav Prasad	Bachelor of Arts in Sociology
13	6	SKG222E0229	Pakhi Khare	Bachelor of Arts in Sociology
14	7	SKG222E0232	Rupanagunta Arnav	Bachelor of Arts in Sociology
15	8	SKG222E0330	Harshit Dahiya	Bachelor of Arts in Sociology
16	9	SKG222E0331	Vikash Oli	Bachelor of Arts in Sociology
17	10	SKG222E0333	Abhinav Malik	Bachelor of Arts in Sociology
18	11	SKG222E0335	Mayank Kumar	Bachelor of Arts in Sociology
19	12	SKG222E0338	Vidhi Sharma	Bachelor of Arts in Sociology
20	1	S222F0001	Aakriti	Bachelor of Business Administration
21	2	S222F0002	Aakriti	Bachelor of Business Administration
22	3	S222F0003	Aaryav Negi	Bachelor of Business Administration
23	4	S222F0004	Abhinav	Bachelor of Business Administration
24	5	S222F0005	Ajay Raj Singh	Bachelor of Business Administration
25	6	S222F0006	Akshita Sharma	Bachelor of Business Administration
26	7	S222F0010	Ammar Ahmad	Bachelor of Business Administration
27	8	S222F0011	Anansh Verma	Bachelor of Business Administration
28	9	S222F0012	Anisha	Bachelor of Business Administration
29	10	S222F0016	Arnav Parikh	Bachelor of Business Administration
30	11	S222F0017	Arsam Siddiqui	Bachelor of Business Administration
31	12	S222F0018	Aryan Jha	Bachelor of Business Administration
32	13	S222F0019	Aryan Singh	Bachelor of Business Administration
33	14	S222F0020	Ashu Kumar	Bachelor of Business Administration
34	15	S222F0022	Ayuj Purohit	Bachelor of Business Administration
35	16	S222F0023	Ayush Kaushik	Bachelor of Business Administration
36	17	S222F0026	Jayani Kapoor	Bachelor of Business Administration
37	18	S222F0027	Jayant Aggarwal	Bachelor of Business Administration
38	19	S222F0029	Kapil Singh Bisht	Bachelor of Business Administration
39	20	S222F0030	Kaushal Sehrawat	Bachelor of Business Administration
40	21	S222F0031	Keshav Kumar	Bachelor of Business Administration
41	22	S222F0033	Lakshika Vohra	Bachelor of Business Administration
42	23	S222F0034	Lakshya Kaswan	Bachelor of Business Administration
43	24	S222F0036	Manav Banerjee	Bachelor of Business Administration
44	25	S222F0037	Mansha Longani	Bachelor of Business Administration
45	26	S222F0040	Naman Gupta	Bachelor of Business Administration
46	27	S222F0041	Nayan Kotnala	Bachelor of Business Administration
47	28	S222F0043	Pallavi Sharma	Bachelor of Business Administration
48	29	S222F0047	Prakhar Tomar	Bachelor of Business Administration
49	30	S222F0049	Prashant Kumar Pathak	Bachelor of Business Administration
50	31	S222F0050	Pratham Togra	Bachelor of Business Administration
51	32	S222F0052	Priyansh Chaudhary	Bachelor of Business Administration
52	33	S222F0053	Ritik Pant	Bachelor of Business Administration
53	34	S222F0054	Rohit Goyal	Bachelor of Business Administration
54	35	S222F0063	Tanishq Singhal	Bachelor of Business Administration
55	36	S222F0064	Tanya Tanwar	Bachelor of Business Administration
56	37	S222F0065	Tapasya	Bachelor of Business Administration
57	38	S222F0066	Vanshika	Bachelor of Business Administration
58	39	S222F0067	Vidisha Mendiratta	Bachelor of Business Administration
59	40	S222F0068	Yajur Krishan Talwar	Bachelor of Business Administration
60	41	S222F0069	Yakshat Jain	Bachelor of Business Administration
61	42	S222F0071	Yogita Sharma	Bachelor of Business Administration
62	43	S222F0074	Kanishk Bansawal	Bachelor of Business Administration
63	44	S222F0078	Bhawna	Bachelor of Business Administration
64	1	S233F0001	A Winson Thanrei	Master of Business Administration (MBA)
65	2	S233F0003	Amaan Badyari	Master of Business Administration (MBA)

Sub
21/11/25

(Dean (O) AES)

66	3	S233F0004	Amaan Khan	Master of Business Administration (MBA)
67	4	S233F0006	Anmol Kaur	Master of Business Administration (MBA)
68	5	S233F0007	Anshika	Master of Business Administration (MBA)
69	6	S233F0009	Dhruv Sharma	Master of Business Administration (MBA)
70	7	S233F0010	Eiksha Bisht	Master of Business Administration (MBA)
71	8	S233F0011	Farha Adil	Master of Business Administration (MBA)
72	9	S233F0012	Harshita Puneet	Master of Business Administration (MBA)
73	10	S233F0013	Jyoti Ojha	Master of Business Administration (MBA)
74	11	S233F0014	Kartik Kumar Khatana	Master of Business Administration (MBA)
75	12	S233F0015	Kaushal Kumar	Master of Business Administration (MBA)
76	13	S233F0016	Mandeep Singh	Master of Business Administration (MBA)
77	14	S233F0017	Mayank Tyagi	Master of Business Administration (MBA)
78	15	S233F0018	Mosozhini	Master of Business Administration (MBA)
79	16	S233F0019	Neeraj Gautam	Master of Business Administration (MBA)
80	17	S233F0020	Nivedita Singh	Master of Business Administration (MBA)
81	18	S233F0021	Pooja	Master of Business Administration (MBA)
82	19	S233F0022	Prashant Kumar	Master of Business Administration (MBA)
83	20	S233F0023	Prashant Pandey	Master of Business Administration (MBA)
84	21	S233F0024	Prateek	Master of Business Administration (MBA)
85	22	S233F0025	Ria Anand	Master of Business Administration (MBA)
86	23	S233F0027	Riya Rani	Master of Business Administration (MBA)
87	24	S233F0028	Ruchika Khandelwal	Master of Business Administration (MBA)
88	25	S233F0029	Rudrakshi Pal	Master of Business Administration (MBA)
89	26	S233F0030	Sachin Kumar	Master of Business Administration (MBA)
90	27	S233F0031	Seema Yadav	Master of Business Administration (MBA)
91	28	S233F0032	Shanu Yadav	Master of Business Administration (MBA)
92	29	S233F0033	Shivam Kumar	Master of Business Administration (MBA)
93	30	S233F0035	Shruti Joshi	Master of Business Administration (MBA)
94	31	S233F0037	Sneha James	Master of Business Administration (MBA)
95	32	S233F0038	Sourabh Kadyan	Master of Business Administration (MBA)
96	33	S233F0039	Sunny Gautam	Master of Business Administration (MBA)
97	34	S233F0040	Tanisha Chauhan	Master of Business Administration (MBA)
98	35	S233F0041	Tsewang Dolma	Master of Business Administration (MBA)
99	36	S233F0042	Tuba Iram	Master of Business Administration (MBA)
100	37	S233F0043	Vachewar Pooja Rani	Master of Business Administration (MBA)
101	38	S233F0045	Vikas Kumar Ray	Master of Business Administration (MBA)
102	39	S233F0046	Zoya Iqbal	Master of Business Administration (MBA)
103	1	S213ISD13	Tripti Varma	Master of Design in Social Design
104	2	S233ISD01	Ajay V S	Master of Design in Social Design
105	3	S233ISD03	Anushka Sree	Master of Design in Social Design
106	4	S233ISD04	Arjun S A	Master of Design in Social Design
107	5	S233ISD05	Arushi Taijan	Master of Design in Social Design
108	6	S233ISD06	Keerthana Lakshmi Sp	Master of Design in Social Design
109	7	S233ISD07	Manasvi Pritesh Shah	Master of Design in Social Design
110	8	S233ISD08	Nayanika Prasad	Master of Design in Social Design
111	9	S233ISD09	Neha Ann George	Master of Design in Social Design
112	10	S233ISD10	Nivedita Soun	Master of Design in Social Design
113	11	S233ISD11	Rashi Puri	Master of Design in Social Design
114	12	S233ISD13	Sreya Saraswatula	Master of Design in Social Design
115	13	S233ISD14	Srishti Jain	Master of Design in Social Design
116	14	S233ISD15	Vanshika Chauhan	Master of Design in Social Design
117	15	S233ISD16	Vishnu B	Master of Design in Social Design
118	1	S233HEC01	Aadhya Sharma	Master of Arts in Education (Early Childhood Care and Education)
119	2	S233HEC02	Anjali Godiyal	Master of Arts in Education (Early Childhood Care and Education)
120	3	S233HEC03	Atili T Aye	Master of Arts in Education (Early Childhood Care and Education)
121	4	S233HEC05	Harpriya Bhardwaj	Master of Arts in Education (Early Childhood Care and Education)
122	5	S233HEC07	Leivon Snowy	Master of Arts in Education (Early Childhood Care and Education)
123	6	S233HEC08	Mahima Tomar	Master of Arts in Education (Early Childhood Care and Education)
124	7	S233HEC09	Mohit Dahiya	Master of Arts in Education (Early Childhood Care and Education)

125	8	S233HEC10	Pallavi Mudgal	Master of Arts in Education (Early Childhood Care and Education)
126	9	S233HEC11	Parama Gupta	Master of Arts in Education (Early Childhood Care and Education)
127	10	S233HEC12	Priyaran Huidrom	Master of Arts in Education (Early Childhood Care and Education)
128	11	S233HEC13	Samrita Singh	Master of Arts in Education (Early Childhood Care and Education)
129	12	S233HEC14	Sangailiu Pr	Master of Arts in Education (Early Childhood Care and Education)
130	1	S233H0001	Aakansha Rawat	Master of Arts in Education
131	2	S233H0002	Aakash Singh	Master of Arts in Education
132	3	S233H0003	Aditi Gautam	Master of Arts in Education
133	4	S233H0004	Aditi Singh Rewala	Master of Arts in Education
134	5	S233H0005	Aditi Thakur	Master of Arts in Education
135	6	S233H0006	Aleena Mariam Bose	Master of Arts in Education
136	7	S233H0007	Amna Khan	Master of Arts in Education
137	8	S233H0008	Anjali Yadav	Master of Arts in Education
138	9	S233H0009	B Daniel Tao	Master of Arts in Education
139	10	S233H0010	Garima Dutta	Master of Arts in Education
140	11	S233H0011	Hiteshi Maini	Master of Arts in Education
141	12	S233H0012	Jincy Thampi	Master of Arts in Education
142	13	S233H0013	Jyotika Sharma	Master of Arts in Education
143	14	S233H0014	K Jeibila	Master of Arts in Education
144	15	S233H0015	Kashish Mehta	Master of Arts in Education
145	16	S233H0016	Margret Lhinghoikim Khongsa	Master of Arts in Education
146	17	S233H0017	Mazien Kamei	Master of Arts in Education
147	18	S233H0018	Monisha Kapil	Master of Arts in Education
148	19	S233H0019	Nemneihing Baite	Master of Arts in Education
149	20	S233H0020	Niharika Aggarwal	Master of Arts in Education
150	21	S233H0021	Parthakamal Sarma	Master of Arts in Education
151	22	S233H0022	Phashun Shimrah	Master of Arts in Education
152	23	S233H0023	Pooja	Master of Arts in Education
153	24	S233H0024	Prachi Pawal	Master of Arts in Education
154	25	S233H0025	Reshma Raju	Master of Arts in Education
155	26	S233H0026	Ruqaiya	Master of Arts in Education
156	27	S233H0027	Shagun Kunwar	Master of Arts in Education
157	28	S233H0028	Shawna Shaji	Master of Arts in Education
158	29	S233H0029	Shelly Yadav	Master of Arts in Education
159	30	S233H0030	Shilpi	Master of Arts in Education
160	31	S233H0031	Shivani Yadav	Master of Arts in Education
161	32	S233H0032	Shreya Gupta	Master of Arts in Education
162	33	S233H0034	Shubhya Praveen	Master of Arts in Education
163	34	S233H0035	Smriti Balyan	Master of Arts in Education
164	35	S233H0036	Sneha Mol Jacob	Master of Arts in Education
165	36	S233H0037	Sonali Rawat	Master of Arts in Education
166	37	S233H0039	Sourabh Singh	Master of Arts in Education
167	38	S233H0040	Vandana Bharti	Master of Arts in Education
168	39	S233H0041	Vanshika Anand	Master of Arts in Education
169	40	S233H0042	Vidhi Juneja	Master of Arts in Education
170	41	S233H0043	Yashica Handda	Master of Arts in Education
171	42	S233H0044	Yukti Goel	Master of Arts in Education
172	1	S233CGS02	Aasma Jahan	Master of Arts in Gender Studies
173	2	S233CGS03	Aastha Pachouri	Master of Arts in Gender Studies
174	3	S233CGS05	Anushka Tomar	Master of Arts in Gender Studies
175	4	S233CGS07	Ashley Philips	Master of Arts in Gender Studies
176	5	S233CGS08	Bhavya Besoya	Master of Arts in Gender Studies
177	6	S233CGS09	Bulbul	Master of Arts in Gender Studies
178	7	S233CGS10	Debika Chakravarty	Master of Arts in Gender Studies
179	8	S233CGS11	Divyaa Moharana	Master of Arts in Gender Studies
180	9	S233CGS13	Garima Joshi	Master of Arts in Gender Studies
181	10	S233CGS14	Garima Singh	Master of Arts in Gender Studies
182	11	S233CGS16	Himanshu	Master of Arts in Gender Studies
183	12	S233CGS17	Ishita Varma	Master of Arts in Gender Studies
184	13	S233CGS18	Kavya Verma	Master of Arts in Gender Studies
185	14	S233CGS19	Khushboo Dandona	Master of Arts in Gender Studies
186	15	S233CGS21	Mohana Saha	Master of Arts in Gender Studies
187	16	S233CGS22	Monpiyashi Jonak	Master of Arts in Gender Studies
188	17	S233CGS23	Muskan Bhardwaj	Master of Arts in Gender Studies

-3- 

189	18	S233CGS24	Muskan Jain	Master of Arts in Gender Studies
190	19	S233CGS26	Oindrila Ghosh	Master of Arts in Gender Studies
191	20	S233CGS28	Pragya Attree	Master of Arts in Gender Studies
192	21	S233CGS29	Prashanti Rai	Master of Arts in Gender Studies
193	22	S233CGS31	Pulakita Das	Master of Arts in Gender Studies
194	23	S233CGS33	Racquel Mariekh Stanislaus	Master of Arts in Gender Studies
195	24	S233CGS34	Rangita Das	Master of Arts in Gender Studies
196	25	S233CGS35	Sakshi Rai	Master of Arts in Gender Studies
197	26	S233CGS36	Samadrita Sarkar	Master of Arts in Gender Studies
198	27	S233CGS37	Sandipan Das	Master of Arts in Gender Studies
199	28	S233CGS38	Sanghmitra	Master of Arts in Gender Studies
200	29	S233CGS39	Satya Rajan	Master of Arts in Gender Studies
201	30	S233CGS40	Sehar Sabharwal	Master of Arts in Gender Studies
202	31	S233CGS42	Shriya Raina	Master of Arts in Gender Studies
203	32	S233CGS44	Upoma Ganguly	Master of Arts in Gender Studies
204	1	S233CPS01	Nivita Arora	Master of Arts in Psychology (Psychosocial Clinical Studies)
205	2	S233CPS02	A Soumya	Master of Arts in Psychology (Psychosocial Clinical Studies)
206	3	S233CPS04	Alankrita Kumar	Master of Arts in Psychology (Psychosocial Clinical Studies)
207	4	S233CPS05	Alisha Faruqui	Master of Arts in Psychology (Psychosocial Clinical Studies)
208	5	S233CPS06	Amishi Sota	Master of Arts in Psychology (Psychosocial Clinical Studies)
209	6	S233CPS07	Ananya Patel	Master of Arts in Psychology (Psychosocial Clinical Studies)
210	7	S233CPS08	Angelica A Bhaunra	Master of Arts in Psychology (Psychosocial Clinical Studies)
211	8	S233CPS09	Atishya Dhankar	Master of Arts in Psychology (Psychosocial Clinical Studies)
212	9	S233CPS10	Bhawna	Master of Arts in Psychology (Psychosocial Clinical Studies)
213	10	S233CPS11	Deepshikha Jena	Master of Arts in Psychology (Psychosocial Clinical Studies)
214	11	S233CPS12	Devanshi Dalal	Master of Arts in Psychology (Psychosocial Clinical Studies)
215	12	S233CPS13	Devanshi Gupta	Master of Arts in Psychology (Psychosocial Clinical Studies)
216	13	S233CPS14	Divya Shekhar	Master of Arts in Psychology (Psychosocial Clinical Studies)
217	14	S233CPS15	Garima Singh	Master of Arts in Psychology (Psychosocial Clinical Studies)
218	15	S233CPS19	Hrishabh	Master of Arts in Psychology (Psychosocial Clinical Studies)
219	16	S233CPS20	Imjunginla Longchar	Master of Arts in Psychology (Psychosocial Clinical Studies)
220	17	S233CPS21	Iqra	Master of Arts in Psychology (Psychosocial Clinical Studies)
221	18	S233CPS23	Kajal Dhillon	Master of Arts in Psychology (Psychosocial Clinical Studies)
222	19	S233CPS24	Kamayani Mahawar	Master of Arts in Psychology (Psychosocial Clinical Studies)
223	20	S233CPS25	Khyati Dubey	Master of Arts in Psychology (Psychosocial Clinical Studies)
224	21	S233CPS26	Kinjal Choudhary	Master of Arts in Psychology (Psychosocial Clinical Studies)
225	22	S233CPS27	Kiran Goswami	Master of Arts in Psychology (Psychosocial Clinical Studies)
226	23	S233CPS28	Leesha Falwaria	Master of Arts in Psychology (Psychosocial Clinical Studies)
227	24	S233CPS29	Mansi Gupta	Master of Arts in Psychology (Psychosocial Clinical Studies)
228	25	S233CPS30	Mantrana Hans	Master of Arts in Psychology (Psychosocial Clinical Studies)
229	26	S233CPS31	Mayurakshi Chaudhuri	Master of Arts in Psychology (Psychosocial Clinical Studies)
230	27	S233CPS33	Mukesh Kumar Patra	Master of Arts in Psychology (Psychosocial Clinical Studies)
231	28	S233CPS34	Nikita	Master of Arts in Psychology (Psychosocial Clinical Studies)
232	29	S233CPS35	Nisha Bhadouria	Master of Arts in Psychology (Psychosocial Clinical Studies)
233	30	S233CPS36	Parul Gupta	Master of Arts in Psychology (Psychosocial Clinical Studies)
234	31	S233CPS37	Pooja Jindal	Master of Arts in Psychology (Psychosocial Clinical Studies)
235	32	S233CPS38	Pragya Modi	Master of Arts in Psychology (Psychosocial Clinical Studies)
236	33	S233CPS39	Pratiti Choudhury	Master of Arts in Psychology (Psychosocial Clinical Studies)
237	34	S233CPS40	Rabia Sarwat	Master of Arts in Psychology (Psychosocial Clinical Studies)
238	35	S233CPS41	Ritika Raina	Master of Arts in Psychology (Psychosocial Clinical Studies)
239	36	S233CPS42	Ritobina Sinha	Master of Arts in Psychology (Psychosocial Clinical Studies)
240	37	S233CPS43	Riya Drall	Master of Arts in Psychology (Psychosocial Clinical Studies)
241	38	S233CPS44	Sanchita	Master of Arts in Psychology (Psychosocial Clinical Studies)
242	39	S233CPS45	Sanjana Abrol	Master of Arts in Psychology (Psychosocial Clinical Studies)
243	40	S233CPS46	Shardul Thapliyal	Master of Arts in Psychology (Psychosocial Clinical Studies)
244	41	S233CPS47	Shiuli Das	Master of Arts in Psychology (Psychosocial Clinical Studies)
245	42	S233CPS48	Shivani Tiwari	Master of Arts in Psychology (Psychosocial Clinical Studies)
246	43	S233CPS49	Shruti Garg	Master of Arts in Psychology (Psychosocial Clinical Studies)
247	44	S233CPS50	Shubham Roy	Master of Arts in Psychology (Psychosocial Clinical Studies)
248	45	S233CPS51	Simran Agrawal	Master of Arts in Psychology (Psychosocial Clinical Studies)
249	46	S233CPS52	Sonal Pal	Master of Arts in Psychology (Psychosocial Clinical Studies)
250	47	S233CPS53	Sudarshan Pandey	Master of Arts in Psychology (Psychosocial Clinical Studies)
251	48	S233CPS54	Sungjemmenla L Jamir	Master of Arts in Psychology (Psychosocial Clinical Studies)
252	49	S233CPS56	Tahriem Shibli	Master of Arts in Psychology (Psychosocial Clinical Studies)
253	50	S233CPS57	Tushita Karuna Chhetri	Master of Arts in Psychology (Psychosocial Clinical Studies)
254	51	S233CPS58	Upasha Das	Master of Arts in Psychology (Psychosocial Clinical Studies)

255	1	SKP202K0002	Abhishek Kumar	Bachelor of Arts in Law and Politics
256	2	SKP202K0007	Aryan Singh Antil	Bachelor of Arts in Law and Politics
257	3	SKP202K0030	Rahul Gupta	Bachelor of Arts in Law and Politics
258	4	SKP212K0008	Amandeep Singh	Bachelor of Arts in Law and Politics
259	5	SKP212K0047	Sanio Chalai	Bachelor of Arts in Law and Politics
260	6	SKP222K0002	Anisha	Bachelor of Arts in Law and Politics
261	7	SKP222K0003	Battula Vikas	Bachelor of Arts in Law and Politics
262	8	SKP222K0005	Divya Sharma	Bachelor of Arts in Law and Politics
263	9	SKP222K0009	Gyan Dev	Bachelor of Arts in Law and Politics
264	10	SKP222K0011	Kamble Sushant Nandkumar	Bachelor of Arts in Law and Politics
265	11	SKP222K0013	Khushi Mishra	Bachelor of Arts in Law and Politics
266	12	SKP222K0014	Kunal Gupta	Bachelor of Arts in Law and Politics
267	13	SKP222K0015	Mahi Awasthi	Bachelor of Arts in Law and Politics
268	14	SKP222K0016	Naira	Bachelor of Arts in Law and Politics
269	15	SKP222K0018	Om Manglam	Bachelor of Arts in Law and Politics
270	16	SKP222K0019	Panya Jain	Bachelor of Arts in Law and Politics
271	17	SKP222K0024	Pritee Karmakar	Bachelor of Arts in Law and Politics
272	18	SKP222K0025	Rikesh Kumar	Bachelor of Arts in Law and Politics
273	19	SKP222K0026	Sahil Verma	Bachelor of Arts in Law and Politics
274	20	SKP222K0028	Saksham Saini	Bachelor of Arts in Law and Politics
275	21	SKP222K0029	Sanya Rana	Bachelor of Arts in Law and Politics
276	22	SKP222K0030	Sejal Sharma	Bachelor of Arts in Law and Politics
277	23	SKP222K0034	Simran Maurya	Bachelor of Arts in Law and Politics
278	24	SKP222K0035	Sudiksha Mishra	Bachelor of Arts in Law and Politics
279	25	SKP222K0037	Sumir Wadhwa	Bachelor of Arts in Law and Politics
280	26	SKP222K0039	Sumit Mishra	Bachelor of Arts in Law and Politics
281	27	SKP222K0040	Ujjwal Verma	Bachelor of Arts in Law and Politics
282	28	SKP222K0041	Utkarsh Kumar	Bachelor of Arts in Law and Politics
283	29	SKP222K0042	Vaishnavi Rawat	Bachelor of Arts in Law and Politics
284	30	SKP222K0043	Vallepu Navya Sri	Bachelor of Arts in Law and Politics
285	31	SKP222K0045	Yash Kumar	Bachelor of Arts in Law and Politics
286	32	SKP222K0046	Yogesh	Bachelor of Arts in Law and Politics
287	33	SKP222K0131	Anushka Pandey	Bachelor of Arts in Law and Politics
288	34	SKP222K0133	Ritika Sinha	Bachelor of Arts in Law and Politics
289	35	SKP222K0137	Zehra Fatima	Bachelor of Arts in Law and Politics
290	36	SKP222K0139	Neeraj Negi	Bachelor of Arts in Law and Politics
291	37	SKP222K0141	Karuna	Bachelor of Arts in Law and Politics
292	1	S233KCR05	Alanna Verma	Master of Arts in Criminology
293	2	S233KCR06	Anshul Kaushik	Master of Arts in Criminology
294	3	S233KCR07	Anusha Pal	Master of Arts in Criminology
295	4	S233KCR14	Khushi Sethi	Master of Arts in Criminology
296	5	S233KCR18	Prakriti Suman	Master of Arts in Criminology
297	6	S233KCR23	Somendra Shukla	Master of Arts in Criminology
298	7	S233KCR25	Sristi Dey	Master of Arts in Criminology
299	8	S233KCR28	Vipasana Kaul	Master of Arts in Criminology
300	1	S223KLP30	Hema	Postgraduate Diploma in Law, Politics and Society
301	1	SKG212L0308	Mukesh	Bachelor of Arts (Honours) in Hindi
302	2	SKG222E0276	Khushi Singh	Bachelor of Arts in Hindi
303	3	SKG222E0277	Komal	Bachelor of Arts in Hindi
304	4	SKG222E0284	Priyanshu Singh	Bachelor of Arts in Hindi
305	5	SKG222E0286	Rinku Yadav	Bachelor of Arts in Hindi
306	1	S233LHI03	Abhishek	Master of Arts in Hindi
307	2	S233LHI04	Aditi Bharadwaj	Master of Arts in Hindi
308	3	S233LHI05	Akhilesh Kumar	Master of Arts in Hindi
309	4	S233LHI06	Ankit Kumar Karna	Master of Arts in Hindi
310	5	S233LHI07	Anupriya Tiwari	Master of Arts in Hindi
311	6	S233LHI08	Anushka Srivastava	Master of Arts in Hindi
312	7	S233LHI09	Bhanu Priya	Master of Arts in Hindi
313	8	S233LHI10	Deepa	Master of Arts in Hindi
314	9	S233LHI11	Deepali	Master of Arts in Hindi
315	10	S233LHI13	Gunjan	Master of Arts in Hindi
316	11	S233LHI14	Harsh	Master of Arts in Hindi
317	12	S233LHI15	Jyoti	Master of Arts in Hindi
318	13	S233LHI16	Kanishka Sharma	Master of Arts in Hindi
319	14	S233LHI17	Khushi	Master of Arts in Hindi
320	15	S233LHI19	Komal Katiyar	Master of Arts in Hindi

321	16	S233LH120	Sakshi Kumari	Master of Arts in Hindi
322	17	S233LH122	Manju	Master of Arts in Hindi
323	18	S233LH123	Manju Kumari	Master of Arts in Hindi
324	19	S233LH124	Midhuna P	Master of Arts in Hindi
325	20	S233LH127	Pratibha Kumari	Master of Arts in Hindi
326	21	S233LH130	Shivangi	Master of Arts in Hindi
327	22	S233LH131	Shivendra Kumar	Master of Arts in Hindi
328	23	S233LH132	Sona Dwivedi	Master of Arts in Hindi
329	24	S233LH133	Suraj Kumar	Master of Arts in Hindi
330	25	S233LH135	Vishal Singh	Master of Arts in Hindi
331	1	S233LCL02	Anushka Pragma	Master of Arts in Comparative Literature
332	2	S233LCL04	Asim Mudgal	Master of Arts in Comparative Literature
333	3	S233LCL05	Atif Mohammad Tak	Master of Arts in Comparative Literature
334	4	S233LCL07	Chetali Mittal	Master of Arts in Comparative Literature
335	5	S233LCL09	Deepanshi Parmar	Master of Arts in Comparative Literature
336	6	S233LCL11	Divyanshi Dash	Master of Arts in Comparative Literature
337	7	S233LCL13	Jacob Ago	Master of Arts in Comparative Literature
338	8	S233LCL15	Jagriti	Master of Arts in Comparative Literature
339	9	S233LCL17	Khushi Rana	Master of Arts in Comparative Literature
340	10	S233LCL21	Matilda Panmei	Master of Arts in Comparative Literature
341	11	S233LCL24	Puja Doloi	Master of Arts in Comparative Literature
342	12	S233LCL26	Ramchanwon Gachui	Master of Arts in Comparative Literature
343	13	S233LCL27	Rushali Gupta	Master of Arts in Comparative Literature
344	14	S233LCL29	Shareena Ahmed	Master of Arts in Comparative Literature
345	15	S233LCL33	Sumana Sucharita	Master of Arts in Comparative Literature
346	16	S233LCL36	Vasudha Sharma	Master of Arts in Comparative Literature
347	17	S233LCL37	Venuka Singh	Master of Arts in Comparative Literature
348	18	S233LCL38	Yashika Prabhakar	Master of Arts in Comparative Literature
349	19	S233LCL40	Zenevi Romawii	Master of Arts in Comparative Literature
350	1	S233MPH20	Swati Verma	Master of Public Health
351	2	S233MPH01	Abhishek	Master of Public Health
352	3	S233MPH03	Adyasa Pal	Master of Public Health
353	4	S233MPH04	Alen Baby	Master of Public Health
354	5	S233MPH05	Anshul Chamoli	Master of Public Health
355	6	S233MPH07	Bhawna Mishra	Master of Public Health
356	7	S233MPH09	Dilpreet Singh	Master of Public Health
357	8	S233MPH10	Falita Chowdhary	Master of Public Health
358	9	S233MPH11	Gunjan Mittal	Master of Public Health
359	10	S233MPH12	Gyamar Pakchi	Master of Public Health
360	11	S233MPH13	Himanshu Kulkarni	Master of Public Health
361	12	S233MPH14	Janvi Bassan	Master of Public Health
362	13	S233MPH15	Kanishka	Master of Public Health
363	14	S233MPH17	Komal Rapra	Master of Public Health
364	15	S233MPH18	May Barani Aung	Master of Public Health
365	16	S233MPH19	Mid Shamim Siddiqui	Master of Public Health
366	17	S233MPH20	Megha Gupta	Master of Public Health
367	18	S233MPH21	Merin C Joy	Master of Public Health
368	19	S233MPH22	Monal Kashyap	Master of Public Health
369	20	S233MPH24	Neeraj	Master of Public Health
370	21	S233MPH27	Prakriti	Master of Public Health
371	22	S233MPH28	Prema Kurrey	Master of Public Health
372	23	S233MPH30	Salman Saleem	Master of Public Health
373	24	S233MPH32	Talib Hussain	Master of Public Health
374	25	S233MPH33	Tapasya	Master of Public Health
375	26	S233MPH34	Tenzin Zompa Bhutia	Master of Public Health
376	27	S233MPH35	Vidushi	Master of Public Health
377	28	S233MPH38	Yash Kumar Singh	Master of Public Health
378	1	SKP222J0001	Aarushi Pokhriyal	Bachelor of Vocation in Accounting & Finance
379	2	SKP222J0003	Aditi Thakur	Bachelor of Vocation in Accounting & Finance
380	3	SKP222J0004	Akash Sharma	Bachelor of Vocation in Accounting & Finance
381	4	SKP222J0006	Aryan Singh	Bachelor of Vocation in Accounting & Finance
382	5	SKP222J0007	Bhanu Chauhan	Bachelor of Vocation in Accounting & Finance
383	6	SKP222J0008	Dweep Bansal	Bachelor of Vocation in Accounting & Finance
384	7	SKP222J0009	Harsh	Bachelor of Vocation in Accounting & Finance
385	8	SKP222J0011	Harsh Vardhan Sharma	Bachelor of Vocation in Accounting & Finance
386	9	SKP222J0012	Harshil Mathur	Bachelor of Vocation in Accounting & Finance

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387	10	SKP222J0014	Isha	Bachelor of Vocation in Accounting & Finance
388	11	SKP222J0015	Komal Kumari	Bachelor of Vocation in Accounting & Finance
389	12	SKP222J0016	Lakshit Kishore	Bachelor of Vocation in Accounting & Finance
390	13	SKP222J0017	Malavi Shiva	Bachelor of Vocation in Accounting & Finance
391	14	SKP222J0019	Pankaj Rajak	Bachelor of Vocation in Accounting & Finance
392	15	SKP222J0020	Parth Rana	Bachelor of Vocation in Accounting & Finance
393	16	SKP222J0021	Raghav Jain	Bachelor of Vocation in Accounting & Finance
394	17	SKP222J0022	Raghav Sarin	Bachelor of Vocation in Accounting & Finance
395	18	SKP222J0023	Rehana Anjum	Bachelor of Vocation in Accounting & Finance
396	19	SKP222J0024	Ridhima Lamba	Bachelor of Vocation in Accounting & Finance
397	20	SKP222J0025	Rishi	Bachelor of Vocation in Accounting & Finance
398	21	SKP222J0026	Rohit Kumar	Bachelor of Vocation in Accounting & Finance
399	22	SKP222J0027	Satvik Sharma	Bachelor of Vocation in Accounting & Finance
400	23	SKP222J0028	Satyam Upadhyay	Bachelor of Vocation in Accounting & Finance
401	24	SKP222J0029	Tisha Makhija	Bachelor of Vocation in Accounting & Finance
402	25	SKP222J0080	Khushi	Bachelor of Vocation in Accounting & Finance
403	26	SKP222J0081	Md Aikahaf	Bachelor of Vocation in Accounting & Finance
404	27	SKP222J0083	Dhananjai Ahluwalia	Bachelor of Vocation in Accounting & Finance
405	28	SKP222J0084	Divya Joshi	Bachelor of Vocation in Accounting & Finance
406	29	SKP222J0085	Deepanshu	Bachelor of Vocation in Accounting & Finance
407	30	SKP222J0086	K D S R Naidu	Bachelor of Vocation in Accounting & Finance
408	1	SKP202J0026	Aryan Arora	Bachelor of Vocation in Early Childhood Centre Management and Entrepreneurship
409	2	SKP222J0033	Hritika Singh	Bachelor of Vocation in Early Childhood Centre Management and Entrepreneurship
410	3	SKP222J0035	Sanskriti Bhardwaj	Bachelor of Vocation in Early Childhood Centre Management and Entrepreneurship
411	4	SKP222J0037	Tanu Singh	Bachelor of Vocation in Early Childhood Centre Management and Entrepreneurship
412	5	SKP222J0090	Rajiv Singh Mahar	Bachelor of Vocation in Early Childhood Centre Management and Entrepreneurship
413	1	SKP202J0047	Pranay Kansil	Bachelor of Vocation in Retail Management
414	2	SKP212J0059	Khushi	Bachelor of Vocation in Retail Management
415	3	SKP212J0065	Rishabh Mahajan	Bachelor of Vocation in Retail Management
416	4	SKP222J0040	Deepanshu	Bachelor of Vocation in Retail Management
417	5	SKP222J0046	Kushagra Singh	Bachelor of Vocation in Retail Management
418	6	SKP222J0048	Mahika Roy	Bachelor of Vocation in Retail Management
419	7	SKP222J0050	Manisha Joshi	Bachelor of Vocation in Retail Management
420	8	SKP222J0051	Raghav Kundral	Bachelor of Vocation in Retail Management
421	9	SKP222J0054	Suhani Mehra	Bachelor of Vocation in Retail Management
422	10	SKP222J0055	Ursheita Singh	Bachelor of Vocation in Retail Management
423	11	SKP222J0057	Yash Grewal	Bachelor of Vocation in Retail Management
424	12	SKP222J0095	Gautam Saini	Bachelor of Vocation in Retail Management
425	13	SKP222J0097	Karan Vats	Bachelor of Vocation in Retail Management
426	1	SKP222J0058	Adhiraj Singh Jaswal	Bachelor of Vocation in Tourism and Hospitality
427	2	SKP222J0059	Aditya Kumar	Bachelor of Vocation in Tourism and Hospitality
428	3	SKP222J0060	Aditya Syal	Bachelor of Vocation in Tourism and Hospitality
429	4	SKP222J0062	Deepjot Singh Bansal	Bachelor of Vocation in Tourism and Hospitality
430	5	SKP222J0063	Ekta	Bachelor of Vocation in Tourism and Hospitality
431	6	SKP222J0069	Mimansa Das	Bachelor of Vocation in Tourism and Hospitality
432	7	SKP222J0071	Mohit	Bachelor of Vocation in Tourism and Hospitality
433	8	SKP222J0078	Tania Sharma	Bachelor of Vocation in Tourism and Hospitality
434	9	SKP222J0101	Stanzin Lamo	Bachelor of Vocation in Tourism and Hospitality
435	10	SKP222J0102	Ayesha Asif	Bachelor of Vocation in Tourism and Hospitality
436	1	S233JTH01	Gitansh Nagpal	Master of Vocation in Tourism and Hospitality
437	2	S233JTH02	Ipshita Bhattacharyya	Master of Vocation in Tourism and Hospitality
438	3	S233JTH03	Jaskaran Singh	Master of Vocation in Tourism and Hospitality
439	4	S233JTH05	Mausmi Mibang	Master of Vocation in Tourism and Hospitality
440	5	S233JTH06	Nilesh Asthana	Master of Vocation in Tourism and Hospitality
441	6	S233JTH08	Shamlee Borchetia	Master of Vocation in Tourism and Hospitality
442	7	S233JTH09	Sweta	Master of Vocation in Tourism and Hospitality
443	1	S233PAH01	Aahee Sapru	Master of Arts in Archaeology and Heritage Management
444	2	S233PAH02	Aditi Bajpal	Master of Arts in Archaeology and Heritage Management
445	3	S233PAH03	Aditi Sharma	Master of Arts in Archaeology and Heritage Management
446	4	S233PAH04	Arman Pathak	Master of Arts in Archaeology and Heritage Management
447	5	S233PAH05	Ashita Baksi	Master of Arts in Archaeology and Heritage Management

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448	6	S233PAH06	Beenu Maurya	Master of Arts in Archaeology and Heritage Management
449	7	S233PAH07	Gayatri Suryamani Gupta	Master of Arts in Archaeology and Heritage Management
450	8	S233PAH08	Harsh Choudhary	Master of Arts in Archaeology and Heritage Management
451	9	S233PAH09	Himanshi Sharma	Master of Arts in Archaeology and Heritage Management
452	10	S233PAH10	Indrajeet Kumar Sharma	Master of Arts in Archaeology and Heritage Management
453	11	S233PAH11	Katta Nikhil	Master of Arts in Archaeology and Heritage Management
454	12	S233PAH12	Mamta	Master of Arts in Archaeology and Heritage Management
455	13	S233PAH13	Nandini Kansal	Master of Arts in Archaeology and Heritage Management
456	14	S233PAH14	Nishant Kumar Meena	Master of Arts in Archaeology and Heritage Management
457	15	S233PAH15	Paphro Patricia Kayina	Master of Arts in Archaeology and Heritage Management
458	16	S233PAH16	Poonam Verma	Master of Arts in Archaeology and Heritage Management
459	17	S233PAH17	Priyanka Behera	Master of Arts in Archaeology and Heritage Management
460	18	S233PAH19	Reetika Rai	Master of Arts in Archaeology and Heritage Management
461	19	S233PAH20	Sambuddha Banerjee	Master of Arts in Archaeology and Heritage Management
462	20	S233PAH21	Shreehita Singh	Master of Arts in Archaeology and Heritage Management
463	21	S233PAH22	Snehal Sharma	Master of Arts in Archaeology and Heritage Management
464	22	S233PAH23	Suhasini Iyer	Master of Arts in Archaeology and Heritage Management
465	23	S233PAH25	Taruuna Qasba	Master of Arts in Archaeology and Heritage Management
466	24	S233PAH27	Vidhata Bisht	Master of Arts in Archaeology and Heritage Management
467	1	S233PCP01	Aarushi Tripathi	Master of Arts in Conservation, Preservation and Heritage Management
468	2	S233PCP02	Anushka Joshi	Master of Arts in Conservation, Preservation and Heritage Management
469	3	S233PCP03	Arushi Pandey	Master of Arts in Conservation, Preservation and Heritage Management
470	4	S233PCP04	Harshita Shakya	Master of Arts in Conservation, Preservation and Heritage Management
471	5	S233PCP05	Liz Mariya Antony	Master of Arts in Conservation, Preservation and Heritage Management
472	6	S233PCP06	Muktkeshi Mittal	Master of Arts in Conservation, Preservation and Heritage Management
473	7	S233PCP07	Prachi Sharma	Master of Arts in Conservation, Preservation and Heritage Management
474	8	S233PCP08	Rachna	Master of Arts in Conservation, Preservation and Heritage Management
475	9	S233PCP09	Ramrattan Tuli	Master of Arts in Conservation, Preservation and Heritage Management
476	10	S233PCP10	Rehan	Master of Arts in Conservation, Preservation and Heritage Management
477	11	S233PCP11	Shreyashi Dhar	Master of Arts in Conservation, Preservation and Heritage Management
478	12	S233PCP12	Simran Biswal	Master of Arts in Conservation, Preservation and Heritage Management
479	13	S233PCP14	Stanzin Youdon	Master of Arts in Conservation, Preservation and Heritage Management
480	14	S233PCP15	Tanmoy Deka	Master of Arts in Conservation, Preservation and Heritage Management
481	15	S233PCP16	Unnati	Master of Arts in Conservation, Preservation and Heritage Management
482	1	SKG222E0133	Abhishek	Master of Arts in Conservation, Preservation and Heritage Management
483	2	SKG222E0134	Akshay Chauhan	Bachelor of Arts in Political Science
484	3	SKG222E0142	Dashrath Singh Rajpurohit	Bachelor of Arts in Political Science
485	4	SKG222E0153	Mad Salik	Bachelor of Arts in Political Science
486	5	SKG222E0156	Neha Verma	Bachelor of Arts in Political Science
487	6	SKG222E0158	Pratham	Bachelor of Arts in Political Science
488	7	SKG222E0162	Shaik Karimulla	Bachelor of Arts in Political Science
489	8	SKG222E0165	Tanmay Singh	Bachelor of Arts in Political Science
490	9	SKG222E0167	Trilok Chand Meena	Bachelor of Arts in Political Science
491	1	S233DEC42	Thanglenmang Haokip	Master of Arts in Economics
492	2	S233DEC01	Aashish Dhiman	Master of Arts in Economics
493	3	S233DEC02	Adharsh Prakash	Master of Arts in Economics
494	4	S233DEC05	Anoushka	Master of Arts in Economics
495	5	S233DEC06	Anushree Phukan	Master of Arts in Economics
496	6	S233DEC07	Aparna Singh	Master of Arts in Economics
497	7	S233DEC08	Arsha T S	Master of Arts in Economics
498	8	S233DEC09	Divya Bhalla	Master of Arts in Economics
499	9	S233DEC12	Ishika Singh	Master of Arts in Economics
500	10	S233DEC13	Ishu Deshwal	Master of Arts in Economics
501	11	S233DEC14	Japneet Kaur	Master of Arts in Economics
502	12	S233DEC15	Kartik	Master of Arts in Economics
503	13	S233DEC16	Kiran Gupta	Master of Arts in Economics
504	14	S233DEC17	Kochale Gauri Kalidas	Master of Arts in Economics
505	15	S233DEC20	Mahat Kaur Romana	Master of Arts in Economics
506	16	S233DEC21	Mallika Bhojak	Master of Arts in Economics
507	17	S233DEC22	Manika	Master of Arts in Economics
508	18	S233DEC27	Naman Kumar Srivastava	Master of Arts in Economics
509	19	S233DEC31	Purnima Choudhary	Master of Arts in Economics
510	20	S233DEC32	Rahul Malik	Master of Arts in Economics
511	21	S233DEC33	Rashi Goel	Master of Arts in Economics
512	22	S233DEC34	Rekha Rawat	Master of Arts in Economics
513	23	S233DEC37	Shivam	Master of Arts in Economics

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514	24	S233DEC38	Shivang Shukla	Master of Arts in Economics
515	25	S233DEC39	Shivani	Master of Arts in Economics
516	26	S233DEC40	Shivanjay Mishra	Master of Arts in Economics
517	27	S233DEC42	Shubhashree Rana	Master of Arts in Economics
518	28	S233DEC44	Sneh Bedi	Master of Arts in Economics
519	29	S233DEC47	Tamanna	Master of Arts in Economics
520	30	S233DEC50	Vanlalhraizela	Master of Arts in Economics
521	31	S233DEC51	Varsha	Master of Arts in Economics
522	1	S233DSC01	Aditi	Master of Arts in Sociology
523	2	S233DSC02	Ananya Das	Master of Arts in Sociology
524	3	S233DSC03	Ankita Bhattacharjee	Master of Arts in Sociology
525	4	S233DSC04	Ansh Sharma	Master of Arts in Sociology
526	5	S233DSC05	Antara Banerjee	Master of Arts in Sociology
527	6	S233DSC06	Anupa Paulchaudhuri	Master of Arts in Sociology
528	7	S233DSC08	Asawari Chaturvedi	Master of Arts in Sociology
529	8	S233DSC10	Ayushi Kaushik	Master of Arts in Sociology
530	9	S233DSC11	Chelsi Phurailatpam	Master of Arts in Sociology
531	10	S233DSC12	Debarati Mitra	Master of Arts in Sociology
532	11	S233DSC13	Deepti	Master of Arts in Sociology
533	12	S233DSC14	Divyanjali Bijalwan	Master of Arts in Sociology
534	13	S233DSC15	Divyansh Singh	Master of Arts in Sociology
535	14	S233DSC16	Hemakshi Misra	Master of Arts in Sociology
536	15	S233DSC17	Himanshi Mehra	Master of Arts in Sociology
537	16	S233DSC18	Jaya Nigam	Master of Arts in Sociology
538	17	S233DSC19	Karishma Goswami	Master of Arts in Sociology
539	18	S233DSC20	Lekshmi Nair G S	Master of Arts in Sociology
540	19	S233DSC22	Malvika Singh	Master of Arts in Sociology
541	20	S233DSC24	Manisha Dash	Master of Arts in Sociology
542	21	S233DSC25	Manshi Singh	Master of Arts in Sociology
543	22	S233DSC27	Prachi Roy	Master of Arts in Sociology
544	23	S233DSC28	Prakriti Kandwal	Master of Arts in Sociology
545	24	S233DSC29	Raunak Kannoja	Master of Arts in Sociology
546	25	S233DSC30	Rekha Kumari	Master of Arts in Sociology
547	26	S233DSC31	Riya	Master of Arts in Sociology
548	27	S233DSC32	Rohan Baldodia	Master of Arts in Sociology
549	28	S233DSC33	Sitanshu Singh	Master of Arts in Sociology
550	29	S233DSC34	Shambhavi Singh	Master of Arts in Sociology
551	30	S233DSC35	Shreyanshi Narain Singh	Master of Arts in Sociology
552	31	S233DSC37	Smriti Umrao	Master of Arts in Sociology
553	32	S233DSC38	Srishti Gulati	Master of Arts in Sociology
554	33	S233DSC39	Surya Barathi K P	Master of Arts in Sociology
555	34	S233DSC41	Tiya	Master of Arts in Sociology
556	35	S233DSC43	Vaibhav Narayan Singh	Master of Arts in Sociology
557	36	S233DSC45	Vishwas Kishore Rathore	Master of Arts in Sociology
558	37	S233DSC46	Vivek Sharma	Master of Arts in Sociology
559	38	S233DSC47	Vyoma S Reddy Patel	Master of Arts in Sociology
560	1	S223DHS16	Imsha Areeb	Master of Arts in History
561	2	S233DHS01	Aastha Mehra	Master of Arts in History
562	3	S233DHS02	Advaita Verma	Master of Arts in History
563	4	S233DHS03	Afia Malik	Master of Arts in History
564	5	S233DHS08	Aviral Jain	Master of Arts in History
565	6	S233DHS09	Ayush Singh	Master of Arts in History
566	7	S233DHS10	D Sahana	Master of Arts in History
567	8	S233DHS11	Deepika	Master of Arts in History
568	9	S233DHS13	Dhananjay Saini	Master of Arts in History
569	10	S233DHS15	Gurman Kaur	Master of Arts in History
570	11	S233DHS16	Harshit Singh	Master of Arts in History
571	12	S233DHS17	Harshita Singh	Master of Arts in History
572	13	S233DHS22	Lakshita Harjai	Master of Arts in History
573	14	S233DHS23	Leepakshi Ameta	Master of Arts in History
574	15	S233DHS24	Love Mann	Master of Arts in History
575	16	S233DHS27	Neetika Sisodia	Master of Arts in History
576	17	S233DHS29	Parul	Master of Arts in History
577	18	S233DHS34	Riddhi Singh	Master of Arts in History
578	19	S233DHS35	Riya	Master of Arts in History
579	20	S233DHS38	Russi	Master of Arts in History

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580	21	S233DHS37	Saumya Maurya	Master of Arts In History
581	22	S233DHS42	Shreyasi Chauhan	Master of Arts In History
582	23	S233DHS43	Shruti Sharma	Master of Arts In History
583	24	S233DHS45	Sneha Ahlawat	Master of Arts In History
584	25	S233DHS47	Tanu	Master of Arts In History
585	26	S233DHS48	Vaishnavi Singh	Master of Arts In History
586	27	S233DHS49	Vanshika Kabra	Master of Arts In History
587	28	S233DHS50	Yashvardhan Singh	Master of Arts in Development Studies
588	1	S233A0001	Abhinav Bhatia	Master of Arts in Development Studies
589	2	S233A0002	Agnibha Saha	Master of Arts in Development Studies
590	3	S233A0003	Aishani Majumdar	Master of Arts in Development Studies
591	4	S233A0004	Aman	Master of Arts in Development Studies
592	5	S233A0005	Anishka Shrivastava	Master of Arts in Development Studies
593	6	S233A0006	Annu	Master of Arts in Development Studies
594	7	S233A0007	Arushi Rana	Master of Arts in Development Studies
595	8	S233A0008	Aryamann	Master of Arts in Development Studies
596	9	S233A0010	Ayushi Satrawal	Master of Arts in Development Studies
597	10	S233A0011	Bahniskha Das	Master of Arts in Development Studies
598	11	S233A0012	Bhargavi Vyas	Master of Arts in Development Studies
599	12	S233A0013	Choveinai Manah	Master of Arts in Development Studies
600	13	S233A0014	Crasto Anicce William	Master of Arts in Development Studies
601	14	S233A0015	Dyuti Kakati	Master of Arts in Development Studies
602	15	S233A0016	Gabriel Chakpram	Master of Arts in Development Studies
603	16	S233A0017	Himanshi Bansal	Master of Arts in Development Studies
604	17	S233A0018	Janisha Dubey	Master of Arts in Development Studies
605	18	S233A0019	Jasdeep Singh Mandhiratta	Master of Arts in Development Studies
606	19	S233A0020	Jigisha Sharma	Master of Arts in Development Studies
607	20	S233A0021	Kajal Kumari	Master of Arts in Development Studies
608	21	S233A0023	Karandeep Pupneja	Master of Arts in Development Studies
609	22	S233A0025	Khatravath Maruthi Srinivasa K	Master of Arts in Development Studies
610	23	S233A0026	Lopamudra Kashyap	Master of Arts in Development Studies
611	24	S233A0027	Mahima Bareja	Master of Arts in Development Studies
612	25	S233A0028	Mallica Patel	Master of Arts in Development Studies
613	26	S233A0029	Mayank Kumar	Master of Arts in Development Studies
614	27	S233A0031	Nagarkar Aniket Avinash	Master of Arts in Development Studies
615	28	S233A0032	Nidhi Yadav	Master of Arts in Development Studies
616	29	S233A0033	Niranjana Krishna Kumar	Master of Arts in Development Studies
617	30	S233A0034	Omkar Minz	Master of Arts in Development Studies
618	31	S233A0036	Prachi	Master of Arts in Development Studies
619	32	S233A0037	Pranjal Bhalla	Master of Arts in Development Studies
620	33	S233A0038	Prashant Kumar	Master of Arts in Development Studies
621	34	S233A0040	Priyanshi Sharma	Master of Arts in Development Studies
622	35	S233A0042	Rhea Khakhary	Master of Arts in Development Studies
623	36	S233A0043	Sandhya Etikala	Master of Arts in Development Studies
624	37	S233A0044	Sasha Ranjan	Master of Arts in Development Studies
625	38	S233A0047	Sumukh Kaushik	Master of Arts in Development Studies
626	39	S233A0049	Umang Dhama	Master of Arts in Development Studies
627	1	SKP202M0088	Abhay	Bachelor of Arts in Social Sciences & Humanities
628	2	SKP202M0105	Kritika Nirwan	Bachelor of Arts in Social Sciences & Humanities
629	3	SKP212M0116	Anuj Vats	Bachelor of Arts in Social Sciences & Humanities
630	4	SKP212M0122	Bharti	Bachelor of Arts in Social Sciences & Humanities
631	5	SKP212M0131	Kamal Sunar	Bachelor of Arts in Social Sciences & Humanities
632	6	SKP212M0136	Neeraj Mehra	Bachelor of Arts in Social Sciences & Humanities
633	7	SKP212M0138	Obeto S Yephthomi	Bachelor of Arts in Social Sciences & Humanities
634	8	SKP212M0141	Param Vansh	Bachelor of Arts in Social Sciences & Humanities
635	9	SKP212M0159	Vaibhav Vats	Bachelor of Arts in Social Sciences & Humanities
636	10	SKP222M0083	Akshat Bhargava	Bachelor of Arts in Social Sciences
637	11	SKP222M0084	Anuj Kumar	Bachelor of Arts in Social Sciences
638	12	SKP222M0085	Arunodaya Pratap Singh	Bachelor of Arts in Social Sciences
639	13	SKP222M0086	Bablu Kumar	Bachelor of Arts in Social Sciences
640	14	SKP222M0088	Divyansh Kashyap	Bachelor of Arts in Social Sciences
641	15	SKP222M0089	Hamda Khatoon	Bachelor of Arts in Social Sciences
642	16	SKP222M0091	Hrithik Raj Singh	Bachelor of Arts in Social Sciences
643	17	SKP222M0093	Jayanto Mitra	Bachelor of Arts in Social Sciences
644	18	SKP222M0094	Kanishka	Bachelor of Arts in Social Sciences
645	19	SKP222M0095	Kritika Sharma	Bachelor of Arts in Social Sciences

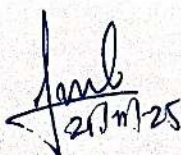
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646	20	SKP222M0098	Manisha Baghel	Bachelor of Arts in Social Sciences
647	21	SKP222M0099	Manvi Kocher	Bachelor of Arts in Social Sciences
648	22	SKP222M0103	Saiyed Ishfaq	Bachelor of Arts in Social Sciences
649	23	SKP222M0105	Shambhavi Vidya	Bachelor of Arts in Social Sciences
650	24	SKP222M0106	Shivam	Bachelor of Arts in Social Sciences
651	25	SKP222M0107	Shubh Bansal	Bachelor of Arts in Social Sciences
652	26	SKP222M0110	Smriti Jamwal	Bachelor of Arts in Social Sciences
653	27	SKP222M0111	Sneha	Bachelor of Arts in Social Sciences
654	28	SKP222M0112	Sneha Kashyap	Bachelor of Arts in Social Sciences
655	29	SKP222M0113	Sonali	Bachelor of Arts in Social Sciences
656	30	SKP222M0115	Tannu	Bachelor of Arts in Social Sciences
657	31	SKP222M0116	Uday Gupta	Bachelor of Arts in Social Sciences
658	32	SKP222M0118	Yokshita Jagotra	Bachelor of Arts in Social Sciences
659	33	SKP222M0152	Preet Khokhra	Bachelor of Arts in Social Sciences
660	34	SKP222M0153	Adishree Kacker	Bachelor of Arts in Social Sciences
661	35	SKP222M0156	Khushi	Bachelor of Arts in Social Sciences
662	1	S233MUS01	A Vaishnavi	Master of Arts in Urban Studies
663	2	S233MUS02	Aatira J Sankar	Master of Arts in Urban Studies
664	3	S233MUS04	Amab Goswami	Master of Arts in Urban Studies
665	4	S233MUS07	Diya Mangal	Master of Arts in Urban Studies
666	5	S233MUS08	Gargi Sharma	Master of Arts in Urban Studies
667	6	S233MUS10	Mokshika Sharma	Master of Arts in Urban Studies
668	7	S233MUS11	Nikhil	Master of Arts in Urban Studies
669	8	S233MUS13	Paritosh Sah	Master of Arts in Urban Studies
670	9	S233MUS15	Prachi Garg	Master of Arts in Urban Studies
671	10	S233MUS16	Pratika Singh	Master of Arts in Urban Studies
672	11	S233MUS17	Priya Chandra	Master of Arts in Urban Studies
673	12	S233MUS18	Rishabh Kumar Mishra	Master of Arts in Urban Studies
674	13	S233MUS19	Ritu	Master of Arts in Urban Studies
675	14	S233MUS21	Shuvashish Pradhan	Master of Arts in Urban Studies
676	15	S233MUS22	Sunil	Master of Arts in Urban Studies
677	16	S233MUS23	Tanisi Saluja	Master of Arts in Urban Studies
678	17	S233MUS24	Tushar	Master of Arts in Urban Studies
679	18	S233MUS25	Vanee Adleena Tandon	Master of Arts in Urban Studies
680	1	S223MGS10	Pranjali Arora	Master of Arts in Global Studies
681	2	S223MGS19	Sukriti Atrey	Master of Arts in Global Studies
682	3	S223MGS20	Tejas Lal	Master of Arts in Global Studies
683	4	S233MGS01	Abhishek Kumar	Master of Arts in Global Studies
684	5	S233MGS02	Aleena Anne Sajeev	Master of Arts in Global Studies
685	6	S233MGS03	Amisha Bohra	Master of Arts in Global Studies
686	7	S233MGS05	Anshaj Kumar Singh	Master of Arts in Global Studies
687	8	S233MGS07	Arihan Krishna	Master of Arts in Global Studies
688	9	S233MGS10	Dristi Das	Master of Arts in Global Studies
689	10	S233MGS11	Eshana Wahi	Master of Arts in Global Studies
690	11	S233MGS12	Himani Tyagi	Master of Arts in Global Studies
691	12	S233MGS13	Jhalak Jain	Master of Arts in Global Studies
692	13	S233MGS15	Kritika Sharma	Master of Arts in Global Studies
693	14	S233MGS18	Mahima Singh	Master of Arts in Global Studies
694	15	S233MGS19	Manisha Daryani	Master of Arts in Global Studies
695	16	S233MGS20	Mantasha Irfan	Master of Arts in Global Studies
696	17	S233MGS21	Maria Fatima	Master of Arts in Global Studies
697	18	S233MGS23	Meitankeisangbam Vasundha	Master of Arts in Global Studies
698	19	S233MGS24	Monika Kumari	Master of Arts in Global Studies
699	20	S233MGS26	Muskan Parmar	Master of Arts in Global Studies
700	21	S233MGS29	Priyanjana Jha	Master of Arts in Global Studies
701	22	S233MGS31	Riya Rawat	Master of Arts in Global Studies
702	23	S233MGS32	Sakshi Kanta Ghising	Master of Arts in Global Studies
703	24	S233MGS38	Tanuj	Master of Arts in Global Studies
704	25	S233MGS42	Vikas	Master of Arts in Global Studies
705	1	SKP202M0153	Yogita Dhall	Bachelor of Arts in Sustainable Urbanism
706	2	SKP222M0157	Tivisha Raj	Bachelor of Arts in Sustainable Urbanism
707	3	SKP222M0159	Anukriti Suman	Bachelor of Arts in Sustainable Urbanism
708	4	SKP222M0170	Diya Pandey	Bachelor of Arts in Sustainable Urbanism
709	5	SKP222M0171	Raghav Sharma	Bachelor of Arts in Sustainable Urbanism
710	1	SKP212M0069	Anmol Kumar	Bachelor of Arts in Global Studies
711	2	SKP212M0081	Ghanisht Ujjainwal	Bachelor of Arts in Global Studies

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712	3	SKP212M0097	Nakul Lal	Bachelor of Arts in Global Studies
713	4	SKP212M0103	Siddharth Singh Chauhan	Bachelor of Arts in Global Studies
714	5	SKP212M0106	Swati Bamal	Bachelor of Arts in Global Studies
715	6	SKP212M0110	Vinay Gautam	Bachelor of Arts in Global Studies
716	7	SKP222M0048	Adwait P Dinesh	Bachelor of Arts in Global Studies
717	8	SKP222M0058	Jhanvi	Bachelor of Arts in Global Studies
718	9	SKP222M0061	Jiya Sharma	Bachelor of Arts in Global Studies
719	10	SKP222M0066	Meenakshi Shokeen	Bachelor of Arts in Global Studies
720	11	SKP222M0070	Prashant Kumar Bharti	Bachelor of Arts in Global Studies
721	12	SKP222M0071	Sanika Gulati	Bachelor of Arts in Global Studies
722	13	SKP222M0072	Shanaya Chopra	Bachelor of Arts in Global Studies
723	14	SKP222M0076	Tanish Jain	Bachelor of Arts in Global Studies
724	15	SKP222M0078	Varnika	Bachelor of Arts in Global Studies
725	16	SKP222M0080	Yeshika Singh	Bachelor of Arts in Global Studies
726	17	SKP222M0146	Keshav Trivedi	Bachelor of Arts in Global Studies
727	18	SKP222M0149	Kashish	Bachelor of Arts in Global Studies
728	1	S223KLP31	Bhabya Singh	Master of Arts in Law, Politics and Society
729	2	S233KLP01	Aastha Patel	Master of Arts in Law, Politics and Society
730	3	S233KLP02	Ananya Saini	Master of Arts in Law, Politics and Society
731	4	S233KLP03	Anubhav Saini	Master of Arts in Law, Politics and Society
732	5	S233KLP08	Diksha Tiwari	Master of Arts in Law, Politics and Society
733	6	S233KLP11	Jayanti Malviya	Master of Arts in Law, Politics and Society
734	7	S233KLP19	Nidhi Meena	Master of Arts in Law, Politics and Society
735	8	S233KLP26	S.Krithika	Master of Arts in Law, Politics and Society
736	1	SKG192E0196	Soumyaa Aggarwal	Bachelor of Arts (Honours) in Psychology
737	2	SKG202E0215	Saakshi Kumar	Bachelor of Arts (Honours) in Psychology
738	3	SKG222E0175	Akash Ghosh	Bachelor of Arts in Psychology
739	4	SKG222E0182	Deepak Yadav	Bachelor of Arts in Psychology
740	1	S213B0013	Fayiz Shareef A	Master of Arts in Environment & Development
741	2	S213B0020	Pragyan James Ali	Master of Arts in Environment & Development
742	3	S223B0002	Anupriya Mahto	Master of Arts in Environment & Development
743	4	S233B0004	Alokta Banerjee	Master of Arts in Environment & Development
744	5	S233B0008	Diya Das	Master of Arts in Environment & Development
745	6	S233B0011	Girusha Jain	Master of Arts in Environment & Development
746	7	S233B0012	Jugtshen Tshering Korangi La	Master of Arts in Environment & Development
747	8	S233B0014	Marjita Mahanta	Master of Arts in Environment & Development
748	9	S233B0016	Niomi Manish Vaghela	Master of Arts in Environment & Development
749	10	S233B0020	Simran Singh	Master of Arts in Environment & Development
750	11	S233B0023	Vibha	Master of Arts in Environment & Development
751	1	S233B0005	Anjali Singh	Postgraduate Diploma in Environment & Development
752	1	S185LEN08	Sangeeta Jawla	Doctor of Philosophy in English
753	1	S195LCL03	Mohammad Irfan	Doctor of Philosophy in Comparative Literature and Translation Studies
754	1	S195H0008	Ruchi Sharma	Doctor of Philosophy in Education
755	1	S195DSC03	Shahana	Doctor of Philosophy in Sociology
756	1	S223LEN40	Ankit Kumar	Master of Arts in English
757	2	S233LEN01	Abhilasha Panwar	Master of Arts in English
758	3	S233LEN02	Ananya Divya	Master of Arts in English
759	4	S233LEN03	Ankit Kumar Singh	Master of Arts in English
760	5	S233LEN04	Anshika	Master of Arts in English
761	6	S233LEN05	Anubhuti Rawat	Master of Arts in English
762	7	S233LEN07	Arundhuti Das Gupta	Master of Arts in English
763	8	S233LEN08	Arzoo Hussain	Master of Arts in English
764	9	S233LEN10	Ashwani Goswami	Master of Arts in English
765	10	S233LEN12	Chhavi	Master of Arts in English
766	11	S233LEN14	Debangana Borah	Master of Arts in English
767	12	S233LEN15	Deepshikha Upreti	Master of Arts in English
768	13	S233LEN16	Divyanshi Pal	Master of Arts in English
769	14	S233LEN17	Farzan Ghani	Master of Arts in English

770	15	S233LEN18	Geetanjali Singh	Master of Arts in English
771	16	S233LEN19	Ishita Singh	Master of Arts in English
772	17	S233LEN20	Jangsen Aler	Master of Arts in English
773	18	S233LEN21	Jesica Singh	Master of Arts in English
774	19	S233LEN24	Kumkum Jairam	Master of Arts in English
775	20	S233LEN26	Laiba Qureshi	Master of Arts in English
776	21	S233LEN27	M Goutham	Master of Arts in English
777	22	S233LEN28	Manavi Badoni	Master of Arts in English
778	23	S233LEN29	Menute U Losu	Master of Arts in English
779	24	S233LEN30	Mirsha Yadav	Master of Arts in English
780	25	S233LEN31	Mitali Chaubey	Master of Arts in English
781	26	S233LEN32	Mrittika Biswas	Master of Arts in English
782	27	S233LEN34	Nishant Panwar	Master of Arts in English
783	28	S233LEN36	Padma Kumar	Master of Arts in English
784	29	S233LEN37	Priya Bhuker	Master of Arts in English
785	30	S233LEN38	Radhika Sharma	Master of Arts in English
786	31	S233LEN39	Revati Shukla	Master of Arts in English
787	32	S233LEN40	Rinso Leisan	Master of Arts in English
788	33	S233LEN42	Rohit Saini	Master of Arts in English
789	34	S233LEN43	Sakshi	Master of Arts in English
790	35	S233LEN44	Sakshi Thakur	Master of Arts in English
791	36	S233LEN45	Samriddhi Pendharkar	Master of Arts in English
792	37	S233LEN46	Shiheej Kangan	Master of Arts in English
793	38	S233LEN47	Shrestha Banerjee	Master of Arts in English
794	39	S233LEN48	Shubham	Master of Arts in English
795	40	S233LEN49	Sidra Sajid	Master of Arts in English
796	41	S233LEN50	Sita Devi	Master of Arts in English
797	42	S233LEN51	Srishti Jain	Master of Arts in English
798	43	S233LEN52	Supongrepla Jamir	Master of Arts in English
799	44	S233LEN53	Swati Nailwal	Master of Arts in English
800	45	S233LEN54	Tarun Singh Chouhan	Master of Arts in English
801	46	S233LEN55	Vaishnavi Prasad	Master of Arts in English
802	47	S233LEN56	Vanshika Besoya	Master of Arts in English
803	1	S233G0022	Aditi Kaur	Master of Arts in Literary Art
804	2	S233G0023	Amal Joseph Mathew	Master of Arts in Literary Art
805	3	S233G0024	Anjali Mittal	Master of Arts in Literary Art
806	4	S233G0025	Anushka Hans	Master of Arts in Literary Art
807	5	S233G0027	Daniel R Hmar	Master of Arts in Literary Art
808	6	S233G0028	Gauri Tiwari	Master of Arts in Literary Art
809	7	S233G0029	Gauri Yadav	Master of Arts in Literary Art
810	8	S233G0030	Gourav Mozumdar	Master of Arts in Literary Art
811	9	S233G0033	Laticia Debbarma	Master of Arts in Literary Art
812	10	S233G0034	Megha	Master of Arts in Literary Art
813	11	S233G0035	Nikita Talwar	Master of Arts in Literary Art
814	12	S233G0036	Priyadarshini Singh	Master of Arts in Literary Art
815	13	S233G0040	Satyastuti	Master of Arts in Literary Art
816	14	S233G0042	Srotoshwini Hegde	Master of Arts in Literary Art
817	15	S233G0043	Toku Esha	Master of Arts in Literary Art
818	16	S233G0044	Vaishnavi Singh	Master of Arts in Literary Art
819	17	S233G0045	Vandana Chauhan	Master of Arts in Literary Art
820	1	S213G0003	Prateek Bahl	Master of Arts in Film Studies
821	2	S233G0001	Aakanksha Sharma	Master of Arts in Film Studies
822	3	S233G0003	Alen Steve Lopez	Master of Arts in Film Studies
823	4	S233G0004	Amit Makhija	Master of Arts in Film Studies
824	5	S233G0005	Anjali Sarkar	Master of Arts in Film Studies
825	6	S233G0006	Anoushka Bado	Master of Arts in Film Studies

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826	7	S233G0007	Bhola Yadav	Master of Arts in Film Studies
827	8	S233G0008	Debajit Sarkar	Master of Arts in Film Studies
828	9	S233G0010	Gunin Mishra	Master of Arts in Film Studies
829	10	S233G0011	Hazique Mustar Agha	Master of Arts in Film Studies
830	11	S233G0012	Jasmeera Kohli	Master of Arts in Film Studies
831	12	S233G0015	Pragya Jha	Master of Arts in Film Studies
832	13	S233G0016	Raj Aditya Das	Master of Arts in Film Studies
833	14	S233G0017	Salil Raihan	Master of Arts in Film Studies
834	15	S233G0018	Satyam Chawla	Master of Arts in Film Studies
835	16	S233G0019	Vidhika Ruhal	Master of Arts in Film Studies
836	17	S233G0020	Vivan Joseph	Master of Arts in Film Studies
837	1	S233G0067	Adrija Ghatak	Master of Arts in Performance Studies
838	2	S233G0068	Anubhav Singhania	Master of Arts in Performance Studies
839	3	S233G0072	Saman Fatima Rafi	Master of Arts in Performance Studies
840	4	S233G0073	Sannay Tar	Master of Arts in Performance Studies
841	5	S233G0074	Shiyangl Mukherjee	Master of Arts in Performance Studies
842	6	S233G0075	Suchi Singh	Master of Arts in Performance Studies
843	7	S233G0076	Surbhi Solanki	Master of Arts in Performance Studies
844	8	S233G0077	Titans Goswami	Master of Arts in Performance Studies
845	9	S233G0078	Yashika Bhalla	Master of Arts in Performance Studies
846	1	S223G0042	Utpreksha Saidwal	Master of Arts in Visual Art
847	2	S233G0048	Abhijith Raju	Master of Arts in Visual Art
848	3	S233G0050	Ananya Halder	Master of Arts in Visual Art
849	4	S233G0051	Anjali	Master of Arts in Visual Art
850	5	S233G0052	Anuraj K	Master of Arts in Visual Art
851	6	S233G0053	Dhanyamol P C	Master of Arts in Visual Art
852	7	S233G0054	Joseph Lawrence C	Master of Arts in Visual Art
853	8	S233G0055	Kiran E V S	Master of Arts in Visual Art
854	9	S233G0056	Mayank Sareen	Master of Arts in Visual Art
855	10	S233G0057	Nabakishar Mandal	Master of Arts in Visual Art
856	11	S233G0058	Richardson Benedict	Master of Arts in Visual Art
857	12	S233G0059	Rudra Prasad Sengupta	Master of Arts in Visual Art
858	13	S233G0060	Sachin.P.P	Master of Arts in Visual Art
859	14	S233G0061	Sakshi	Master of Arts in Visual Art
860	15	S233G0062	Sudiksha	Master of Arts in Visual Art
861	16	S233G0063	Sumedha Gupta	Master of Arts in Visual Art
862	17	S233G0065	Thavaneed K	Master of Arts in Visual Art
863	1	S212F0015	Elen Stephen Kujur	Bachelor of Business Administration
864	2	S212F0021	Hardik Yadav	Bachelor of Business Administration
865	3	S212F0027	Jacob Ekka	Bachelor of Business Administration
866	4	S212F0050	Saarthak Singhal	Bachelor of Business Administration
867	1	S222FIE02	Rakesh	Bachelor of Business Administration - Innovation, Entrepreneurship and Venture Development
868	1	S223F0046	Suhail Khan	Master of Business Administration (MBA)
869	1	S233FIE01	Aman Arora	Master of Business Administration in (MBA) - Innovation, Entrepreneurship and Venture Development
870	2	S233FIE03	Arun Kumar Chauhan	Master of Business Administration in (MBA) - Innovation, Entrepreneurship and Venture Development
871	1	SKG192E0215	John J Lalsangpuia	Bachelor of Arts (Honours) in Social Sciences & Humanities
872	2	SKG202E0145	Vipin Kumar	Bachelor of Arts (Honours) in Social Sciences & Humanities
873	3	SKG212E0258	Abdul Samad	Bachelor of Arts (Honours) in Social Sciences & Humanities
874	4	SKG212E0259	Anuj Sehrawat	Bachelor of Arts (Honours) in Social Sciences & Humanities
875	5	SKG212E0262	Arshia Tandon	Bachelor of Arts (Honours) in Social Sciences & Humanities
876	6	SKG212E0271	Hrisha Basu	Bachelor of Arts (Honours) in Social Sciences & Humanities
877	7	SKG222E0241	Anjali Sharma	Bachelor of Arts in Social Sciences & Humanities
878	8	SKG222E0246	Diksha Pandey	Bachelor of Arts in Social Sciences & Humanities
879	9	SKG222E0257	Rakhshinda Raies	Bachelor of Arts in Social Sciences & Humanities

880	10	SKG222E0329	Mauli Bali	Bachelor of Arts in Social Sciences & Humanities
881	1	SKG202E0080	Arkoraktim Dey	Bachelor of Arts (Honours) in Mathematics
882	2	SKG202E0092	Madhav	Bachelor of Arts (Honours) in Mathematics
883	3	SKG202E0093	Millind Singh	Bachelor of Arts (Honours) in Mathematics
884	4	SKG212E0133	Angel Annamma Shaji	Bachelor of Arts (Honours) in Mathematics
885	5	SKG212E0135	Anuj Kumar	Bachelor of Arts (Honours) in Mathematics
886	6	SKG212E0138	Deepa	Bachelor of Arts (Honours) in Mathematics
887	7	SKG212E0158	Subhag Saxena	Bachelor of Arts (Honours) in Mathematics
888	8	SKG222E0130	Pankaj Kumar Yadav	Bachelor of Arts in Mathematics
889	1	SKG182E0027	Sanyam Grover	Bachelor of Arts (Honours) in Economics
890	2	SKG212E0019	Minank Singh	Bachelor of Arts (Honours) in Economics
891	3	SKG212E0020	Nakul Singh	Bachelor of Arts (Honours) in Economics
892	4	SKG212E0027	Priyanshi Daber	Bachelor of Arts (Honours) in Economics
893	5	SKG212E0043	Yashasvi Atoliya	Bachelor of Arts (Honours) in Economics
894	6	SKG222E0002	Aditya Jha	Bachelor of Arts in Economics
895	7	SKG222E0006	Arushee N	Bachelor of Arts in Economics
896	8	SKG222E0009	Deepali Jadli	Bachelor of Arts in Economics
897	9	SKG222E0012	Hardik Pawar	Bachelor of Arts in Economics
898	10	SKG222E0014	Jamal Hamid Saleh	Bachelor of Arts in Economics
899	11	SKG222E0015	Kush	Bachelor of Arts in Economics
900	12	SKG222E0017	Manan Seekary	Bachelor of Arts in Economics
901	13	SKG222E0022	Raj Kumar	Bachelor of Arts in Economics
902	14	SKG222E0024	S Sai Prashanth	Bachelor of Arts in Economics
903	15	SKG222E0026	Shreya Goyal	Bachelor of Arts in Economics
904	16	SKG222E0292	Nishant Malhotra	Bachelor of Arts in Economics
905	1	SKG222E0285	Ravi Kumar	Bachelor of Arts in Hindi
906	1	SKG212E0090	Ajay Meena	Bachelor of Arts (Honours) in History
907	2	SKG212E0119	Noyonika Chowdhury	Bachelor of Arts (Honours) in History
908	3	SKG222E0063	Aditya Pratap Singh	Bachelor of Arts in History
909	4	SKG222E0071	Avni Jaiswal	Bachelor of Arts in History
910	5	SKG222E0074	Chandan Kumar	Bachelor of Arts in History
911	6	SKG222E0078	Deepika	Bachelor of Arts in History
912	7	SKG222E0080	Dhruv Ratra	Bachelor of Arts in History
913	8	SKG222E0090	Kaynat Tabassum	Bachelor of Arts in History
914	9	SKG222E0094	Manu Sharma	Bachelor of Arts in History
915	10	SKG222E0096	Md Sameer Ahmed	Bachelor of Arts in History
916	11	SKG222E0099	Mohammad Hasnain	Bachelor of Arts in History
917	12	SKG222E0103	Narendra Kumar	Bachelor of Arts in History
918	13	SKG222E0112	Roushan Akter	Bachelor of Arts in History
919	14	SKG222E0119	Suyash Vardhan Pathak	Bachelor of Arts in History
920	15	SKG222E0120	Tripti	Bachelor of Arts in History
921	16	SKG222E0122	Vishal	Bachelor of Arts in History

— END —

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[Signature]
21/11/25

डॉ. बी.आर. अंबेडकर विश्वविद्यालय दिल्ली



Dr. B.R. Ambedkar University Delhi

Established by the Act of Legislative Assembly of National Capital Territory of Delhi

No.PF/V-9/2024/HR/510

Dated: 29.10.2025

OFFICE ORDER NO.192/2025

Consequent upon the completion of deputation period of one year, Shri Amit Vashist, Deputy Registrar (on deputation) is hereby relieved from the services of Dr. B. R. Ambedkar University Delhi w.e.f. 29.10.2025 (A/N) to report to his parent organization i.e. Shri Vishwakarma Skill University, Dudhola, Palwal (Haryana).

2. No Dues Certificate may be submitted by Shri Amit Vashist for release of his salary for the month of October, 2025 (till 29.10.2025 (A/N)).

(Noorul Haq)
Deputy Registrar (HR)

To,

Shri Amit Vashist,
Deputy Registrar (on deputation)
Dr. B. R. Ambedkar University Delhi

Copy to:

- (i) The Registrar, Shri Vishwakarma Skill University, Dudhola, Palwal – 12100002 (Haryana)
- (ii) Office of the Hon'ble Vice Chancellor, Dr. B. R. Ambedkar University Delhi
- (iii) Office of the Registrar, Dr. B. R. Ambedkar University Delhi
- (iv) All Deans of Schools / Divisions, Dr. B. R. Ambedkar University Delhi
- (v) Controller of Finance/ Proctor/ Librarian, Dr. B. R. Ambedkar University Delhi
- (vi) Director, IT Services, Dr. B. R. Ambedkar University Delhi
- (vii) All Deputy Registrars / Assistant Registrars / Asst. Director (Phy. Ed. & Sports)
- (viii) All Deputy Librarians/ Executive Engineer (Civil) / System Administrators
- (ix) Assistant Registrar (Public Relation Officer), Dr. B. R. Ambedkar University Delhi
- (x) Webmaster – for uploading on University's Intranet
- (xi) Office Order File / Office Copy

Room No.04, Lothian Road, Kashmere Gate, Delhi 110006, INDIA. Tel-fax: 01123862320,

Email: hrdivision@aud.ac.in & arhr@aud.ac.in

डॉ. बी.आर. अंबेडकर विश्वविद्यालय दिल्ली



Dr. B.R. Ambedkar University Delhi

Established by the Act of Legislative Assembly of National Capital Territory of Delhi

No. PF/P-17/2024/HR/514

Dated: 31.10.2025

OFFICE ORDER NO.194/2025

Consequent upon resignation tendered by Shri Pramod, Junior Assistant/ Junior Assistant cum Caretaker, vide letter dated 24.10.2025, and further to the acceptance by the Competent Authority, he is hereby relieved from his service of Dr. B. R. Ambedkar University Delhi w.e.f. 31.10.2025 (A/N).

2. No Dues Certificate may be submitted by Shri Pramod for release of his salary for the month of October, 2025.
3. This issues with the approval of the Competent Authority.

(Noorul Haq)

Deputy Registrar (HR)

To,

Shri Pramod,
Junior Assistant/ Junior Assistant cum Caretaker
Dr. B. R. Ambedkar University Delhi.

Copy to:

- (i) Office of the Hon'ble Vice Chancellor, Dr. B. R. Ambedkar University Delhi
- (ii) Office of the Registrar, Dr. B. R. Ambedkar University Delhi
- (iii) All Deans of Schools / Divisions, Dr. B. R. Ambedkar University Delhi
- (iv) Controller of Finance/ Proctor/ Librarian, Dr. B. R. Ambedkar University Delhi
- (v) Director, IT Services, Dr. B. R. Ambedkar University Delhi
- (vi) All Deputy Registrars / Assistant Registrars / Asst. Director (Phy. Ed. & Sports)
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- (viii) Assistant Registrar (Public Relation Officer), Dr. B. R. Ambedkar University Delhi
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